

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
Meeting of the Board of Commissioners
July 23, 2026
East Adams Rural Healthcare
903 S Adams
Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Approval of Minutes-Regular Board Meeting Minutes June 25th, 2026
Approval of Minutes-Special Board Meeting Minutes July 1st, 2026
Approval of Minutes-Special Board Meeting Minutes July 7th, 2026
- IV) Consent Agenda
 - i) DON Report
 - ii) HR Report
 - iii) Quality Report (Quarterly)
- V) Medical Staff Report
- VI) CEO Report
- VII) Committee Reports
 - i) Finance Committee
 - (1) Financials – June
 - (2) Approval of Check Voucher
- VIII) Old Business
- IX) New Business
 - i) Audit firm out to bid
 - ii) Board Education Retreat Day
- X) Public Comment
- XI) Executive Session
 - i) Medical Staff Credentialing
- XII) Next Board Meeting Thursday, August 27th, 2026, at 6:00 p.m.
- XIII) Adjourn

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Meeting of the Board of Commissioners
June 25, 2026

PRESENT:	Eric Walker	Board Chair
	Riley Hille	Vice Chair
	Matt Kubik	Commissioner
	John Kragt	Commissioner
	Todd Nida	CEO
	Viola Babcock via Teams	CFO
	Dallas Killian	COO

ABSENT: Dan Duff

There were approximately four community members present.

Board Chair, Eric Walker called the meeting to order at 6:00 p.m.

INTRODUCTIONS-None

ADDITIONS AND CORRECTIONS

CEO Todd Nida asked to add under Executive Session; Discuss with legal counsel potential litigation, under new business; \$75k for building automation and \$70k for camera and door system.

APPROVAL OF MINUTES

Vice Chair, Hille made a motion to approve May 28th regular board meeting minutes as presented. The motion passed.

CONSENT AGENDA

Board Chair, Eric Walker, polled the Board to see if they would like anything off the consent agenda to be moved to the regular agenda. Nothing was requested.

CEO REPORT-

Todd Nida shared the highlights for June. We are still closely monitoring the finances and what our future can look like. Viola is diligently working on the grant opportunities. Work continues with our creditors, and we are still receiving signed MOUs. On clinic operations, we will have Anita Warner back on August 3rd and she will be seeing patients on Mondays, Tuesdays, and Thursdays. We have accepted Nicole Wolf's application to be Nursing Manager; she will be overseeing the ER clinical staff. Azalea will be onsite on Tuesday, June 30th and Wednesday, July 1st. We held an employee barbecue for staff. There was discussion regarding the number of clinic visits. Viola said that they have been increasing. November 1st is the go live for the new EMR; Azalea/IIRC.

COMMITTEE REPORTS

FINANCE COMMITTEE

CFO REPORT – See attached.

Viola shared the cash flow, balance sheet and income statement and reported that May was the first solid month. The 2025 audit is completed as of last night. The audit presentation will take place on July 6th. It is coming out right at \$1.9 million dollar loss. So not bad, if you remember we had to move \$2 million back into 2024. So, we got two million cost report settlements in 2025 that belonged to prior years. So, 2025 technically ended up break even. We continue to set aside board reserve funds and funded depreciation. In May, we paid for the ambulance and nurse monitoring system. A grant covered 100% of the nurse monitoring system and those funds should be deposited tomorrow. At the end of May we have a profit of \$919k. It looks like we will end the year in black. The cash flow was reviewed. Viola reported that IIRC is looking at the REH claims and ensuring that Medicare is paying those. So far, they are getting paid, but we want to stay on top of it. Viola will start trying to track down the two missing REH payments. Chair Walker asked for clarification that with the claims and two REH payments that we have nearly a million that is owed to us. Viola confirmed but said it could be a bit before those funds are received. The important thing to remember is that we have been stable this month. Viola shared some of the wins that we have accomplished including transitioning all Health Carousel employees except one to our employees which is a huge savings, we have also had the workers comp and unemployment recalculated now that we have had a reduction in staff and we have settled with the Department of Revenue, we will not have any fines or penalties and have been filing and paying correctly. We have found out that full-time EMTs and Paramedics are supposed to be a part of the LEOFF rather than 403b. We are working through the rules and details. This will be paid for in 2026 however; it will be booked in 2025. Viola shared a spreadsheet of grants and some of the items that we are trying to purchase such as a CT, chase vehicle, ultrasound, charging station and a new facility. Chair Walker asked for the grant for a board retreat. Viola said there were some funds available through the AWPFD. There was a brief discussion about doing a retreat out of town vs. keeping it local and if we could get a speaker. The topic was discontinued.

CHECKS & VOUCHERS

Commissioner Kubik presented the following warrants for approval Accounts Payable Checks #100618-#100780 in the amount of \$1,242,364.78 and an additional \$193,078.62 in ACH payments. Commissioner Hille made a motion to approve the checks as presented. The motion passed.

Todd presented a new policy for AI meeting recordings. Commissioner Kragt made a motion to approve the policy. The motion passed.

NEW BUSINESS

Todd presented information regarding the building automation system and how some of the parts are becoming obsolete. Commissioner Kubik made a motion to approve the upgrades to the building automation system.

Todd presented information regarding the door and camera system. Commissioner Kragt made a motion to approve the purchase of the new camera/door system.

PUBLIC COMMENT

Barry Boyer asked if he could receive updates on the current criminal investigations. Viola suggested reaching out directly to the agencies, however, they would only tell you that it is an active investigation. Dallas will share the spreadsheet with the list of agencies.

EXECUTIVE SESSION

The board went into executive session at 6:58 p.m. for RCW 42.30.110(i) Discussion with legal counsel for pending litigation and Medical Staff Credentialing. The estimated length was 15 minutes. The board came out of executive session at 7:13 p.m.

Commissioner Hille made a motion to approve Justin Espland, DO to the list of Avel providers. The motion passed.

Commissioner Kubik made a motion to adjourn the meeting. The motion passed.

The meeting adjourned at 7:15 p.m.

Respectfully submitted,
Kylic Lasen, Executive Assistant

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Special Meeting of the Board of Commissioners
July 1, 2026

Present:	Eric Walker	Board Chair
	John Kragt	Commissioner
	Riley Hille	Vice Chair
	Matt Kubik	Commissioner
	Todd Nida	CEO
	Viola Babcock	CFO

Absent: Dan Duff, Commissioner

Guest: Shaun Cross, Legal Counsel via phone

Eric Walker, Board Chair, called the meeting to order at 3:00 pm.

The Board went into executive session at 3:00 pm for an estimated hour to discuss RCW 42.30.110(i) discussion with legal counsel regarding possible litigation. The board came out of executive session at 4:00 pm and extended for an additional 15 minutes. The board came out of executive session at 4:15 pm. No action was taken.

Commissioner Kubik made a motion to adjourn the meeting. The motion passed.

The meeting was adjourned at 4:15 p.m.

Respectfully Submitted,
Kylie Lasen
Executive Administrative Assistant

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Special Meeting of the Board of Commissioners
July 7, 2026

Present:	Eric Walker	Board Chair
	John Kragt	Commissioner
	Riley Hille	Vice Chair
	Matt Kubik	Commissioner
	Todd Nida	CEO
	Viola Babcock via phone	CFO

Absent: Dan Duff, Commissioner

Guest: Joe Lodge, DZA
Shaun Cross, Legal Counsel via phone

Eric Walker, Board Chair, called the meeting to order at 3:02 pm.

Joe Lodge presented the 2025 audit results highlighting some of the items. Auditor's report had an emphasis on matter-Substantial doubt about the district's ability to continue is a growing concern. Net position changes that were highlighted include decrease in cash, third party payer settlements and depreciation in capital assets. Liability changes included long-term debt and decrease in funds. Commissioner Kragt asked about MOUs. Joe Lodge explained that the debt remains on the books until forgiveness is granted. Total net position ended at a negative \$2 million. Noted changes on the statement of revenues and expenses included a 4% increase in net patient revenue (ambulance, lab, and inpatient), decrease in grants, 1% increase in operating expenses, slight increase in salaries/wages and a slight decrease in professional fees. On the government standard auditing report notable items included internal control over financial reporting account reconciliations, manual journal entries and control environment and protection of public funds. Joe reported that there has been a vast improvement since prior audits and significantly less journal entries and audit adjustments. On the management letter Joe pointed out two items, access to information systems ensuring that IT keeps up on the access logs and inventory observation, making sure that inventory is completed as close to the end of the year as possible. Commissioner Kragt asked Joe if more hospitals are converting to REH. Joe said that there has been a lot of talk but no many have converted. Commissioner Hille asked when the board can expect to see the 2026 audit completed. Joe said it is typically 8-10 weeks after all the information is received. Viola said there are a lot of factors in the 2026 audit so it will be May at the earliest. Chair Walker asked about the PDF version of the audit. Viola said it will be sent out tomorrow morning. Attorney Shaun Cross asked if DZA had seen the MOU document and if there would be a downside to writing off the bad debt. Joe said he had not seen the document and the only downside could be the cost report. Viola explained that CMS accepted the final cost report that went through to March 5th when the conversion to REH happened. As an REH, a cost report is not required.

Shaun asked about the \$5.1 million in debt, at what amount is the going concern removed. Joe said that is the management's judgement and that the auditors will review judgement. Viola said if MultiCare forgives the debt of \$2 million that alone should remove the going concern. Viola shared that we currently have 30 days cash on hand and \$1.3 million in the bank. We are keeping our promise to the board and have \$500k in board reserve and will have \$800k by the end of the year. Assets will have significant increases for 2026 audit due to purchases with grant funding.

A community member asked DZA if they had reached out to all the agencies working on the fraud investigation to get affirmation of the fraud and was any fraud found during the audit. Joe said that some of the agencies did affirm the fraud and there was nothing found during the audit that was not already self-reported.

Commissioner Hille asked how the public can get a copy of the audit. Viola said they just have to send her an email requesting it. There was a question of whether the audit could be put on the website. Todd said he would ask Dallas.

Commissioner Riley Hille made a motion to adjourn the meeting. The motion passed.

The meeting was adjourned at 3:48 p.m.

Respectfully Submitted,
Kylie Lasen
Executive Administrative Assistant

Board Report – July 2026-Connie Barnes, MSN, RN, Interim Director of Nursing

- ❖ Plan of Correction has been written and submitted to DOH; in clinical services there will be some new policies developed and socialized with staff; there will also be some new auditing that will be ongoing for at least 6 months; I feel confident we can correct the deficiencies.
- ❖ Emergency Department - I am actively seeking more per diem staff to assist when there is a sick call or emergency or when there is a census surge. I have hired one experienced RN so far; we are also advertising for more per diem nursing assistants
- ❖ Rural Health Clinic – Viola and I have restructured staff to focus on the patient experience. A new position called the Patient Navigator is being implemented- this replaced the Manager of Registration position. The Navigator will be a Medical Assistant that has both front office and back- office skills and customer service skills to address some of the patient issues that have been falling through the cracks. The Navigator will back up the Registrar's and assist with post clinic visit phone calls to enhance patient satisfaction and coordination of care. There are several candidates for this position; we will be interviewing this week.
- ❖ The state visited several weeks ago for the clinic's re-licensure survey. They will return in several weeks to complete the survey as we had no patients in the clinic the day they chose to come...more to come on that next month.
- ❖ EMS – The team has been busy with some additional fire assignments to several fires in the area; the team was asked to stand down last week by the Incident Commander so returned home. The team has struggled with staffing; is actively trying to hire to core staffing. They are very happy with the new ambulance.
- ❖ Early conversations have begun to plan a live emergency management drill next spring that will involve community participants from police and hopefully others
- ❖ Quality/Process Improvement- I'm about 75% done with analysis of process improvement from when Deb was here. Have done some Process Improvement in area of the Patient Safety with Dan Crisp and assuring that fitness for duty requirements for staff is regularly reviewed and updated. The new PI project that will start in August will be related to the findings from the survey in pediatric pain management, care of the psychiatric patient in seclusion and infection control. I am also planning for more emergency drills for the Emergency Department; a precipitous delivery and obstetric hemorrhage drill is being planned in participation with EMS for August or September.

Job Openings

Department	Job Opening	Date Open	Status	Notes
Administration	Chief Financial Officer	06/10/2025	On-Hold	Contracted CFO
Administration	Director of Nursing	04/17/2026	Closed	Contracted DON started, on-site, 06/01/2026
Nursing	Nurse Manager	05/29/2026	Open/Closed	opened for applicants 05/29/26, hired internally 06/11/2026
Business Office	Patient Financial Services Manager	04/02/2026	Closed	Hired 05/13/2026
EMS	Per diem EMT's	04/15/2026	on-going	hired 2 05/13/2026, hired 2 more 6/11/2026
Nursing	Per diem NACs	07/09/2026	open	
Nursing	Per diem RNs	07/09/2026	open	
Clinic	Registrar-Temp	07/06/2026	open	New hire started 7/13/2026

CEO Board Report

Date: July 23, 2026

Message from the CEO

Here are the highlights for July:

- We recently conducted our first DOH state survey as an REH. As Washington State's first REH they were learning alongside our team as we went through the survey. There were a small handful of findings, all minor. We have already addressed and sent the Point of Corrections paperwork; preliminary approval of submissions was received on 7/20. Great team effort by all who helped with the survey and the point of corrections
- Our new ambulance has arrived. It is being outfitted with radios and all the required gear from our "soon to be retired" unit 963. It will hopefully be on the road shortly.
- Come check out the new Ambulance at our Community Celebration event we are having at the Ritzville City park on August 22nd. We are hoping for a great turnout by the community. Public is welcome to stop by and see the new ambulance, visit with team members and grab some FREE food and drinks. This event is being made possible by the Innovia Foundation's "Longest Table" grant to celebrate America's 250th anniversary and a match donation by the Ritzville Volunteer Ambulance Association. Thank you Innovia and RVAA for all of the support in making this happen.
- We have received the new equipment for our camera and door controls system upgrade to address the ongoing concerns of facility safety and security. There is minor infrastructure work to be completed before install of the upgraded equipment and IT and Facilities are working through that.
- Work continues with our creditors, and we have gone back to the table to negotiate the resolution of the rest of our outstanding debt. We have implemented a new program to try to do all that we can to avoid bankruptcy.
- Work continues with our new EMR provider, Azalea Health, and HRC for revenue cycle and billing. Azalea will be live and on-site starting 7/21 to begin working on the build for our facility. Thanks to all participants for engaging in this process.
- Thank You, community, for your on-going trust and support and thanks to our dedicated employees and board for their continued commitment and support!

Thank you,

Todd Nida, CEO

East Adams Rural Healthcare
Adams County Public Hospital District No. 2 Balance Sheet
As of June 30, 2026

	Actual Month To Date 1/31/2026	Actual Month To Date 2/28/2026	Actual Month To Date 3/31/2026	Actual Month To Date 4/30/2026	Actual Month To Date 5/31/2026	Actual Month To Date 6/30/2026
Current Assets						
Operating Cash	433,405	305,273	452,337	360,259	827,397	450,415
Patient Accounts Receivable	4,766,998	5,020,136	4,961,795	4,974,335	5,562,358	5,747,320
Allowance for Doubtful Accounts	(2,600,200)	(2,855,493)	(1,875,824)	(1,764,220)	(2,320,696)	(2,356,401)
Net Patient Receivables	2,166,798	2,164,642	3,105,971	3,210,115	3,241,662	3,390,919
Thrift Party Receivables	427,871	428,847	428,295	(154,974)	(154,596)	(155,244)
Taxes Receivable	56,774	1,521,840	1,372,203	714,951	593,559	575,504
Inventory	116,024	116,024	116,024	116,024	116,024	116,024
Reserve for Debt Service	670	752	41,896	152,738	3,189	1,878
Reserve for Funded Depreciation	0	0	0	0	12,500	25,000
Board Reserve Funds	0	0	0	400,000	437,500	475,000
Prepaid Expenses	81,527	68,177	54,766	52,980	77,823	104,617
Total Current Assets	3,282,939	4,609,305	5,592,353	4,862,094	5,144,764	4,995,114
Property Plant & Equipment						
Property, Buildings, & Equipment	20,955,776	21,094,196	20,965,776	20,965,776	21,161,644	21,474,855
Construction in Process	17,782	17,782	180,651	180,991	17,782	194,156
Accumulated Depreciation	(12,539,928)	(12,642,824)	(12,746,621)	(12,850,816)	(12,957,147)	(13,070,391)
Total Property Plant & Equipment	8,444,730	8,459,157	8,399,645	8,295,848	8,222,279	8,558,520
Total Assets	11,727,669	13,058,462	13,992,008	13,157,742	13,367,043	13,553,744
Current Liabilities						
Accounts Payable	2,666,631	2,993,162	3,210,040	2,506,621	2,239,921	2,397,165
Payroll & Related Liabilities	620,440	627,541	704,931	617,209	613,284	597,455
Other Liabilities	0	0	0	0	0	0
Current Portion of Long Term Debt	3,315,429	3,307,779	3,308,475	3,174,196	3,167,827	3,141,951
Deferred Tax Revenue	0	1,211,486	1,054,665	957,845	831,025	704,205
Other Accrued Expenses	514,614	543,025	570,363	441,144	468,081	457,953
Total Current Liabilities	7,117,113	8,682,992	8,878,474	8,097,016	7,319,038	7,329,730
Long Term Debt	7,598,556	7,598,556	7,598,556	7,598,556	7,598,556	7,460,731
Unrestricted Fund Balance	(2,297,068)	(2,806,637)	(3,030,724)	(2,312,660)	(2,356,467)	(1,369,189)
Liabilities & Fund Balance	12,418,601	13,465,911	13,436,307	13,372,912	12,552,127	13,421,273
Net Income (Loss)	(518,569)	(225,096)	718,064	(42,807)	597,279	304,834
Prior Year Adjustment	(172,363)	(172,363)	(172,363)	(172,363)	(172,363)	(172,363)
Total Liabilities & Fund Balance	11,727,669	13,058,462	13,992,008	13,157,742	13,367,043	13,553,744

0

East Adams Rural Healthcare
Adams County Public Hospital District No. 2
Statement of CHANGE IN NET ASSETS
Beginning January 1, 2026- June 30, 2026

	ACTUAL Month Ending 1/31/2026	ACTUAL Month Ending 2/28/2026	ACTUAL Month Ending 3/31/2026	ACTUAL Month Ending 4/30/2026	ACTUAL Month Ending 5/31/2026	ACTUAL Month Ending 6/30/2026	ACTUAL Year To Date 6/30/2026	BUDGET 50% 5yr 2025	ACTUAL % TO BUDGET Jan-June 2026
Patient Service Revenue	1,082,614	1,429,261	1,358,360	872,734	1,152,557	593,134	5,818,954	7,204,125	84.65%
Total Gross Patient Revenue									
Discounts from Revenue	339,632	450,253	(166,644)	(60,420)	239,817	784,757	1,007,258	2,737,558	36.82%
Net Patient Service Revenue	752,983	959,008	1,525,003	953,154	862,894	748,377	5,911,696	4,466,567	130.11%
Other Operating Revenue	16,070	133,864	18,843	4,407	1,015,235	138,564	1,327,504	156,020	850.95%
Total Operating Revenue	769,053	1,092,872	1,543,847	957,561	1,878,099	887,961	7,239,192	4,622,587	154.44%
Expenses									
Salary and Wages	466,172	539,655	450,901	478,495	417,805	360,703	2,742,861	3,337,263	89.72%
Employee Benefits	183,112	203,642	272,217	81,313	122,154	134,711	1,013,149	794,969	127.45%
Purchased Service	132,451	187,711	71,553	150,197	123,892	252,766	518,603	1,647,761	557.47%
Professional Fees	155,291	236,627	253,730	136,520	178,195	185,195	1,156,510	1,031,709	112.25%
Supplies	65,353	51,572	2,016	27,320	40,344	48,445	233,056	308,719	75.45%
Repairs and Maintenance	4,439	7,420	13,342	6,950	6,010	5,761	43,903	48,014	91.43%
Utilities	19,155	27,777	28,052	21,112	8,402	17,375	116,506	10,000	265.25%
Advertising and Marketing	554	424	658	418	524	(174)	2,554	10,000	25.54%
Software Licenses									
Depreciation	52,666	103,957	155,328	103,957	136,329	113,858	535,174	598,943	102.00%
Insurance	8,486	5,419	31,877	14,457	22,705	8,404	164,369	103,243	158.22%
Education/Traive/Cues	48,343	31,308	17,354	(4,002)	33,436	5,841	132,322	65,183	191.24%
Minor Equipment									
Interest Expense	33,480	28,766	28,276	27,773	29,775	24,144	170,244	191,732	88.79%
Taxes & Licenses	0	2,953	0	9,311	4,317	8,590	25,301	197,141	13.34%
Rent & Leases Expense	14,591	23,442	6,646	14,843	11,748	5,455	73,729	63,962	100.00%
Bad Debt Expense	90,629	33,451	(425,869)	143,874	152,966	(244,544)	(237,611)	0	100.00%
Other Expenses	28,354	95,633	65,050	(56,738)	48,738	19,637	226,574	0	100.00%
Total Operating Expenses	1,382,175	1,574,858	1,004,142	1,170,870	1,315,536	975,475	7,428,056	6,945,661	108.37%
Net Operating Income (Loss)	(613,122)	(481,986)	539,805	(203,629)	562,533	(87,515)	(203,894)	(2,323,104)	12.22%
Noncapital Subsidies	0	0	0	0	265,052	285,052	550,103	1,600,200	32.78%
Other Non-Operating Income	94,554	255,900	78,259	182,802	129,634	87,298	917,505	538,735	170.31%
Net Income	(518,568)	(225,086)	718,054	(42,827)	967,279	305,634	1,223,714	15,632	7828.52%



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS

INCLUDES FORGIVENESS OF DEBT, REH FUNDING BY MAY,
DOES NOT INCLUDE LOAN OR EXPENSES FOR NEW ELECTRONIC HEALTH RECORD

	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected
	Jan 26	Feb 26	Mar 26	Apr 26	May 26	Jun 26	Jul 26	Aug 26	Sep 26	Oct 26	Nov 26	Dec 26
Cash Received												
Payor and Patient Payments	950,462	925,242.00	1,006,697.00	705,123.00	452,336.00	592,516.00	500,000.00	500,000.00	500,000.00	500,000.00	500,000.00	500,000.00
Hospital Tax Receipts	-	-	72,508	-	230,303	12,245	-	-	-	375,000	213,401	7,622,372.00
Dept Tax Receipts	-	-	41,886	-	221,515	-	-	-	-	-	-	690,055.78
EMS Tax Receipts	-	-	41,106	-	188,252	-	-	-	-	-	-	476,802.00
WVA Distressed Funds	-	-	-	-	1,003,559	-	-	-	-	225,000	-	454,355.00
Grants	-	-	11,075	-	-	195,910	-	-	-	-	-	1,003,559.32
SNAP	-	-	108,398	-	75,000	-	-	-	-	-	-	229,935.00
GEN/T	-	-	-	-	-	5,853	214,476	75,000	-	-	-	333,398.00
Vendor Rebates, Secoos, AWP/PHD	-	-	28,202	-	-	44,798	-	-	-	-	-	220,329.00
REH monthly stipend	-	-	10,801	-	-	295,051	295,051	295,051	295,051	295,051	295,051	83,797.00
Gain Loss	164,188	-	-	-	255,051	295,051	230,000	295,051	295,051	295,051	295,051	2,360,408.00
Medicare Cost Report Settlements	-	-	-	-	-	-	-	-	-	-	-	394,187.55
Net Cash Received	1,114,650	1,072,917	1,181,944	1,268,123	2,466,016	1,136,365	1,239,527	870,051	805,051	1,603,452	795,051	870,051
Cash Paid Out												
Salaries	466,172	583,960	450,901	478,485	417,905	390,703	600,000	400,000	400,000	400,000	400,000	400,000
Benefits	189,112	203,842	226,474	91,313	122,154	134,711	210,000	140,000	140,000	140,000	140,000	140,000
Supplies	63,348	51,574	-	26,392	14,184	26,509	30,000	30,000	30,000	30,000	30,000	30,000
Purchased Services	132,491	-	-	108,135	14,184	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Professional Fees	159,291	91,895	-	39,128	29,311	140,562	50,000	50,000	50,000	50,000	50,000	50,000
All Other Expenses	187,948	-	-	357,894	29,978	284,889	50,000	50,000	50,000	50,000	50,000	50,000
Dogs Who Care	110,862	89,532	98,833	97,382	109,698	109,813	95,000	95,000	95,000	95,000	95,000	95,000
Multicare Go Forward	-	82,424	82,419	81,895	81,962	78,000	50,000	78,000	78,000	78,000	78,000	45,000
Health Counsel	-	94,022	93,995	34,999	37,187	15,763	8,733	-	-	-	-	-
Capital Purchasing	-	-	-	-	498,000	73,000	-	-	-	-	-	-
Holistic Pain	-	-	35,285	-	-	-	-	-	-	-	-	-
P-HD - WSH4 for unemployment	-	-	-	124,967	-	25,623	-	-	-	-	-	-
SNAP Quarterly Payments	-	-	-	26,152	-	-	-	-	-	-	-	-
2023-2028 LEOFF Contribution	-	-	-	-	-	169,500	348,709	20,000	28,000	39,500	60,000	30,000
Implementation for Azalea & HRC	-	-	-	-	-	-	25,000	-	-	-	-	-
20% of Net Income to Trust	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Bond Debt Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Used	1,318,224	1,197,049	987,578	1,464,503	1,515,188	1,548,993	1,567,442	993,000	999,000	1,444,125	970,000	1,000,000
Net Change in Cash	(204,574)	(124,132)	194,366	(176,380)	949,828	(412,628)	(327,915)	(92,949)	(159,949)	164,327	(174,949)	(129,949)
Beginning Cash	733,935	529,361	405,229	599,595	423,215	1,373,043	960,415	632,500	539,551	379,602	543,929	366,580
Ending Cash	529,361	405,229	599,595	423,215	1,373,043	960,415	632,500	539,551	379,602	543,929	366,580	239,631
Board Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Board Reserve Funded Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Available Cash	-	-	-	-	-	-	-	-	-	-	-	-

Items not currently in cash flow
Mar and Apr REH payments

health counsel converts to employee
docs who cares converts to employee for clinic

590,102

590,102



East Adams Rural Healthcare

VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED AUDITING OFFICER, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

TODD NIDA, CEO

CHECKS AUDITED AND CERTIFIED BY THE AUDITING OFFICER HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE CHECKS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE CHECKS #100781-#100858 IN THE AMOUNT OF \$472,040.52 AND AN ADDITIONAL \$ 38,390.52 IN ACH PAYMENTS.

SIGNED THIS 23RD DAY OF JULY 2026.

ERIC WALKER, CHAIRMAN

JOHN KRAGT, COMMISSIONER

MATT KUBIK, SECRETARY/COMMISSIONER

RILEY HILLF, VICE CHAIR

DAN DUFF, COMMISSIONER

Date	Vendor	Check Number	Amount	Description
6/22/2026	V00131--CENTURYLINK	100781	\$ 2,519.63	Phone/Internet
6/22/2026	V00855--Comcast Business	100782	\$ 2,180.00	Internet
6/22/2026	V00718--Intermax Networks	100785	\$ 159.06	Voice IP
6/22/2026	V00347--MultiMedical Systems, LLC	100786	\$ 1,393.30	Biomedical
6/22/2026	V00487--STAPLES	100783	\$ 170.91	Office Supplies
6/22/2026	V00500--Stryker Sales LLC	100784	\$ 927.15	EMS Supplies
6/22/2026	V00539--Velocity EHS	100787	\$ 3,394.57	SDS Management
6/23/2026	V00424--Qualivis	100788	\$ 3,000.00	Contracted Providers
6/25/2026	V00172--DEPARTMENT OF HEALTH	100789	\$ 53,379.53	CDC Grant Reimbursement
6/25/2026	V00194--EAP Consulting L.L.C.	100790	\$ 5,750.00	IT Manager
6/25/2026	V00848--Free Press Publishing, Inc	100791	\$ 2,000.00	Advertising
6/25/2026	V01108--GEHOFT, LLC	100792	\$ 1,200.00	Rent-Providers
6/25/2026	V01047--Kubik, Tia	100793	\$ 1,500.00	Rent- Interim DON
6/30/2026	V00563--WASHINGTON STATE SUPPORT REGISTRY	100794	\$ 350.00	Garnishment
7/9/2026	V00027--AFLAC	100795	\$ 246.74	Employee Benefits
7/9/2026	V01090--Airgas USA	100796	\$ 1,214.30	Oxygen & Gases
7/9/2026	V00615--Akins	100797	\$ 16.15	Patient meals
7/9/2026	V00040--ALSCO	100798	\$ 1,279.04	Linens
7/9/2026	V00743--Amazon Capital Services	100799	\$ 826.37	Supplies
7/9/2026	V00056--AMERISOURCEBERGEN	100800	\$ 2,272.32	Pharmaceuticals
7/9/2026	V01035--Avel eCare	100801	\$ 6,250.65	Provider back-up services
7/9/2026	V01119--Azalea Health Innovation, Inc.	100802	\$ 4,155.69	EMR training-travel expenses
7/9/2026	V01126--B4HEALTH LLC	100803	\$ 630.00	Rad Tech
7/9/2026	V00082--BASIN REFRIGERATION	100804	\$ 1,166.57	Repairs/Maintenance
7/9/2026	V00731--Bracco Diagnostics, Inc	100805	\$ 1,463.54	CT Supplies
7/9/2026	V01093--Budd Bay Law P.S.	100806	\$ 6,046.50	Attorney Fees
7/9/2026	V00131--CENTURYLINK	100807	\$ 1,889.51	Phone/Internet
7/9/2026	V00137--Clearwater Springs	100808	\$ 212.00	H2O
7/9/2026	V00141--COLLECTIVE MEDICAL TECHNOLOGIES	100809	\$ 525.58	EDIE Annual Subscription
7/9/2026	V00855--Comcast Business	100810	\$ 2,261.48	Internet
7/9/2026	V00149--Connell Oil	100811	\$ 5,289.05	Fuel
7/9/2026	V00002--DEPARTMENT OF ECOLOGY	100812	\$ 69.00	Hazardous Waste Fee
7/9/2026	V00713--Diamond Healthcare Communications	100813	\$ 677.76	Billing Statements
7/9/2026	V00183--DINGUS, ZARECOR & ASSOCIATES PLLC	100814	\$ 15,500.00	Auditors
7/9/2026	V00186--Docs Who Care Northwest, Inc	100815	\$ 110,590.00	Contracted Providers

7/9/2026	V00847--DTMicro	100816	\$	1,155.00	Internet Access
7/9/2026	V00203--EMPLOYEE FUND	100817	\$	70.00	Employee Group
7/9/2026	V00205--EMSconnect	100818	\$	133.64	EMS Education
7/9/2026	V00904--Everon	100819	\$	2,622.63	Fire Inspection
7/9/2026	V00220--FIRST CHOICE HEALTH	100820	\$	64.00	Employee Benefits
7/9/2026	V00221--FISHER HEALTHCARE	100821	\$	1,129.91	Lab supplies
7/9/2026	V00848--Free Press Publishing, Inc	100822	\$	165.00	Advertising
7/9/2026	V00595--Health Carousel	100823	\$	15,783.08	Contracted RN
7/9/2026	V00747--Healthcare Consulting Services	100824	\$	1,300.00	Payer Contracts
7/9/2026	V00345--Heritage Imaging	100825	\$	6,027.15	MRI Services
7/9/2026	V00253--Hospital Services Corporation	100826	\$	92.82	Credentialing Verifications
7/9/2026	V00264--Inland Imaging Business Associates, LLC	100827	\$	1,208.40	Radiology Reads
7/9/2026	V00788--Inovalon Provider, Inc	100828	\$	3,369.16	Claims Management
7/9/2026	V00718--Intermax Networks	100829	\$	1,546.57	Voice IP
7/9/2026	V00968--Intrinium/TorchLight	100830	\$	12,457.74	Microsoft 365
7/9/2026	V00297--Laboratory Corporation of America Holdings	100831	\$	1,237.29	Lab Testing
7/9/2026	V01104--Lee & Hayes PC	100832	\$	8,200.00	Attorney Fees
7/9/2026	V00326--MCKESSON	100833	\$	3,010.30	ER/EMS Supplies
7/9/2026	V00333--Medi-Dose Inc	100834	\$	134.16	Pharmaceuticals
7/9/2026	V00332--MEDICATION REVIEW	100835	\$	9,728.29	Contracted Pharmacist
7/9/2026	V00334--MEDLINE INDUSTRIES, INC.	100836	\$	3,727.42	Medical Supplies
7/9/2026	V00347--MultiMedical Systems, LLC	100837	\$	1,448.59	Biomedical
7/9/2026	V00629--Navex Global Inc	100838	\$	15,928.06	Ethics Point Software
7/9/2026	V01122--Office Ally, Inc	100839	\$	388.72	Clearinghouse Services
7/9/2026	V00382--OXARC	100840	\$	25.39	Gases
7/9/2026	V01114--Pacific Northwest Networks / Eltopia Communications, LLC	100841	\$	20.00	EMS Internet
7/9/2026	V00619--Pacific Office Automation	100842	\$	1,033.47	Leased Printers
7/9/2026	V00383--Pacific Office Automation INC	100843	\$	610.32	Leased Printers/Copiers
7/9/2026	V00439--RITZVILLE HARDWARE	100844	\$	364.31	Supplies
7/9/2026	V00443--RITZVILLE PARTS HOUSE INC	100845	\$	65.91	Vehicle Maintenance
7/9/2026	V00447--RLDatix	100846	\$	271.73	Polycystat
7/9/2026	V01118--Rural Staffing Services	100847	\$	1,000.00	Interim DON
7/9/2026	V00742--SaltBridge Medical Laboratory	100848	\$	1,777.00	Lab Consultant
7/9/2026	V00468--SENSKE	100849	\$	763.81	Pest Control
7/9/2026	V00005--Solventum-3M Health Information Systems	100850	\$	39,137.27	Coding Software
7/9/2026	V00487--STAPLES	100851	\$	3,714.04	Office Supplies

7/9/2026	V01125--Summit 17 Solutions LLC	100852	\$	73,450.28	Door and Camera System
7/9/2026	V01063--Thermo Fisher Financial Services Inc.	100853	\$	1,866.13	Leased Lab Machine
7/9/2026	V00518--Travelers CL Remittance Center	100854	\$	6,770.18	Building/Vehicle Insurance
7/9/2026	V00542--Vitalant	100855	\$	1,883.04	Blood Supplies
7/9/2026	V01050--Washington State Department of Revenue	100856	\$	5,765.71	Excise Taxes
7/9/2026	V01070--YS CREDENTIALING PLLC	100857	\$	1,737.50	Contracted Credentialing
7/16/2026	V00563--WASHINGTON STATE SUPPORT REGISTRY	100858	\$	350.00	Garnishment
			\$	472,040.52	



Boards are stewards of the future.

I help boards work productively and collegially to provide strategic oversight. My governance work focuses on increasing board engagement, enhancing the strategic work of the board, board/CEO partnership, and leadership transitions. I engage boards in a deeper understanding of roles and responsibilities, strategic and generative thinking, practical ways to maximize board meetings, and addressing culture and dynamics in the boardroom.

My governance coaching and facilitation services are designed to assist a Board to achieve specific goals at a particular time in its governance journey. I take a coaching approach as I guide an organization through what can be challenging governance issues. I challenge a Board to use its collective strengths to think expansively and clearly about the organization's future. I ask probing questions and use engaging activities to bring the Board's best ideas to the surface.

Informed by three decades of experience serving on non-profit, hospital, and association boards, I provide board members and executive leaders with practical tips and insights to govern their organizations effectively. Although oversight, compliance, and policy are

important, ultimately a board's effectiveness stems from the culture it creates and the conversations it holds to fulfill the organization's mission.

Benefits of governance development

- Strategic alignment
- Effective Board/CEO partnership
- Optimal board member contribution
- Role clarity
- Healthy board culture

Governance development services

- Board retreat design and facilitation
- Governance assessment, debriefing and development planning
- Governance coaching for Board Chair and CEO to optimize the partnership
- Board Chair and CEO Performance Evaluation processes
- Customized training to optimize performance of board members (roles, responsibilities, competencies, effective meetings, structuring the high-performance board with best practices)
- On-boarding programs for new trustees
- Board and CEO succession planning and transition management
- Facilitation to resolve conflicts.

Sample client engagements

- Coached Board Chair to successfully transition to governance leadership role. Facilitated set of agreements between Board Chair & CEO to create platform for effective partnership.
- Partnered with COO to redesign governance structure & implement recommendations for a state hospital association.
- Coached CEO & Board Chair in community hospital to manage governance challenges after unwinding a merger.
- Designed on-demand education program to prepare nurses for board service.

- Designed and delivered governance education curriculum for multiple clients.