

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
Meeting of the Board of Commissioners
July 23rd, 2025
East Adams Rural Healthcare
Conference Room
Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-Regular Board Meeting Minutes June 25th, 2025
- V) Consent Agenda
 - i) Chief Nursing Officer Report
 - ii) HR Report
 - iii) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
 - i) Finance Committee
 - (1) Financials – June
 - (2) Approval of Warrants and Vouchers
 - (3) Reserve Funds & Capital Build Projects for 2025
 - a) Kitchen Remodel
 - b) Central Monitoring System
 - c) Mobile Mammo
 - (4) MultiCare Meeting Update & Repayment Plan
 - ii) Building Committee
 - iii) Compliance Committee
- IX) Standing Items
 - i) Turn-around Plan Update
- X) Old Business
- XI) New Business
 - i) Change of committee members
 - ii) YS Credentialing Contract
 - iii) Resolution 25-08; Sole Source Addendum-Thermo Fisher Scientific
 - iv) Resolution 25-09; Sole Source Addendum-Multicare
 - v) Resolution 25-10; Check signers
 - vi) Resolution 25-11; Sole Source Addendum-A-L Compressed Gases
 - b) Executive Session
 - i) Medical Staff Credentialing
 - ii) RCW 42.30.110 (g); Review the performance of a public employee.
- XII) Next Board Meeting August 27th, 2025, at 3:30 p.m.
- XIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation, but, considering interests such as efficiency and simplicity, we do have rules governing that participation. We generally have on our agenda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may come to his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment. Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or pre-recorded disparagement of individuals. Comments are limited to three minutes. The Board reserves the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please consider the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

East Adams Rural Hospital

903 S. Adams

Ritzville, WA 99169

Meeting of the Board of Commissioners

June 25, 2025

PRESENT:	Riley Hille	Board Chair
	Eric Walker	Vice-Chair
	Matt Kubik	Commissioner/Secretary
	John Kragt	Commissioner
	Dan Duff	Commissioner
	Corey Fedie	CEO
	Viola Babcock	Interim CFO
	Lexie Zuver	Chief of Staff
	Lurisa Sackman	CNO

There were twenty-two community members present.

Board Chair, Riley Hille called the meeting to order at 1:31 p.m.

INTRODUCTIONS-None

ADDITIONS AND CORRECTIONS-None

PUBLIC COMMENT-None

APPROVAL OF MINUTES

The May 28th, regular board meeting minutes were presented. Commissioner John Kragt made a motion to approve the minutes as presented. Commissioner Matt Kubik seconded. The motion passed.

CONSENT AGENDA

Board Chair, Riley Hille, polled the Board if they would like anything off the consent agenda moved to the regular agenda. Nothing was requested.

MEDICAL STAFF REPORT

Dr. Zuver reported that the Med Staff met last week. Dr. Anderson completed the Peer Review. The pacemaker interrogation has been approved by Bio-Med and training will be completed soon. Avel language services were discussed. This is an ED service only however, we have another source available for clinic patients. ED protocols were discussed. There was discussion on improving the workflow and processes for wound care services. We are hoping to see an increase in these services. The new lab analyzer is in and is just waiting for final testing to be completed. It should be ready to use by next month. This will enable medical staff to order additional testing that can be completed in-house. Dr. Zuver said that medical staff are going to begin reviewing stroke and trauma charts on a quarterly basis to ensure that we are meeting the time parameters. Board Chair Riley Hille asked what Dr. Anderson does. Dr. Zuver explained the process of reviewing ER charts. Commissioner Matt Kubik asked if Avel was being used. Dr. Zuver said that we did use them a little less than the prior month.

CEO REPORT- See attached.

Corey reported that the central monitoring funds were approved. Corey will follow up on when to expect the funds which will be approximately \$230,000. The Distressed Hospital funds will be received in July. Corey shared that he and Viola met with the DZA auditors and made a plan to get caught up on the audits. Commissioner John Kragt mentioned that the Odessa mobile clinic was discontinuing services and asked if there were other mobile clinics discontinuing services in the state. Corey said there are some discontinuing services, however, some areas are doing well with it.

COMMITTEE REPORTS

FINANCE COMMITTEE

CFO REPORT – See attached.

Viola presented the Board with a balance sheet, cash flow and statement that must be approved by the Board each month. Commissioner John Kragt made a motion to approve the financial documents, seconded by Commissioner Dan Duff. The motion passed. Viola shared metrics per Commissioner Eric Walker's wishes. As of the end of May there were 11 days cash on hand. Hospital operating funds are at -25%. The debt ratio is going to be at 2.15 or higher after continued fixes. AR is currently at 89 days. Viola explained that she is pushing to have billers get bills sent out and worry about making corrections later. Commissioner Eric Walker asked about the operating margin breaking even. Viola recommends that it be 5% positive to be able to continue future growth. The final draft of the 2022 audit was approved. Joe Lodge will be present at the July board meeting to present the findings. There was a \$3.7 million loss, which \$3.1 million belonged to 2021. Viola said that when she and Corey met with DZA a deadline for the end of year was set for completion of 2023 and 2024 with presentation in October. Board Chair Riley Hille asked when to expect 2025 to be completed. Viola said that it should be done by March of 2026. Viola explained to the Board that the balance sheets are going to continue to shift as audits are completed. Board Chair Riley Hille asked when the balance sheets would be showing corrected. Viola said that they should be showing correct in December.

WARRANTS & VOUCHERS

Commissioner Matt Kubik presented the following warrants for approval Accounts Payable Warrants #68515 to #68630 for \$649,029.25. Commissioner Eric Walker made a motion to approve the warrant voucher, Commissioner Dan Duff seconded. Motion passed unanimously.

BUILDING COMMITTEE-No meeting was held.

COMPLIANCE COMMITTEE-No meeting was held.

OLD BUSINESS- None

NEW BUSINESS

Viola spoke to the Board regarding our participation in ACO and that it is a requirement for them to certify that we do participate. Each board member signed a certification for participation in the ACO.

Resolution 25-06 was read aloud by Commissioner Matt Kubik regarding the request to transfer EMS funds totaling \$200,000 from the EMS levy to the general treasurer's account to reimburse for salary expenses from January-May 2025. Commissioner John Kragt made a motion, seconded by Commissioner Eric Walker. The motion passed.

The Board went into an executive session at 2:00 p.m. to discuss Medical Staff Credentialing, RCW 42.30.110 (d) contract negotiations, and RCW 42.30.110(g) to review the performance of a public employee. The estimated length of the executive session was 45 minutes. The Board came out of executive session at 2:45 p.m.

Commissioner John Kragt made a motion to appoint Richard Eck, seconded by Commissioner Eric Walker. Motion passed unanimously.

Resolution 25-07 was read aloud. Commissioner Eric Walker made a motion to accept Resolution 25-07 as presented, seconded by Commissioner Matt Kubik. The motion passed.

Commissioner John Kragt made a motion to adjourn the meeting, seconded by Commissioner Dan Duff. Motion passed unanimously.

The meeting adjourned at 2:49 p.m.

Respectfully submitted,
Kylie Lasen, Executive Assistant

CNO Board Report

July 23rd 2025

The nursing update is addressed a little differently this time as we have no new projects we are currently working on. We are putting our focus toward quality patient care and financial acumen. The directive I, as the CNO, have given the nursing leadership team is to focus on ensuring quality care of the patients we have, as well as assuring the community we are still able to offer all the same care for those needing to be seen, whether in the clinic or in the Emergency Room. Our main goal is to make no changes in this expectation to our community.

With the utilization of my nursing administrative team, we are able to cover the nursing shifts in all areas of the hospital and clinic, while still allowing staff their vacation requests, not filling it with overtime shifts, and with minimal impact on the staff. This has put some strain on the projects we have been working on, but they will not be forgotten. We have strategically filled holes creatively to allow admin time for each of us to keep our pulse on each of the projects we are assigned to. This is a temporary situation to cover vacations and preplanned time off. This is not a long-term expectation and we will be working with each of the nursing staff to work creatively over the next few months on what the schedule looks like moving forward.

While adjusting nursing schedules, here are the areas that we are still actively working on:

1. Swing bed admissions
2. Pain Management and wound care program
3. New service lines, ie. ortho services
4. Marketing efforts to increase patient volumes ie: Sports physicals scheduled for Othello and Ritzville/Lind
5. Understanding areas that we can improve for missing charges, documentation and timeliness of closing out charts.
6. Quality Initiatives

While I understand that time is of the essence on moving this forward, my plan in this process requires that we be methodical and move with caution to ensure that we have the right stakeholders in place, if we anticipate any issues before they come up and we can increase this volume without any hiccups.

My nursing leadership team is doing an amazing job juggling all this and understanding that the discomfort that this may be bringing us will be temporary if we all work toward the same goal and the achievements, we will be able to celebrate when we are through this difficult time will be worth the extra time we are putting into it now.

Our patients, community and staff deserve this from us, and I want to thank you all for your support in understanding that this is a process we are all new to but are 100% committed to. I am happy to answer any questions you may have with these changes in our process.

Job Openings

Department	Job Opening	Date Open	Status	Notes
Administration/Business Office	Accountant	05/30/2024	Filled	Orientation 6/19/2025
Therapy	Speech Language Pathologist	04/14/2025	Open	On-Hold
Clinic	Clinic Manager	03/12/2025	Filled	Started 6/10/2025
Nursing	ER/Acute Part-Time Noc	06/10/2025	On Hold	Admin Nursing covering
Nursing	ER/Acute Full-Time Noc	05/17/2025	On Hold	Admin Nursing covering
Nursing	Inpatient/Long Term Care Full-Time Day	04/30/2025	On Hold	Admin Nursing covering
Administration	Chief Financial Officer	06/10/2025	Open	Interim started 6/2/2025
Therapy	Therapy Manager	07/10/2025	Open	We have posted, internally, for an interim manager



QAPI MIUUTES

East Adams Rural Healthcare

06/19/2025

Attendance

Attended		Absent
<ul style="list-style-type: none"> ✓ Dr. Zuver ✓ Amelia Bernal ✓ Dan Crisp ✓ Tyler Dennis ✓ Joshua Brownlow ✓ Amanda Osborne ✓ Matt Kubik 	<ul style="list-style-type: none"> ✓ Jason McCoy ✓ Todd Nida ✓ Michael Navarro ✓ Lurisa Sackman ✓ Sheena Starkel ✓ Neil Verberne ✓ Deborah Deboard ✓ Navin Adhikary 	<ul style="list-style-type: none"> Commissioner Kragt Bruce Garner Terri Abney Corey Fedie

Approval of Minutes

Review Minutes of 06/19/2025- Minutes approved. Motion made by Deborah Deboard and 2nd by Josh Brownlowe

Old Business TBD

1. Continue to work with Navin to build your reports in the scorecard – Please continue to work with myself and Navin to see what metrics you can meaningfully track.	<ul style="list-style-type: none"> Jason Navin
2. TBD - I reminded everyone to enter the notes section on whether you met or did not meet your goals. Navin stated he could build a Separate spread sheet to put all this information in. Lurisa spoke up and stated that the goal was to have only one sheet.	<ul style="list-style-type: none"> Jason
New Business - TBD	

New Business TBD
Committee and Department Reports
Please put report on the Score Card

Medical records Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target Not in attendance. Did not report.	Susan
EMS Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target Not in attendance. Did not report.	Vanessa
Plant /Facilities Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target Environment of Care (EOC) Metrics EOC Rounding program (60-75 data Points) compliance - Conducted by facilities, Nursing Admin and Infection Control (Quarterly) Target Jan Feb Mar Q1 April May 95% 0% 0% 0% 0% 89.0% 0 % Another EOC scheduled for August 19th and 20th State Fire Marshall Required Metrics Carbon Monoxide Detector testing – 2 locations (1 Hospital and 1 Care Center) (Monitored monthly but reported Quarterly) Target Jan Feb Mar Q1 April May 100% 0% 100% 100% 66.7% 100% 100%	Todd

Fire Alarm System Testing – fire alarm pull stations are unobstructed, smoke detector sensitivity testing documentation complete, smoke detector nuisance log, electrical panels labeled correctly Quarterly

Target	Jan	Feb	Mar	Q1	April	May
1005	0 %	100 %	100%	66.7%	100%	100%

Fire Sprinkler System Testing for Hospital – Sprinkler heads are clear of debris (Quarterly).

Target	Jan	Feb	Mar	Q1	April	May
1005	0 %	100 %	100%	66.7%	100%	100%

Fire Drills – Hospital Personnel (Quarterly)

Target	Jan	Feb	Mar	Q1	April	May
1005	0 %	100 %	100%	66.7%	100%	100%

Fire Drills – Care Center Personnel (Quarterly)

Target	Jan	Feb	Mar	Q1	April	May
1005	0 %	100 %	100%	66.7%	100%	100%

Care Center Load Test Completion (30 minutes monthly, 1.5 hours annual) (Quarterly)

Target	Jan	Feb	Mar	Q1	April	May
1005	0 %	100 %	100%	66.7%	100%	100%

Social Services

Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target

Percent of patients returned to the emergency department within 72 hours for the same condition treated initially in the ER-This is a Goal

Target	Jan	Feb	Mar	Q1	April
<3%	0.9%	0.0%	1.9%	0.90%	1.0

Amelia

Goal for Q1 is met

GOAL- of weekly care plans with multi-disciplinary goals that are 1) measurable and time limited: 2 Documented in the medical record,3) shared with the patient and a copy provided OR added to whiteboard.

Target Jan Feb Mar Q1 April

4 3 1 2.66 3

No goal was set. Still working on setting a goal

GOAL - % care plans with all goals measurable and time-limited goals

Target Jan Feb Mar Q1 April

95% 100% 100% 100% 100% 100%

Goal met for Q1

Goal - quarterly Care Conferences

Target Jan Feb Mar Q1 April

4 3 1 2.66 3

No goal was set. Still working on setting a goal

GOAL - % care plans with all goals measurable and time-limited goals

Target Jan Feb Mar Q1 April

95% 100% 100% 100% 100% 100%

Goal met for Q1

Goal - quarterly Care Conferences

Target Jan Feb Mar Q1 April

2 0 0 2

Did not set a Goal. Unable to say if Q1 Goal was met.

<p>Goal - Care Conferences with RN caring for patients, NAC caring for patients, dietary, provider, patient or patient representative in attendance.</p> <p>Target Jan Feb Mar Q1 April</p>	
<p>Patient Access/Registration</p> <p>Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target</p> <p>This is the 1st time I have set a target for Copay collection Rate for the Clinics</p> <p>Target Jan Feb Mar Q1 April May</p> <p>55% 44% 42% 59% 48% 59% 69%</p> <p>It did not meet the target of 55%. This is to bring awareness to ask for Copays. The reporter believes this number will go higher and eventually would like to set the target higher</p>	Kelly
<p>Information Technology</p> <p>Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target</p> <p>Tickets opened</p> <p>Target Jan Feb Mar Q1 April May</p> <p>0 27 113 145 285 112 100</p> <p>I did not set a target for the number of tickets.</p> <p>Tickets closed</p> <p>Target Jan Feb Mar Q1 April May</p> <p>0 21 89 139 249 110 95</p> <p>Did not set a Goal for # of tickets to close. Unable to determine if a Goal has been met or not.</p> <p>Goal - Time Sensitive Tickets Closed on Time.</p> <p>Target Jan Feb Mar Q1 April May</p>	Tyler

90% 100% 95% 100% 98.3% 90% 100%						
Goal for Q1 was met.						
Security Incidents Elevated.						
Target	Jan	Feb	Mar	Q1	April	May
0	1	3	2	6	2	1
No target was set.						
Goal is to be less than 1 hour in Response to the Security Incident Tickets.						
(in hours).						
Target	Jan	Feb	Mar	Q1	April	May
<1	<1	<1	<1	0	<1	2.0
Met target for Q 1						
Time Sensitive Tickets are Account lock outs, Temp Nurse/NAC access, and new employee access. Turnaround time for account lock outs is less than a day, Temp Nurse and NAC Access is one day. New employees are onboarding in five business days.						
Of the security events that were escalated from the security center to East Adams IT for follow up none were serious. Most were program installs or uninstalls. A few were elevated due to work IT staff were doing on the network at the time. Note made in June						
Need to add line item in IT metrics for % of tickets closed with a goal of 80% completion, an additional line item of number of times opened, and another line for closed along to go along with the time sensitive tickets closed on timeline						
Ticket portal went live January 21st. Data for January tracks 21st-31st						
Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target						Amanda
Not present due to having an orientation. Amanda will report for next month.						
Improvement Project; Goal; Target; Data/Assessment; Plan of Correction if not meeting target						Matthew/Viola
No hand off to Viola and no metrics in scorecard. Viola will work with Navin to get metrics added to scorecard.						

Meeting Adjourned at 10:01

Announcements

Next Meeting July 17th, 2025, at 09:30 am



East Adams Rural Healthcare

903 South Adams
Ritzville, Washington 99169
509-659-1200

CEO Report to the Board

Board of Commissioners
East Adams Rural Healthcare
July 23rd, 2025

Summer is in full swing and harvest has begun. It is also a time when patient volumes and other healthcare activities are slower for us. This year, however, we have been busier. A major undertaking of expense reduction, restructuring, contract evaluations and new service line growth has us moving at lightning speed. At the same time, we have a few more patients than expected which is very helpful.

Several important activities are of note. Viola is fast tracking the outstanding Audits in conjunction with DZA which is important for us to have a clearer picture of current finances. Our recent membership with the Rural Healthcare Collaborative has already provided some contract reductions along with helpful collaboration. Our partnership with MultiCare with the revenue cycle is helping to transform and modernize many of the ways we do business in this area helping us capitalize on all the hard work our staff do each day. These areas will continue to be the primary focus for us over the upcoming months into next year as we work to prepare our organization to face an uncertain future of dwindling reimbursement at a time when financial pressures are already extremely high.

Lastly, we are always focused on providing excellent patient care. Our number one priority. Our staff are committed. They are taking on new tasks and helping others tackle the difficulties we face. We are fortunate to have so many amazing individuals at EARH, a supportive board, supportive community and great connections across the state that help us be successful.

Sincerely,

Corey Fedie, CEO



East Adams Rural Healthcare

FINANCE COMMITTEE Meeting Minutes

June 24th, 2025

Present: Dan Duff, Commissioner, John Kragt, Commissioner, and Beverly Kelley, Community Representative

Meeting called to order at 1000. Open session 1000 to 1054. Executive sessions for personnel were called at 1054 to 1130 and then 1130 to 1200. Meeting adjourned at 1200.

PRESENTATION OF MONTHLY FINANCIALS – open session:

1. Presentation of May 31, 2025, Balance Sheet and Change in Net Assets with discussion following for:
 - a. How is the patient allowance for doubtful accounts calculation is derived.
 - b. When the correction is made to the inventory balance on the balance sheet it will flow onto change in net assets as an expense.
 - c. How prior year adjustments will be represented at year end below operating and segregated.

NEW ITEMS – open session:

2. Brief overview and plan of action for incomplete audits for 2022, 2023, and 2024.
 - a. Review of 2022 action plan for material weaknesses.
3. Presentation of 2024- May, 2025 volumes with linear projections into May, 2026 for major lines of service.
 - a. The request was made to present at next meeting for IP and SB days and break out of radiology for CT, MRI, and Ultrasound.

FINANCE COMMITTEE EDUCATION – open session:

4. Presentation of Finance Committee Education – stats and 2025 overall US hospital performance. Big picture US hospital healthcare status show constriction for 2025.

SPECIAL ITEMS:

5. Go into executive session RCW 42.30.110 for personnel.

ADJOURN MEETING

Company name: Last Adams Rural Healthcare
 Report name: Trial balance report
 Reporting Book: ACCRUAL
 Start Date: 1/1/2025
 End Date: 6/30/2025

Account Number	Account Name	Opening balance on 01/01/2025	Debit	Credit	Closing balance on 06/30/2025
4000	Patient Service Revenue	0.00	1,016,060.29	9,893,724.22	-8,877,663.93
4030	Grant Revenue	0.00	15.00	140,335.72	-140,320.72
4050	Medical Records Fees	0.00	0.00	813.48	-813.48
4052	Interest Income	0.00	0.00	19.20	-19.20
4053	Miscellaneous Income	0.00	763,734.46	80,233.13	683,501.33
4054	Vendor Rebates & Refunds	0.00	0.00	88,909.30	-88,909.30
4055	340B Revenue	0.00	0.00	21,174.37	-21,174.37
5000	Bad Debt Recovery	0.00	0.00	19,315.31	-19,315.31
5010	Bad Debt Expense	0.00	242,331.63	521,263.80	-278,932.17
5015	Contract Adj Medicare	0.00	7,604,867.15	7,795,992.95	-191,125.80
5020	Contract Adj Medicaid	0.00	1,542,048.63	2,123,039.80	-580,991.17
5025	Contract Adj Commercial	0.00	895,578.46	1,244,598.70	-349,020.24
5030	Self Pay Adj/Charity Care	0.00	1,830,554.36	172,770.21	1,657,784.15
NET INCOME					-8,207,000.71
6000	Salaries & Wages	0.00	4,486,088.02	143,047.43	4,343,040.59
6005	FICA	0.00	355,963.62	0.00	355,963.62
6010	Sick Leave	0.00	89,411.31	0.00	89,411.31
6015	Vacation Expense	0.00	257,019.37	53,592.00	203,427.37
6020	Medical Insurance	0.00	670,828.02	6,862.00	663,966.02
6025	Dental Insurance	0.00	59,066.24	21,437.00	37,629.24
6030	Vision Insurance	0.00	6,404.80	0.00	6,404.80
6035	Life Insurance	0.00	25,838.97	0.00	25,838.97
6040	403(b) Retirement	0.00	87,707.62	0.00	87,707.62
6045	Unemployment	0.00	36,017.00	0.00	36,017.00
6050	Workers Compensation	0.00	72,995.43	0.00	72,995.43
6100	Contract Labor, RN	0.00	79,194.48	0.00	79,194.48
6110	Contract Labor, Other	0.00	2,022,569.01	508,748.04	1,513,820.97
6115	Professional Fees	0.00	650,436.49	153,737.00	496,699.49
6120	Medical Supplies	0.00	1,735,755.00	1,272,534.24	463,220.76
6125	Oxygen & Gases	0.00	7,840.57	4,121.36	3,719.21
6130	Office Supplies	0.00	30,936.19	3,601.93	27,334.26
6135	Dietary Supplies	0.00	75.00	0.00	75.00
6140	Pharmaceuticals	0.00	118,634.13	9,473.15	109,160.98
6145	340B Pharmaceuticals	0.00	10,446.32	2,733.61	7,712.71
6150	Supplies, Other	0.00	88,985.79	94,573.53	-5,587.74
6155	Repairs & Maintenance	0.00	44,624.53	2,063.14	42,561.39
6160	Electricity	0.00	75,554.13	0.00	75,554.13
6165	Fuel for Vehicles/Amb.	0.00	34,411.68	51.82	34,359.86
6170	Gas	0.00	2,606.94	0.00	2,606.94
6175	Disposal Service	0.00	5,749.59	51.73	5,697.86
6176	Water	0.00	13,801.16	3,003.08	10,798.08
6177	Food Expense	0.00	21,770.53	2,171.81	19,098.72
6180	Internet & Cable	0.00	5,995.47	764.60	4,830.87
6185	Telecommunications	0.00	41,585.19	703.48	40,881.71
6190	Equipment Purchases	0.00	4,391.88	0.00	4,391.88
6191	Software Licensing	0.00	28,940.37	0.00	28,940.37
6195	Leases	0.00	72,293.24	4,665.12	67,628.12
6200	Licensing Fees & Taxes	0.00	20,091.81	10,677.63	9,464.18
6205	Dues & Subscriptions	0.00	41,788.40	3,235.41	38,552.99
6210	Legal Expenses	0.00	10,295.00	0.00	10,295.00
6215	Postage	0.00	1,276.18	10.10	1,216.08
6220	Rent Expense	0.00	3,000.00	0.00	3,000.00
6225	Recruitment	0.00	12,291.79	2,713.77	9,578.02
6226	Advertising	0.00	73,003.14	314.83	72,688.31
6230	Bank Fees	0.00	2,060.72	0.00	2,060.72
6235	Finance Charges	0.00	5,979.70	8,872.64	-2,892.94
6240	Education	0.00	23,596.24	12,725.17	10,871.07
6245	Travel & Meetings	0.00	45,165.33	8,959.73	36,205.60
6247	Employee Relations	0.00	753.37	0.00	753.37
6248	Miscellaneous	0.00	91,106.95	32,177.08	58,929.87

6250	Bad Debt Expense	0.00	1,356.80	0.00	1,356.80
6260	Interest Expense	0.00	70,741.14	0.00	70,741.14
6265	Bond UTGO Interest Expense	0.00	127,474.98	0.00	127,474.98
6270	Bond LTGO Interest Expense	0.00	40,575.00	0.00	40,575.00
6275	Land Improvements	0.00	11,229.43	0.00	11,229.43
6280	Building Depreciation	0.00	323,498.88	15,139.13	308,359.75
6285	Fixed Equipment Depreciation	0.00	7,024.50	0.00	7,024.50
6290	Major Moveable Equip. Depr.	0.00	104,262.56	0.00	104,262.56
6293	SBITA Amortization	0.00	184,176.64	0.00	184,176.64
6295	Minor Moveable Equip. Depr.	0.00	14,687.79	0.00	14,687.79
6300	Property Insurance	0.00	6,176.68	0.00	6,176.68
6305	Professional Liab. Insurance	0.00	105,050.28	0.00	105,050.28
TOTAL OPERATING EXPENSES					10,181,939.84
6310	Excise Tax	0.00	170,588.97	0.00	170,588.97
7000	EARH - Debt Service Taxes - Levy	0.00	0.00	287,008.22	-287,008.22
7005	EARH - Regular Taxes - Levy	0.00	30,906.58	509,174.19	-478,267.61
7010	EARH - Special Taxes - Levy	0.00	42,949.08	463,107.33	-420,158.25
7030	Gain on Unrestricted Investment	0.00	602,869.46	602,960.53	-91.07
TOTAL NON OPERATING INCOME					-1,014,936.18
NET INCOME/ LOSS				960,003.45	LOSS

Cumulative Jan-June 30, 2025

Financial Metric	as of May 31, 2025	as of June 30, 2025	Formula	Included in calculation
Days Cash On Hand	11.06	11.78	Cash on Hand / Annual Operating Expenses/365 (not including reserved funds)	used 151 days against YTD expenses thru May 31, 2025, HFMA equate healthy hospitals with 150 days of cash or more
Profit Margin for Total net income	-2.94%	-11.70%	Net income/net revenue (patient + non-operating revenue) YTD - not using gross revenue	thru May 31, 2025
Profit Margin for Operating Income	-25.45%	-24.06%	Net Operating Income/net operating revenue YTD - not using gross revenue	thru May 31, 2025
Debt Ratio	1.95	1.22	Total Liabilities/Total Assets - we have liabilities in excess of assets	debt ratios should be less than 1.00, assets are overstated by approximately \$600K, debt ratio is closer to 2.15
Days in AR	89.65	43.08	ending net accounts receivable/net operating revenue * 365 (using 180 days for YTD 2025)	measurement of ability to turn AR into cash, excellent is 35, however 67 is the average for surrounding CAH hospitals.

	Audited 2021	Audited 2022	Submitted 2023	Preliminary 2024	YTD June, 2025	Est 2025 based on thru June 2025	Change 2021 to 2022	Change 2022 to 2023	Change 2023 to 2024	Change 2024 to 2025 YTD	Notes
Ending Cash	6,293,742	5,097,357	1,192,272	485,982	686,078	2,000,000	38.54%	75.61%	63.35%	-52.42%	less to estimate on Cash Flow June 2025
Ending Payables	753,048	954,661	1,810,136	2,825,292	3,261,136	2,000,000	-26.77%	-99.61%	-55.14%	-15.39%	less \$1.2M paid out in July from Distressed Funds
Gross Patient Rev			13,629,514	13,803,815	8,677,664	17,955,326			-1.26%	35.68%	June YTD *2 + \$200K for charge capture billing improvements
Net Operating Rev	10,819,963	8,887,325	9,442,625	14,474,503	8,237,000	17,000,000	17.65%	-6.25%	-53.29%	48.30%	charge master increases, increased collections
Salaries	5,276,022	6,134,087	5,922,696	7,436,751	4,343,041	7,936,032	-18.22%	3.45%	-25.50%	41.62%	June YTD *2 + \$750K less reduction for layoffs
Contract Labor			3,743,918	4,187,378	1,593,015	1,593,015			-11.84%	61.96%	nursing contract won't change much
Pro Fees	2,716,340	3,249,030	1,509,561	1,525,902	456,689	1,143,396	-19.61%	53.54%	-1.08%	67.43%	June YTD *2 + \$150K for estimate from DZA for 2022-2025 audits
Operating Expenses	11,347,005	13,453,630	15,667,705	19,735,924	10,181,940	19,753,890	-18.92%	-23.67%	-18.25%	46.40%	June YTD *2 less layoffs + \$150K DZA
Operating Gain (Loss)	(527,342)	(4,606,305)	(7,245,061)	(5,259,421)	(1,974,940)	(2,763,630)	-773.49%	-57.23%	27.41%	92.43%	
Grant Monies	156,054	1,529,151	445,952	1,160,071	140,321	1,400,000	-679.96%	70.77%	-159.55%	87.90%	not sure, we have nursing mon for large grant in 2025 to come
Tax Monies	1,230,955	1,234,465	1,360,952	1,384,274	1,165,434	1,400,000	-0.26%	-10.25%	-1.71%	14.36%	based on prior years plus increase 2025 tax base in Adams Co
Covid Monies Released	252,657	0	0	0	0	0					
Net Gain (Loss)	2,488,147	(3,725,975)	(6,253,802)	(3,934,392)	(960,003)	(1,500,000)	249.15%	-67.84%	37.39%	75.60%	

\$5.1M of 2022 losses belongs in 2021



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS

CASH FLOW 2025

	Actual Jan 25	Actual Feb 25	Actual Mar 25	Actual Apr 25	Actual May 25	Actual Jun 25	Projected Jul 25	Projected Aug 25	Projected Sep 25	Projected Oct 25	Projected Nov 25	Projected Dec 25
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Projected
YTD Total

Explanatory

Cash Received																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
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Cash Paid Out														
Salaries	833,599	737,570	763,936	475,047	744,413	1,002,411	760,200	846,186	846,186	985,199	985,199	985,199	8,950,303	June & October 3 payroll cycles - Aug-Dec reduced labor
Benefits	149,063	149,838	167,584	169,382	194,538	336,727	199,046	158,186	158,186	220,000	220,000	220,000	2,235,738	Projected on Jan-May actual then 24.48% of labor for Jul-Dec
Supplies	55,067	51,065	59,185	2,238	31,093	331,666	83,386	83,386	83,386	93,388	93,388	93,388	1,000,658	SIM missing in Apr, catch up in June increases Jul-Dec
Purchased Services	123,154	289,301	101,121	2,238	186,309	323,973	323,973	323,973	323,973	323,973	323,973	323,973	2,853,638	SIM missing in Apr, catch up in June increases Jul-Dec
Professional Fees	71,254	69,166	77,950	-	72,437	11,523	51,365	80,000	80,000	90,000	90,000	90,000	823,797	Jul-Dec increased for DCA audit, catch up and \$150K
All Other Expenses	1,021,524	493,883	190,200	-	384,437	203,000	200,000	200,000	200,000	200,000	200,000	200,000	3,289,904	May ending Apr \$2.4M, Jul-Dec payed off on top of monthly expenses

Equipment Purchased														
SNAP Payments														
\$7M Medicare Loan														
Multicare Repayment Plan														
Reserve set aside in restricted funds														
Long Term Bond Debt Payments														
Net Cash Used	2,255,653	1,708,445	1,415,744	645,675	1,751,386	2,070,126	2,832,935	1,621,733	1,638,659	1,868,547	1,853,792	1,872,558	16,300,303	\$44K firewall end of life, 300K reserve for delay, \$16K EPIC

Net Change in Cash	(263,287)	(20,032)	(175,071)	908,023	(371,748)	(278,226)	97,008	(178,021)	(193,847)	(297,313)	(357,560)	3,675	200,000	Interlock for new nursing center monitoring for 2024 and 2025
Beginning Cash	805,433	542,152	522,099	347,028	1,255,053	894,305	866,078	1,576,998	1,387,964	1,237,118	908,804	552,255	723,382	We only pay interest
Ending Cash	542,152	522,099	347,028	1,255,053	894,305	866,078	1,576,998	1,387,964	1,237,118	908,804	552,255	555,930	800,000	We pay interest in May and interest & principal in Nov out of treasurer account



East Adams Rural Healthcare

VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED AUDITING OFFICER, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

COREY FEDIE, SUPERINTENDENT

WARRANTS AUDITED AND CERTIFIED BY THE AUDITING OFFICER HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #68631 THROUGH #68668 IN THE AMOUNT OF \$239,793.26.

SIGNED THIS 23RD DAY OF JULY 2025.

RILEY HILLE, CHAIRWOMAN

ERIC WALKER, VICE-CHAIRMAN

MATT KUBIK, SECRETARY/COMMISSIONER

JOHN KRAGT, COMMISSIONER

DAN DUFF, COMMISSIONER

EARH	Check Number	Vendor Name	Check Date	Check Amount	Purpose
68631		V00040--ALSCO	6/12/2025	\$ 1,906.58	Linen
68632		V00743--Amazon Capital Services	6/12/2025	\$ 7,249.18	Supplies
68633		V00095--BIORAD	6/12/2025	\$ 605.40	Lab Supplies
68634		V00855--Comcast Business	6/12/2025	\$ 6,575.16	IT
68635		V00221--FISHER HEALTHCARE	6/12/2025	\$ 36,351.20	Lab Supplies
68636		V00277--Johnson Law Group	6/12/2025	\$ 2,500.00	Attorney Fees
68637		V00379--Otis Elevator Company	6/12/2025	\$ 9,140.00	Repairs/Maintenance
68638		V00381--OWENS & MINOR	6/12/2025	\$ 1,325.01	Central Supply
68639		V00518--Travelers CL Remittance Center	6/12/2025	\$ 29,642.50	Insurance
68640		V00024--ADAMS COUNTY TREASURER	6/19/2025	\$ 306.50	Administration
68641		V00040--ALSCO	6/19/2025	\$ 2,318.53	Linen
68642		V00845--Fast and Fair Collection Solutions, LLC	6/19/2025	\$ 386.41	Garnishment
68643		V00595--Health Carousel	6/19/2025	\$ 42,934.77	Contract Staffing
68644		V00333--Medi-Dose Inc	6/19/2025	\$ 51.50	Pharmacy
68645		V00980--Smathers, Tyler	6/19/2025	\$ 1,363.40	Employee Reimbursement
68646		V01057--Wandering Whisk	6/19/2025	\$ 250.00	Marketing
68647		V00012--Access Information Protected	6/27/2025	\$ 1,060.93	Billing
68648		V00615--Akins	6/27/2025	\$ 152.67	Dietary supplies
68649		V00038--Allied Fire and Security	6/27/2025	\$ 637.20	Maintenance
68650		V00728--AMPED Solutions, LLC	6/27/2025	\$ 9,075.00	Marketing
68651		V00733--Architects West	6/27/2025	\$ 4,680.00	Administration
68652		V00075--Avanos Medical, Inc.	6/27/2025	\$ 17,101.88	Pain Management
68653		V00677--Best Western - Bronco Inn	6/27/2025	\$ 1,148.31	Administration
68654		V01006--Pt refund	6/27/2025	\$ 21.15	Pt refund
68655		V01000--Pt refund	6/27/2025	\$ 90.00	Pt refund
68656		V01002--Pt refund	6/27/2025	\$ 13.66	Pt refund
68657		V00116--Canon Medical Systems	6/27/2025	\$ 19,719.00	Radiology
68658		V00121--CARDINAL HEALTH	6/27/2025	\$ 2,456.63	Supplies
68659		V00123--CAREFUSION	6/27/2025	\$ 16,668.74	Pharmacy
68660		V01005--Pt refund	6/27/2025	\$ 25.00	Pt refund
68661		V00149--Connell Oil	6/27/2025	\$ 4,820.43	Fuel

68662	V00154--COSTCO WHOLESALE MEMBERSHIP	6/27/2025	\$	65.00	Administration
68663	V01011--Pt refund	6/27/2025	\$	25.00	Pt refund
68664	V00165--Daniel Crisp	6/27/2025	\$	150.50	Employee Reimbursement
68665	V00171--DENNY'S 6870	6/27/2025	\$	313.75	Meals
68666	V00725--Desimone Consulting, LLC	6/27/2025	\$	5,000.00	Administration
68667	V00183--DINGUS, ZARECOR & ASSOCIATES PLLC	6/27/2025	\$	9,000.00	Auditors
68668	V00192--DTG Medical Electronics, Inc.	6/27/2025	\$	4,662.27	Medical Supplies
			\$	239,793.26	

**ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON**

RESOLUTION NO. 25-08

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 ("Board") for the following purpose: To approve a sole source contract to ThermoFisher Scientific for a capital lease for a chemical analyzer. The sole source addendum meets the requirements within the sole source guidelines of:

1. Uniqueness of the Source: ThermoFisher Scientific provided a capital lease that met our financial requirements for the Beckman Coulter chemical analyzer. The lease provided an affordable payment plan by a reasonable interest rate and an extended period of time but not in excess of the expected life span of the analyzer.
2. Uniqueness of the Source: Beckman Coulter chemical analyzer is the only analyzer in our price range that provided tests that our providers desired to move inhouse to improve turn around times for improved patient care. For a full clinical review see the January 22, 2025 memo presented to the Board of Directors attached to this resolution.

WHEREAS the Board desires to have EARH seek an agreement with ThermoFisher Scientific for a contract using the sole source requirements outlined above and not issue a formal bid process.

THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Adams County, Washington, that this Resolution authorizes the Chief Executive Officer, Corey Fedie, be authorized to issue the above referenced contract.

ADOPTED by the Adams County Public Hospital District No. 2 at a meeting of the Board on the 23rd day of July 2025, the following Commissioners being present and voting:

By: _____
Riley Hille, Chair

By: _____
Matt Kubik, Secretary

By: _____
John Kragt, Commissioner

By: _____
Eric Walker, Vice Chair

By: _____
Dan Duff, Commissioner

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON

RESOLUTION NO. 25-09

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 ("Board") for the following purpose: To approve a sole source contract to HRMG/MultiCare for self-pay and collection subcontracted services. The sole source addendum meets the requirements within the sole source guidelines of:

1. Strategic Choice and Established Relationship: HRMG/MultiCare currently hosts and provides the software where self-pay and accounts receivable accounts are identified to be sent to collections. The ability to expand additional services without having to build an interface or provide access to an additional vendor reduces set up and ongoing costs. We are also able to have access to HRMG/MultiCare pricing for the external portion of this service as MultiCare is a larger system able to negotiate preferred pricing not available to East Adams Rural Healthcare (EARH) due to limited value of accounts.

WHEREAS the Board desires to have EARH seek an agreement with HRMG/MultiCare for a contract using the sole source requirements outlined above and not issue a formal bid process.

THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Adams County, Washington, that this Resolution authorizes the Chief Executive Officer, Corey Fedie, be authorized to issue the above referenced contract.

ADOPTED by the Adams County Public Hospital District No. 2 at a meeting of the Board on the 23rd day of July 2025, the following Commissioners being present and voting:

By: _____
Riley Hille, Chair

By: _____
Matt Kubik, Secretary

By: _____
Eric Walker, Vice Chair

By: _____
John Kragt, Commissioner

By: _____
Dan Duff, Commissioner

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON

RESOLUTION NO. 25-10

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 ("Board") for the following purpose: To add, remove, and change check signature authority. To add, remove, and change authority for the approval of ACH payments. To establish that any changes in check signature or ACH approval and signing authority will require a Board of Commissioners Resolution. To establish it will require a Board resolution for East Adams Rural Healthcare credit card.

Remove: Lurisa Sackman, Kylie Lasen, Michael Navarro, Matthew Gossman from check, ACH, or establishing a credit card signature authority.

Add: Riley Hille and Matthew Kubik

Change: East Adams Rural Healthcare (EARH) will establish with this resolution that the check signing authority and ACH authority will be a combination of two of the following: Chief Executive Officer, Board of Commissioners Chair, and Board Finance Committee member. The change is to facilitate internal controls that alleviate any hospital employees who participate in the preparation of the payments, deciding who will receive payments, and who confirms and inputs accounts payables invoices. The change is to limit the ability of any person to establish a credit card outside the authority of the Board of Commissioners. Establish that the only four positions at EARH who can have a credit card are: CEO, HR Manager, Purchasing Clerk, and Chief Operating Officer. The ability to transfer between bank accounts and between EARH bank accounts and the Adams County Treasury accounts will remain with the accounts payable clerk, Human Resource Manager, and Chief Executive Officer.

WHEREAS the Board desires to establish electronic signature for all checks and ACH payments. The electronic signatures that are approved to be present in the software will be in accordance with this resolution's designation of approved check and ACH signatures.

WHEREAS the Board desires to improve internal controls and provide a separation from check signing authority and those that prepare and participate in the payments.

WHEREAS the Board desires to establish clear authority for employees to be issued a EARH credit card.

THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Adams County, Washington, that this Resolution authorizes the removal, additions, and change in procedures in relation to check signing authority.

ADOPTED by the Adams County Public Hospital District No. 2 at a meeting of the Board on the 23rd day of July 2025, the following Commissioners being present and voting:

By: _____
Riley Hille, Chair

By: _____
Matt Kubik, Secretary

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON

RESOLUTION NO. 25-11

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 ("Board") for the following purpose: To approve a sole source contract to AL Compressed Gases to replace the oxygen system manifold, and alarm panel upgrades. We are currently out of compliance and have been cited by the fire marshal. The Department of Health Construction Review Services has approved the upgrade for meeting compliance and compatibility with our current system. The sole source addendum meets the requirements within the sole source guidelines of:

1. Uniqueness of the Source: AL Compressed Gases currently has our group purchasing organization (GPO) contract for supplying oxygen to the hospital. GPO's provide the bid process requirements for governmental entities. This purchase simply replaces equipment related to the storage and handling of oxygen provided by AL Compressed Gases.

WHEREAS the Board desires to have EARH seek a purchase with AL Compressed Gases for a contract using the sole source requirements outlined above and not issue a formal bid process. The total cost will be \$18,885.74.

THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2 of Adams County, Washington, that this Resolution authorizes the Chief Executive Officer, Corey Fedie, be authorized to issue the above referenced contract.

ADOPTED by the Adams County Public Hospital District No. 2 at a meeting of the Board on the 23rd day of July 2025, the following Commissioners being present and voting:

By: _____
Riley Hille, Chair

By: _____
Matt Kubik, Secretary

By: _____
John Kragt, Commissioner

By: _____
Eric Walker, Vice Chair

By: _____
Dan Duff, Commissioner