

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
Meeting of the Board of Commissioners
March 26, 2026
East Adams Rural Healthcare
903 S Adams
Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment-Announce name before comment
- IV) Approval of Minutes-Regular Board Meeting Minutes February 25, 2026
Approval of Minutes-Special Board Meeting Minutes March 17, 2026
- V) Consent Agenda
 - i) CCO Report
 - ii) HR Report
 - iii) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
 - i) Finance Committee
 - (1) Financials – February
 - (2) Approval of Check Voucher
 - (3) Grants
 - (4) Update on pre-bankruptcy MOUs
- IX) Old Business
 - i) Shaun Cross letter of engagement
 - ii) Waters Meet Loan
- X) New Business
 - i) Attorney agreement-Insurance
 - ii) Resolution 26-02; Void warrants
 - iii) Resolution 26-03; Authorized Credit Cards
 - iv) New line of service; Wildland Fire Season Support
 - v) Contract; Wildland Fire Season Support
 - vi) Sale of Scooters
 - vii) Sale of Yellow House
- XI) Executive Session
 - i) Medical Staff Credentialing
- XII) Next Board Meeting Thursday, April 23rd, 2026, at 6:00 p.m.
- XIII) Adjourn

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Meeting of the Board of Commissioners
February 25, 2026

PRESENT:	Eric Walker	Board Chair
	Riley Hille	Vice Chair
	John Kragt	Commissioner
	Dan Duff	Commissioner
	Matt Kubik	Commissioner/Secretary
	Todd Nida	CEO
	Viola Babcock	CFO
	Lexie Zuver	Chief of Staff
	Deborah Deboard	CCO
	Dallas Killian	COO

There were approximately forty-five community members present.

Board Chair, Eric Walker called the meeting to order at 3:30 p.m.

INTRODUCTIONS-None

ADDITIONS AND CORRECTIONS

Board Chair, Eric Walker requested to add new business, Item 1; approval of DZA to do 2025 Federal/Medicare cost report, state filing, GEMT cost report and annual audit. Item 2; Approve attorney engagement letter. Chair, Eric Walker requested an Executive Session; RCW 42.30.110(i) Discuss possible litigation with legal counsel.

Vice Chair, Riley Hille proposed to move the public comment section to after the CFO report.

APPROVAL OF MINUTES

Vice Chair, Riley Hille, made a motion to approve the January 28th regular board meeting minutes as presented. The motion passed. Vice Chair, Riley Hille made a motion to approve the February 13th special board meeting minutes as presented. The motion passed. Commissioner Matt Kubik made a motion to approve the February 17th special board meeting minutes as presented. The motion passed.

CONSENT AGENDA

Board Chair, Eric Walker, polled the Board to see if they would like anything off the consent agenda to be moved to the regular agenda. Nothing was requested.

MEDICAL STAFF REPORT

Dr. Zuver reported that the Medical Staff met last month. Medical Staff Bylaws were approved; however, they will have to be modified with the change to an REH. Dr. Zuver read a statement aloud.

CEO REPORT- No report

COMMITTEE REPORTS

FINANCE COMMITTEE

CFO REPORT – See attached.

Viola Babcock reported that she will be presenting the January financial statements. At the end of January there were 13 days cash on hand. Hospitals should have 150 days cash on hand. Profit margin for total net income is negative two-point nine percent, profit margin for operating is negative eighty percent. That means that operating expenses exceed revenue by eighty percent. The current debt ratio is one point two one; that should never be over one for a hospital. Days in AR is twelve-that is rather good. The next three documents are required to be presented to the board: cash flow, balance sheet, and income statement. There is a monthly cash flow as well as a projected cash flow through 2026. The cash flow shows that December and January revenue significantly decreased. We ended January with \$600k in the bank and we run about \$1.3 million in expenses per month. We are only covering payroll, and no vendors are getting paid. At the end of February, we are currently projecting \$245k and in March we are at negative \$272k, meaning we no longer have enough to cover payroll. Viola thanked the community for passing the levies that will help us in 2027. As of today however, we will not make it past March 28th. There were draconian decisions made because we had no choice. Viola explained to the public that we are trying to salvage as much as we can for the community. Deb explained that there were 104 medical records requests in January in which 60% of those were for outside clinics throughout the area and February is trending in the same direction. John asked for clarification on the REH model reimbursement. Viola explained that with the REH model we are guaranteed \$295k per month regardless of volumes for emergency room visits and those funds will be back dated to our go live date. The REH conversion is currently at the final approval step with CMS. Eric asked if the process had been going slow. Viola said no, it typically takes 120 days, and we are right at 30 days. Representative Baumgartner has been championing this for us, and he is rocking and rolling. Riley asked where we were at with the EMR. Dallas said that he is waiting for one more email address and then the RFP will be going out. Riley asked if we would still be able to bill under MultiCare while we transition to REH. Viola said that MultiCare is working with us to make sure there is no gap. John introduced Shaun Cross and asked him to give a summary of everything he had been working on. Shaun explained that he has been helping with the debt negotiations with our biggest debtors and those have been going well. Shaun also explained that it is in the best interest of the hospital to avoid bankruptcy. There are three funding options available, a distribution trust, insurance proceeds and the third is the Inovia foundation in which the public can make donations. We are working on getting the link added to the website. With all these options some of the funds do come back to the hospital. Viola reminded everyone that the cash flow does not include the EMR. Viola said that she and Todd went to Spokane and met with Waters Meet who offered a 0% interest loan of \$1 million to cover the EMR and the time of transition. It is now moving on to the final stage before the vote of approval. Viola shared with the public that Waters Meet will not help us if we do not have community support. They are watching us very closely on media outlets and negative comments about the hospital do put us at risk for not receiving the loan for the EMR. There was a brief discussion on EPIC and how it was way more of a system than what was needed for this facility. Viola went over the income statement and balance sheet which are pro forma. She explained that some of the 2024 losses had to be moved to 2025. Viola explained the amount of time that it takes for the revenue to come in after a patient is seen and how the various payors affect how much we receive and how soon the funds arrive in our bank account. We are currently at 70% Medicare/Medicaid and 30% commercial. John asked Viola to confirm that the 2022, 2023 and 2024 audits are complete and the 2025 audit is due in May. Viola confirmed that yes, we are in compliance for the first time in a long time. Viola went over the statement of operations.

There will be a reduction in salaries/benefits of \$3.1 million which is massive, it was difficult and some tough decisions but that is where we needed to get to keep the doors open. Eric reminded the public that we need them to use our services. Riley asked about the mobile clinic. Dallas said there has been some interest shown in it still. Tri-State of Clarkston has seen it and will be getting back to him. Riley asked about the café. Viola said that it is officially closed and is an abandoned asset. It will be put on the market. Todd said there are two lots and we use one for storage so we may separate out the lots and just sell the café.

WARRANTS & VOUCHERS

Commissioner Kubik presented the following warrants for approval Accounts Payable Warrants #100299-#100343 for \$582,237.21. Commissioner Duff made a motion to approve the warrants as presented. The motion passed.

OLD BUSINESS

There was a discussion regarding moving the board meeting day and time. There was some back and forth on the day/time of the meeting. Commissioner Matt Kubik made a motion to move the regular board meetings to Thursdays at 6pm at EARH conference room. The motion passed.

PUBLIC COMMENT

There were several community members present as well as EARH staff that voiced their concerns over the clinic closing, lack of communication for clinical decisions, care for the elderly that can't get out of town for care, rebuilding trust of the community, the impact on the community if the hospital closes, continuity of care, services that will be available and looking at the path forward into the future.

NEW BUSINESS

Chair, Eric Walker asked for a motion to approve DZA to complete 2025 Federal/Medicare cost report, state filing, GEMT cost report and annual audit. Commissioner Kragt made a motion to approve DZA to complete the above-mentioned items. The motion passed.

Todd asked the board to approve the engagement letter with Shaun Cross. Todd explained that it is nearing the monetary value that exceeds his approval limit. The board asked to post pone the vote until the board could review the agreement.

The Board went into Executive Session at 6:05 pm to discuss RCW 42.30.110(i) To discuss with legal counsel potential litigation. The estimated length of the executive session was 15 minutes. The Board came out of executive session at 6:20 pm and extended it for an additional 15 minutes. The board came out of Executive Session at 6:35 pm.

Commissioner Kubik made a motion to adjourn the meeting. The motion passed.

The meeting adjourned at 6:35 p.m.

Respectfully submitted,
Kylie Lasen, Executive Assistant

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Special Meeting of the Board of Commissioners
March 17, 2026

Present:	Eric Walker	Board Chair
	John Kragt	Commissioner
	Riley Hille	Vice Chair
	Matt Kubik	Commissioner
	Todd Nida	CEO
	Viola Babcock via phone	CFO
	Deb Deboard	CCO
	Dallas Killian	COO
	Lexie Zuver	Chief of Staff

Guest: Skip Houser, Legal Counsel via phone

Eric Walker, Board Chair, called the meeting to order at 6:00 pm.

John Kragt, Vice Chair, started the discussion by asking how positive we are that this new plan can work. We do not want to say we are going to stay open and then in three months we are back in the situation that we are currently in and are at risk of closing again. Todd Nida asked Viola Babcock to explain the deep dive on the financials. John asked if the seven days a week walk in clinic is currently in effect. There was some conflicting information on the front door and website. John believes the public has been asking for walk in clinic past 5 o'clock. Todd explained that the Docs Who Care ER provider will be covering the walk-in clinic and they are on site anyways, so the hours do not matter to them. John repeated his question to Viola about how confident we are in the new plan. Viola explained that there are no guarantees. There is still the unknown of how many patients are going to come into the clinic. Viola explained that the provider must see sixteen patients per day, so the volumes need to stay up. Dallas will do a marketing campaign to hopefully get those visits up. Everything must line up, the provider needs to see the patients, documentation must be completed and billing must be done right. John asked if the income loss was monthly. Viola explained that this is a positive monthly. Todd explained that the caveat is that is for 256 visits per month so we may not get there starting out. Eric Walker explained that it is essential that people use the clinic so we can keep it. Riley Hille voiced her concern for continuity of care. Viola explained that Docs Who Care made a commitment to send the same two providers for two consecutive weeks at a time so there will be some continuity of care. John Kragt made a motion to move forward with the rural health clinic as presented.

The board went into executive session at 6:10 pm to discuss RCW 42.30.110(i) with an estimated length of 30 minutes. The board came out of executive session at 6:40 pm.

Commissioner Riley Hille made a motion to adjourn the meeting. The motion passed.

The meeting was adjourned at 6:40 p.m.

Respectfully Submitted,
Kylie Lasen
Executive Administrative Assistant



Clinical Services Report to Board of Commissioners

Date: March 24, 2025

Report by: Deborah Deboard MSN, RN – Chief Clinical Officer

Quality:

We have had zero reportable events in our facility. Our QAPI Program is up and running and most are tied to the current electronic medical record (EMR) system, EPIC. We will need to adjust the plan and projects accordingly. The team has prioritized and select 4-5 projects for the year 2026, listed below.

- Referrals/Prior Authorizations – Project Leader Nicole
 - Referrals and Prior Authorizations have been successfully caught up and communication to patients has improved.
 - Clinic operations are moving forward, and we will have clinic staff managing referrals and prior authorizations to maintain communication and continuity at this level.
- Medical Records and ROIs – Project Leader Deb and Kelly
 - ROI process has been streamlined with faster response times.
 - We have a full-time employee designated for managing ROIs going forward, starting 4/1/26.
- Patient Communication Continuity – Project Leader Jeff
 - The clinic has improved turnaround times for patient communication.
 - New workflows have been implemented and now that the clinic has a path forward, we will continue to support the clinic in this manner.
- Nursing Documentation Hospital – Project Leader Jason
 - Audits have been completed for the first quarter of the year to identify areas of improvement.
 - Nurses and NACs are engaged in this process as well as imaging to ensure high quality measures are met with stroke, cardiac, trauma, and sepsis patients.
- My Chart Campaign (NEW) – Project Leader Kelly
 - This program will be on hold with our new EMR.



Celebrations:

- We have received confirmation of our designation for a Rural Emergency Hospital designation from CMS/DOH as of March 6, 2026. We are actively working through compliance and policies to ensure we are functioning at the highest level.
- I have been asked by Dr. Sakata, Senior Medical Advisor for the Northwest Healthcare Response Network to present the Rural Emergency Hospital model at the monthly meeting on 3/30/26.
- We are underway with new central monitoring in the emergency department as part of a grant received. Nihon Kohden will be in the building 4/6-4/8 for installation, implementation, and clinical training with our team.
- We will have all requests for proposals of the new EMR by 3/26 and we have a staff selection committee scheduled on 3/27.

Projects:

- Hospital Staffing Committee
 - The revised staffing plan with CEO has been submitted to DOH for approval. The staffing plan for the REH will be one (1) RN and one (1) NA-C in the emergency department 24/7.
- Swing Bed/Inpatient Status
 - We have transitioned our LTC residents to new homes as of 3/5/26 and officially stopped all inpatient services.
- Infection Control/Employee Health
 - We have had no reportable infection control cases at EARH.
 - N95 testing was completed
 - Color-blind testing has started on all clinical employees

CCO Update:

I want to share with you all directly that I have made the decision to move on to another professional opportunity. This was not an easy decision, as working alongside this team has been incredibly meaningful to me. I am deeply grateful for the dedication, resilience, and heart that each of you brings to this organization and to the community we serve. The work you do matters, and it has been a privilege to be part of it. Over the coming weeks, I am committed to doing everything I can to ensure a smooth and thoughtful transition. I will make sure key projects, responsibilities, and information are well organized and handed off so the team continues to succeed without disruption.

Thank you for your support, your collaboration, and the trust you have shown me during my time here. I truly appreciate each of you and look forward to staying connected.

My last day will be April 17th.

Job Openings

Department	Job Opening	Date Open	Status	Notes
Administration	Chief Financial Officer	06/10/2025	On-Hold	Contracted CFO
Imaging	CT/Rad Tech	01/14/2026	Open	Per Diem- hired 3/19/26
Administration	Director of Nursing	04/17/2026		
Nursing	Nurse Manager	04/15/2026		
Business Office	Patient Financial Services Manager	04/02/2026		

CEO Board Report

Date: March 26, 2026

Message from the CEO

Here are some of the highlights for March:

- We Received our official notice from CMS for our approval of the REH designation and as of 3/6 we are officially operating as such. This is a huge success that took an immense amount of work for the Admin team and ALL of the employees involved.
- Good faith negotiations Continue with our creditors on our outstanding debt. Negotiations thus far have been positive, and follow-ups will continue into April. We are in the process of emailing all of the smaller debt creditors and working through the process with each of them.
- We have started the process to see if there are any avenues to pursue funds from any of our insurance holders for the debts we are working through. We have retained Todd Hayes of Harper/Hayes PLLC in Seattle.
- Senate Bill 6103 was signed into law by the Governor on 3/16 to maintain our Medicaid reimbursement to continue being paid at a Critical Access Hospital rate as an REH. Huge thanks to Senator Schoesler, Representative Schmick, Senator Muzzall, WSHA, DOH, HCA and Capital Path consultants.
- We had the first Employee Advisory Council meeting led by Deb and Dallas, committee officers were voted in. A follow-up meeting was held and the council reviewed the plan to keep the clinic operational with one provider and they are in agreement to move forward.
- In the “not so good news” Deborah Deboard has resigned her position as CCO, effective 4/17/26. Will be available to answer questions and help any way she can until May 1st. We wish her all the best in her new adventure in Yakima. Provider John Bauer’s last day was 3/20/26 We also wish him well in his new path.
- I recently attended The Rural Collaborative’s CEO Board Meeting and retreat in Ellensburg. It was extremely beneficial to have deeper insight into what all the collaborative is doing and to be a voting member now on their board lends to great

insight into what other struggling facilities are doing. While there we also reviewed the member facilities application for the TRC's portion of the Rural Health Transformation Funds. We are at the top of their list for funds in the categories we qualify for. There will also be opportunities to join all members for support in Payor Contracting and Rev Cycle integrity, (more to come on these).

- We also received notification last week from WSHA that we will be receiving between 775k – 825k in funding from their portion of the RHTF funds. Great news for us.
- Last but, not least, a HUGE THANKS to the employees and board for sticking with us through all the changes! The admin team and many employees have put in massive hours to get to where we are today. One of my biggest fears was getting to this point and after all the work, just to see everyone (including myself) give up! But no one has, instead I continue to see people stepping up!! It takes every one of us to get through the day!

Thank you

Todd Nida, CEO

**East Adams Rural Healthcare
Adams County Public Hospital District No. 2 Balance Sheet
As of February 28, 2026**

	PROFORMA Month To Date 1/31/2026	PROFORMA Month To Date 2/28/2026	PROFORMA Month To Date 31-Dec-25	
	Actual	Actual		
Current Assets				
Operating Cash	529,363	405,231	484,105	Ending allowance percentage
Patient Accounts Receivable	4,308,480	4,561,627	4,561,832	2025 2024 2023
Allowance for Doubtful Accounts	(1,325,666)	(1,580,959)	(1,870,871)	41.01% 43.63% 45.36%
Net Patient Receivables	2,982,814	2,980,668	2,690,960	for Jan & Feb is running in the 30% range, so we will need
Third Party Receivables	8,871	9,647	607,870	\$580K - 2024 Medicare Cost Report Settlement due in May, 2026 just filed Feb 16, 2026
Taxes Receivable	56,714	1,521,840	61,277	We set the estimated from Adams County what will be received in 2026 less Jan & Feb rolled off onto the income
Inventory	116,024	116,024	217,281	this will adjust down. We are doing a recount for 2025 ending inventory now.
Reserve for Debt Service	610	762	0	
Reserve for Funded Depreciation	0	0	250,000	released to operating account Board approved Jan, 2026
Board Reserve Funds	0	0	188,858	
Prepaid Expenses	81,527	68,117	188,858	
Total Current Assets	3,775,923	5,102,289	4,500,352	
Property Plant & Equipment				
Property, Buildings, & Equipment	20,965,776	21,084,199	21,035,142	
Construction in Process	17,782	17,782	17,782	reduced end of 2025 for abandoned cafe' concept
Accumulated Depreciation	(12,539,218)	(12,643,214)	(12,486,551)	
Total Property Plant & Equipment	8,444,340	8,458,767	8,566,373	
Total Assets	12,220,263	13,561,056	13,066,724	
Current Liabilities				
Accounts Payable	3,367,377	3,678,255	3,190,613	
Payroll & Related Liabilities	395,440	402,541	758,519	
Other Liabilities	0	0	95,945	
Current Portion of Long Term Debt	3,315,429	3,307,779	3,248,647	\$2M Mulicare loan moved to current as it is due Dec 31, 2026
Deferred Tax Revenue	0	1,211,485	0	
Other Accrued Expenses	542,584	571,005	392,469	potential payback to Medicare from a 2023-2024 claim. \$137K has been paid back in Dec, 2025.
Total Current Liabilities	7,620,839	9,171,066	7,686,193	
Long Term Debt	7,460,731	7,460,731	7,561,347	
Unrestricted Fund Balance	(2,163,876)	(2,688,944)	(1,646,427)	current loss for 2025, this should improve once we complete the audit and know the amount of the 2025 cost/re
Liabilities & Fund Balance	12,917,694	13,942,853	13,601,113	
2026 Net Income (Loss)	(525,068)	(209,434)	(362,026)	
Prior Year Adjustment	(172,363)	(172,363)	(172,363)	Prior year adjustment from 2023 for sick leave implementation of GASB 101
Total Liabilities & Fund Balance	12,220,263	13,561,056	13,066,724	

East Adams Rural Healthcare
Adams County Public Hospital District No. 2
Statement of CHANGE IN NET ASSETS
Beginning January 1, 2026- February 28, 2026

	Month Ending 1/31/2026 Actual	Month Ending 2/28./2026 Actual	Year To Date 2/28/2026 YTD Actual	PROFORMA 2025 as of 12/31/2025	PROFORMA Average Monthly for 2025
Patient Service Revenue	1,092,814	1,409,261	2,502,076	17,070,091	1,422,508
Total Gross Patient Revenue					0
Deductions from Revenue	339,832	450,253	790,085	2,494,955	207,913
Net Patient Service Revenue	752,983	959,008	1,711,991	14,575,136	1,214,595
0					0
Other Operating Revenue	16,070	133,864	149,934	2,232,282	186,024
Total Operating Revenue	769,053	1,092,872	1,861,924	16,807,418	1,400,618
0					0
Expenses					0
Salary and Wages	466,172	538,695	1,004,867	8,214,319	684,527
Employee Benefits	189,112	203,642	392,754	3,050,922	254,244
Purchased Service	132,491	172,085	304,576	2,315,122	192,927
Professional Fees	159,291	236,607	395,898	1,661,377	138,448
Supplies	65,363	51,550	116,913	725,150	60,429
Repairs and Maintenance	4,438	7,400	11,837	166,607	13,884
Utilities	18,155	27,777	45,932	266,453	22,204
Advertising and Marketing	594	424	1,018	102,250	8,521
Depreciation	52,666	103,997	156,663	1,308,643	109,054
Insurance	81,486	5,419	86,904	215,058	17,922
Education/Travel/Dues	48,343	31,308	79,651	234,004	19,500
Interest Expense	30,389	28,786	59,175	566,090	47,174
Taxes & Licenses	0	3,983	3,983	699,018	58,252
Rent & Leases Expense	14,591	20,442	35,033	136,686	11,391
Bad Debt Expense	90,629	30,461	121,090	1,357	113
Other Expenses	34,954	96,630	131,584	311,378	25,948
Total Operating Expenses	1,388,674	1,559,205	2,947,880	19,974,434	1,664,536
Net Operating Income (Loss)	(619,621)	(466,334)	(1,085,955)	(3,167,016)	(263,918)
Non-Operating Income	94,554	256,900	351,453	1,520,589	126,716
Net Income	(525,068)	(209,434)	(734,502)	(1,646,427)	(137,202)

Financial Metric	as of May 31, 2025	as of June 30, 2025	as of July 31, 2025	as of August 31, 2025	as of September 30, 2025	as of October 31, 2025	as of November 30, 2025	as of December 31, 2025	as of January 31, 2026	as of February 28, 2026	Formula	Included in calculation
Days Cash On Hand	11.06	11.78	22.63	10.52	4.16	14.73	3.90	9.08	13.44	8.11	Cash on Hand / Annual Operating Expenses/365 (not including reserved funds) - use YTD days	
Profit Margin for Total net	-2.94%	-11.70%	9.91%	-45.78%	-5.49%	-2.58%	-3.68%	-8.37%	-2.29%	-0.33%	Net Income/net revenue (patient + non-operating revenue) YTD - not using gross revenue	thru February 28, 2026
Profit Margin for Operating Income	-25.45%	-24.05%	-1.33%	-46.51%	-13.37%	-10.19%	-6.75%	-17.94%	-80.30%	-58.32%	Net Operating Income/net operating revenue YTD - not using gross revenue	thru February 28, 2026
Debt Ratio	1.85	1.22	0.76	1.17	1.20	4.22	1.22	1.21	1.21	0.68	Total Liabilities/Total Assets - we have liabilities in excess of assets	debt ratios should be less than 1.00, improved in Feb with house sale and 2026 tax receivables recognized
Days In AR	89.65	43.08	40.69	85.93	53.20	48.99	60.96	58.64	48.14	59.00	ending net accounts receivable/net operating revenue * 365 (using # of days for YTD)	measurement of ability to turn AR into cash, excellent in 35, however 67 is the average for surrounding CAH hospitals.



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS

INCLUDES FORGIVENESS OF DEBT, REH FUNDING BY MAY, \$2M OF OLD AR COLLECTED BY YEAR END
INCLUDES NO EXPENSES FOR NEW ELECTRONIC HEALTH RECORD

	Actual Jan 26	Actual Feb 26	Projected Mar 26	Projected Apr 26	Projected May 26	Projected Jun 26	Projected Jul 26	Projected Aug 26	Projected Sep 26	Projected Oct 26	Projected Nov 26	Projected Dec 26	Projected 2026
Cash Received													
Payer and Patient Payments	950,462	925,242.00	891,071.00	860,000.00	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	10,026,775.00
Hospital Tax Receipts	-	-	-	337,934	-	-	-	-	-	375,000	-	-	712,934.00
Debt Tax Receipts	-	-	-	213,401	-	-	-	-	-	213,401	-	-	426,802.00
EMS Tax Receipts	-	-	-	207,358	-	-	-	-	-	225,000	-	-	432,358.00
WA Distressed Funds	-	-	-	-	-	-	-	-	-	-	-	-	600,000.00
Grants	-	11,075	-	-	75,000	-	-	75,000	14,000	-	-	-	25,075.00
SNAP	-	108,398	-	-	-	-	-	-	150,000	-	-	-	333,398.00
GEMT	-	-	-	-	-	-	-	-	-	-	-	-	150,000.00
Vendor Rebates, Schools, AMPHD	-	28,202	-	-	-	-	-	-	-	-	-	-	-
REH monthly stipend	-	-	-	-	295,051	295,051	295,051	295,051	295,051	295,051	295,051	295,051	2,360,408.00
Gain, Loss	164,188	-	-	-	-	-	-	-	200,000	-	-	-	780,000.00
Medicare Cost Report Settlements	-	-	-	-	580,000	-	-	-	1,459,051	-	-	-	15,847,750
Net Cash Received	1,114,650	1,072,917	891,071	1,618,693	1,750,051	1,095,051	1,695,051	1,170,051	1,459,051	1,508,452	1,095,051	1,170,051	15,847,750
Cash Paid Out													
Salaries	466,172	563,960	508,233	429,667	326,000	328,000	328,000	328,000	328,000	328,000	328,000	328,000	4,612,032.00
Benefits	189,112	134,829	142,305	120,507	91,840	91,840	91,840	91,840	91,840	91,840	91,840	91,840	1,321,273.00
Supplies	63,348	30,000	20,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	393,348.00
Purchased Services	132,491	15,000	10,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,237,491.00
Professional Fees	159,291	15,000	83,097	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,337,388.00
All Other Expenses	217,808	211,260	197,049	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,836,117.00
Docs Who Care	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	1,092,000.00
Multicare Go Forward	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	775,000.00
Health Counsel	-	36,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	432,000.00
Holistic Pain	-	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000.00
PHD - VSHA for unemployment	-	-	26,152	-	125,000	-	-	-	26,000	-	-	-	125,000.00
SNAP Quarterly Payments	-	-	-	-	-	161,625	-	-	-	-	-	-	108,162.00
Long Term Bond Debt Payments	-	-	-	-	-	1,338,465	-	-	-	-	-	-	623,250.00
Net Cash Used	1,319,222	1,197,049	1,193,836	1,290,974	1,275,840	1,338,465	1,150,840	1,150,840	1,176,840	1,577,465	1,115,840	1,145,840	14,933,051
Net Change in Cash	(204,572)	(124,132)	(302,765)	327,719	474,211	(243,414)	544,211	19,211	282,211	330,987	(20,789)	24,211	-
Beginning Cash	733,935	529,363	405,231	102,465	430,185	904,396	660,982	1,205,193	1,224,404	1,506,615	1,837,602	1,816,813	-
Ending Cash	529,363	405,231	102,465	430,185	904,396	660,982	1,205,193	1,224,404	1,506,615	1,837,602	1,816,813	1,841,024	-

we have 6 months of wind down on the old AR after REH go live

sale of brick sleep house
2024 cost report, 2025 cost report in Sept

feb 6 layoffs, mar 10 layoffs, change to REH Staffing

\$196K for \$5K and under vendors, all other debt forgiven
convert lab to employees Mar, retain 2 RNs

2025 unemployment adjustment for lay offs



East Adams Rural Healthcare

VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED AUDITING OFFICER, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

TODD NIDA, CEO

WARRANTS AUDITED AND CERTIFIED BY THE AUDITING OFFICER HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #100344-#100374 IN THE AMOUNT OF \$226,736.34.

SIGNED THIS 26TH DAY OF MARCH 2026.

ERIC WALKER, CHAIRMAN

JOHN KRAGT, VICE-CHAIRMAN

MATT KUBIK, SECRETARY/COMMISSIONER

RILEY HILLE, COMMISSIONER

DAN DUFF, COMMISSIONER

Date	Vendor	Check #	Amount	Description
2/26/2026	V00615--Akins	100344	\$ 941.45	Dietary Supplies
2/26/2026	V00040--ALSCO	100345	\$ 1,156.16	Linens
2/26/2026	V00743--Amazon Capital Services	100346	\$ 3,092.44	Office Supplies, Maintenance Supplies
2/26/2026	V00911--Brown, Nathan	100347	\$ 1,600.00	EMS Rental
2/26/2026	V00110--BSD MECHANICAL	100348	\$ 1,320.00	Backflow Repairs
2/26/2026	V00131--CENTURYLINK	100349	\$ 1,427.12	Telephone/Internet
2/26/2026	V00149--Connell Oil	100350	\$ 3,073.54	Fuel for Ambulances/Transport Van
2/26/2026	V00183--DINGUS, ZARECOR & ASSOCIATES PLLC	100351	\$ 17,350.00	Auditors
2/26/2026	V00186--Docs Who Care Northwest, Inc	100352	\$ 89,532.00	ER Providers
2/26/2026	V00194--EAP Consulting L.L.C.	100353	\$ 4,550.00	IT Manager
2/26/2026	V00203--EMPLOYEE FUND	100354	\$ 441.00	Employee Group
2/26/2026	V00205--EMSconnect	100355	\$ 432.35	EMS Education
2/26/2026	V01108--GEHOFT, LLC	100356	\$ 2,400.00	ER Provider House Rental
2/26/2026	V00253--Hospital Services Corporation	100357	\$ 715.80	Credentialing Verifications
2/26/2026	V01013--Jarlskald Professional Services	100358	\$ 898.04	EMS Oversight
2/26/2026	V00289--KD Consulting, LLC	100359	\$ 326.16	Marketing
2/26/2026	V01084--Mckinstry	100360	\$ 14,621.04	Plumbing Services
2/26/2026	V00619--Pacific Office Automation	100361	\$ 266.50	Copier Toners
2/26/2026	V00383--Pacific Office Automation INC	100362	\$ 2,423.60	Copier Lease
2/26/2026	V00403--PHYSICIAN INSURANCE	100363	\$ 23,318.57	Malpractice Insurance
2/26/2026	V00422--Quadratic Finance USA, Inc	100364	\$ 117.53	Postage Machine Supplies
2/26/2026	V00631--Quadratic Leasing USA, Inc	100365	\$ 1,292.31	Postage Machine Lease
2/26/2026	V00716--Remedi8	100366	\$ 3,000.00	Plant Operations Software
2/26/2026	V00436--RITZVILLE DRUG	100367	\$ 8.55	Pharmaceuticals
2/26/2026	V00439--RITZVILLE HARDWARE	100368	\$ 290.28	Plant Operations Supplies
2/26/2026	V00443--RITZVILLE PARTS HOUSE INC	100369	\$ 80.43	Vehicle Maintenance
2/26/2026	V00446--RITZVILLE, CITY OF	100370	\$ 3,209.77	Utilities
2/26/2026	V01070--YS CREDENTIALING PLLC	100371	\$ 2,987.50	Credentialing
3/10/2026	V00403--PHYSICIAN INSURANCE	100372	\$ 45,284.16	Malpractice Insurance
3/11/2026	V00236--Grove Menus Inc	100373	\$ 324.04	Dietary
3/12/2026	V00220--FIRST CHOICE HEALTH	100374	\$ 256.00	Employee Benefits
			\$ 226,736.34	

**ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON**

RESOLUTION NO. 26-02

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 (the "Board") for the following purpose: to authorize the Adams County Treasurer's to void the following warrants:

WHEREAS the Board desires to ratify the foregoing motion and action;

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. The Board hereby approves the voiding of the following warrants: #63464 in the amount of \$50.00, #63687 in the amount of \$25.00, #63711 in the amount of \$12.61, #63715 in the amount of \$176.05, #63741 in the amount of \$10.00, #63742 in the amount of \$10.00, #63686 in the amount of \$50.00, #63772 in the amount of \$5.33, #63874 in the amount of \$10.00, #65500 in the amount of \$489.20, #65577 in the amount of \$25.00, #65639 in the amount of \$24.03, #66285 in the amount of \$20.00, #66464 in the amount of \$107.96, #66465 in the amount of \$258.55, #66937 in the amount of \$20.00, #66957 in the amount of \$25.00, #66964 in the amount of \$17.13, #66965 in the amount of \$35.00, #66979 in the amount of \$15.00, #67009 in the amount of \$25.00, #67171 in the amount of \$10.00, #67446 in the amount of \$20.00, #67658 in the amount of \$1471.22, #67806 in the amount of \$278.28, #67938 in the amount of \$17.80, #67953 in the amount of \$17782.20, #67977 in the amount of \$25.92, #68026 in the amount of \$7600.00, #68051 in the amount of \$72.76 (663.00E.001).

Section 2. This Resolution shall be effective immediately upon adoption.

PASSED, APPROVED AND ADOPTED this 26th day of March 2026 at a regular open meeting of the Board of Adams County Public Hospital District No. 2.

Eric Walker, Board Chair

John Kragt, Vice Chair

Riley Hille, Commissioner

Matt Kubik, Secretary

Dan Duff, Commissioner

**ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON**

RESOLUTION NO. 26-03

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 ("Board") for the following purpose: To add two authorized positions for credit cards. To establish it will require a Board resolution for East Adams Rural Healthcare credit card.

Add: Emergency Management Services Manager and Chief Operating Officer

Change: East Adams Rural Healthcare (EARH) will establish with this resolution that the positions of Chief Operating Officer and Emergency Management Services Manager will be authorized to have a credit card.

WHEREAS the Board desires to add these two positions to authorized EARH credit cards to allow for the ability to have a secondary source of payment should be need arise.

THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Adams County, Washington, that this Resolution authorizes the positions of Chief Operating Officer and Emergency Management Services Manager to be issued and to have authority to use an EARH credit card.

ADOPTED by the Adams County Public Hospital District No. 2 at a meeting of the Board on the 26th day of March, 2026, the following Commissioners being present and voting:

By: _____
Riley Hille, Chair

By: _____
Matt Kubik, Secretary

By: _____
John Kragt, Commissioner

By: _____
Eric Walker, Vice Chair

By: _____
Dan Duff, Commissioner