ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2

Meeting of the Board of Commissioners

October 25, 2023

East Adams Rural Healthcare Conference Room Ritzville, WA

- Call to Order
- Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-Regular Board Meeting Minutes September 27, 2023
- V) Consent Agenda
 - i) Chief Nursing Officer Report
 - ii) EMS Report
 - iii) HR Report
 - iv) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
 - i) Finance Committee
 - (1) Financials September
 - (2) Approval of Warrants and Vouchers
 - ii) Building Committee
 - iii) Compliance Committee
- IX) Old Business
 - i)
- X) New Business
 - i) Employee Performance Review
 - ii) Health Insurance Renewal
 - iii) Review 1st draft of 2024 budget
- XI) Public Comment
- XII) Next Board Meeting November 16, 2023 at 5:30 p.m.
- XIIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation; but, considering interests such as efficiency and simple civility, we do have rules governing that participation.

We generally have on our aganda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may raise his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment.

Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or perceived disparagement of individuals. Comments are limited to three minutes.

The Board reservos the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please remember the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

East Adams Rural Hospital 903 S. Adams Ritzville, WA 99169 Meeting of the Board of Commissioners September 27, 2023

PRESENT:

John Kragt

Board Chairman

Eric Walker

Commissioner

Stacey Plummer

Vice Chair

Dan Duff

Commissioner/Secretary

Matt Kubik

Commissioner

Corey Fedic Matt Gosman CEO

Nelson McKay

Chief of Staff

Charlene Morgan

CNO

GUESTS: Sandy Johnson

There were 30 community members present.

Board Chair, John Kragt, called the meeting to order at 5:30 p.m.

INTRODUCTIONS- None

ADDITIONS AND CORRECTIONS-None

PUBLIC COMMENT-None

APPROVAL OF MINUTES

The August 23 Board meeting minutes were presented. Commissioner Eric Walker made a motion to approve the August 23 Board meeting minutes. Commissioner Matt Kubik seconded. The motion passed unanimously.

CONSENT AGENDA

Board Chair, John Kragt, polled the Board if they would like anything off the consent agenda moved to the regular agenda. Board Chair, John Kragt requested EMS report be moved to the regular agenda.

EMS REPORT

Vancssa reported that we have two full-time paramedics that have accepted offers, as well as, several part-time and per diem candidates that are interested. Commissioner Matt Kubik asked when the paramedics will be starting. Vanessa said that they will be coming in to do orientation in October and should be going by November. Board Chair John Kragt asked how long the transition from BLS to ALS will take. Vanessa is hoping to have all components completed and be transitioned in November.

MEDICAL STAFF REPORT

Dr. McKay reported that COVID numbers are rising again. The symptoms are more problematic this time around. There is still an issue with getting patients transferred due to full hospital capacities. Now there seems to be an issue with specialists not being willing to help or provide guidance if the patient is not being transferred to them. Commissioner Eric Walker asked about the vaccine status. Charlene Morgan, CNO said we have the flu vaccine and will begin offering it on Monday. He then asked about the status of the new COVID vaccine. Charlene said that we had not received it yet. Board Chair John Kragt asked what determines where a patient goes. Dr. McKay said it is based on the acuity of the patient. Dr. McKay feels that the transfer issue has gotten worse in the last month. The transfer issue is not only because of unavailable bed but, from low staffing rates. Sandy Johnson, District Attorneý said that it is a problem nationwide.

CEO REPORT- See attached

Corey reported that the EPIC implementation has rounded the corner. The issues, training, billing and coding is working more efficiently. EPIC consultants will be leaving at the end of the week. We have hired an Informatics Specialist. We have been training on a new phone system this week that will go live next week. The fair had a great turnout and there was a lot of community interaction. The financials are heading in the right direction. Board Chair John Kragt asked when we went live with EPIC and how long it would be before all the issues are worked out. Corey said that we went live in November of 2022. The estimated time before all the issues are worked out is 12-18 months. Board Chair John Kragt asked how it works for other facilities to see a patients' chart. Dr. McKay explained the process and that the providers at other facilities that have EPIC can see all of the patients' history, results, etc.

COMMITTEE REPORTS

Finance Committee-

CFO REPORT - See attached

Matt Gosman reported that August business resulted in a net income of \$61,171, bringing the year-to-date net income to \$2,121,446. August had a higher gross patient revenue but, the adjustments were also higher, resulting in a lower operating revenue. Matt reported that we need to get over the EPIC issues to have a healthy revenue cycle. There is a process that has been streamlined. Purchased services were over budget but, continue to decline. Funds have been drawn down for grants. Commissioner Eric Walker asked if there would be an impact with the Revenue Cycle Manager resigning. Matt said that she has agreed to continue on per diem until the position is filled. Commissioner Eric Walker asked how many days' cash on hand. Matt said we have 52.79. AR days dropped \$500,000 in a month. Matt informed the board that we have hired a third party company to help with collections out of the legacy system. Commissioner Eric Walker asked how much out of the legacy system would be collected. Matt was confident that we would be able to collect 50%.

WARRANTS & VOUCHERS

Commissioner Dan Duff presented the following warrants for approval Accounts Payable Warrants #066477 to #066677 for \$1,144,266.42. Commissioner Eric Walker made a motion to approve. Commissioner Matt Kubik seconded. Motion passed unanimously.

BUILDING COMMITTEE- Nothing to report

COMPLIANCE COMMITTEE- Nothing to report.

OLD BUSINESS

Corey gave a brief Strategic Plan Update to the board. We are at the end of our three-year Strategic Plan. A large part of the plan was EPIC which has been implemented. We did recruit a couple of providers and increased outpatient volumes. There was tremendous growth in staffing. New equipment was purchased with approval from the board. We are starting back up with community outreach and partnering with the schools to provide opportunities to students, as well as, doing some community events. New services started Pain Management, Dermatology and Tele-Behavioral Health, and mobile clinic. We will continue with staff education and management training. We have had positive financials the last two years. Commissioner Eric Walker asked about an update on Wipfli. Corey said that he hopes to still have something by November. Commissioner Eric Walker suggested getting something from Wipfli for the Strategic Planning workshop that will be held on November 13. Sandy Johnson asked how often the Strategic Plan was done. Corey replied every three years however, we could extend it out to five years. Sandy gave kudos to the board for staying on top of it and completing it every three years.

NEW BUSINESS

Commissioner Dan Duff read aloud Resolution 23-08 to approve authorized signer on warrants. Commissioner Matt Kubik made a motion to approve. Commissioner Eric Walker suggested a correction to the resolution. It should read "Now, therefore, be it resolved (that) the Board...." rather than (by). Commissioner Eric Walker made an amended motion to approve the resolution with corrections. Commissioner Matt Kubik seconded. The motion passed.

Commissioner Dan Duff read aloud Resolution 23-09 to approve authorized signers for transfers. Commissioner Eric Walker made an amended motion with the same corrections as the previous resolution. Commissioner Matt Kubik seconded. The motion passed.

Board Chair John Kragt asked the Board for possible dates to move the November and December board meetings. After a brief discussion it was decided to hold the November meeting on Thursday, November 16 and the December meeting on Thursday, December 21.

PUBLIC COMMENT

Kris Schwisow shared that she is a patient of Dr. Sackmann and is very saddened that he is not able to help his patients at the hospital any longer. He grew up in this town and came back to practice medicinc here. Kris feels that the hospital should do whatever we can to support Dr. Sackmann and the patients in the community.

Jean Gardner asked what the options Dr. Sackmann's patients have if needing to be seen at the hospital. She said that as community members we should be grateful to have a provider with his experience here. Jean did not feel like we should just toss away that relationship over negotiations.

John Kragt let the public know that this portion was for them to comment but, if the board would like to respond to any comments they can do so. John responded that the board does not have hiring/firing authority or negotiation authority. That is why there is an administrator hired to complete those duties. It is his understanding that it was not the district that walked away from negotiations. District legal counsel was in attendance and was going to share some of the legalities. Jean asked if there was anything collectively that the board could do or was it just up to the administrator. John explained the role and duties of the board. Jean asked what options the community members have to show their support for their doctor. John said that if Dr. Sackmann wanted to resume negotiations he did not believe that the door has been closed on that possibility. Commissioner Eric Walker felt that there was a huge miscommunication. There are laws regarding how much of negotiations can be shared and legal counsel can speak on that. Dr. Sackmann is no longer employed by the district however, he still has privileges and can see his patients in the hospital. He believes that it all came down to money. Commissioner Eric Walker said there are strict laws that we have to follow regarding what we can pay.

Kelsey Kramer shared that as a future nurse reading all of the board reports online and seeing how there is talk of low morale and that Dr. Sackmann is a wealth of knowledge. She would not want to pursue employment with the district and she would not have a provider that she could trust.

Corey shared that he has tried to keep and build the relationship with Dr. Sackmann. There were three offers extended to Dr. Sackmann and he chose to walk away from negotiations. Corey explained that we gave Dr. Sackmann everything that he was asking for including a large salary increase. There was one item which was a legal issue that could not be crossed. We even asked him to go out and get proof or documentation that supported his request and it would be considered. Corey explained that he and the board have to follow the laws and stay within the regulations.

Sandy Johnson, District Attorney shared some of the laws and penalties for breaking those laws. Sandy shared that the board and CEO want to keep Dr. Sackmann. Sandy explained that Dr. Sackmann still has privileges and can continue to treat his patients as long as he meets the med staff requirements and has proof of malpractice insurance. Sandy also shared how the fair market value works. Yvette Anderson thanked Sandy for explaining the laws.

Jean wanted clarification that the current contract on the table would break the law. Jean assumed that the issue was the on call pay because you have to be paid for services performed. Sandy explained how on call pay works and that they have to stay within fair market value. Jean asked if the providers that work at the hospital are paid differently than Dr. Sackmann for on call. Sandy said that because we are rural we do pay the providers an on call rate. Dr. Zuver was in attendance and shared her on call rate is \$35 an hour and if she is called in or called in as a back-up provider she is paid her hourly rate of \$130 an hour. Commissioner Matt Kubik confirmed that they cannot be the same. Corey then explained that we are a designated shortage area so that is how we are able to pay a higher on call rate.

Kelsey Kramer asked who initiated contract negotiations. Corey said that he did, as he does with all of our providers. We are going through all contracts. Corey typically tries to start reviewing 60-90 days in advance so there is time for discussion and there is also a negotiating period which was used with Dr. Sackmann's contract through the summer.

Sandy answered Jean Gardner's question regarding all contracts being the same. Sandy explained that all contracts are different based on years of experience and level of practice. There was further discussion regarding the objective data needed to justify the request. John clarified that there is not a no compete clause in the contract.

Commissioner Eric Walker reminded the audience that we offered the maximum amount that we could legally offer. Jean Gardner asked if there was any way to make up for the difference in salary. Sandy Johnson said no, we have to remain in the fair market value.

Kris Schwisow asked if Dr. McKay and Dr. Sackmann receive the same amount of on call pay. Corey said that Dr. McKay's on call pay is the same or less.

Lynn Walker asked how many patients were at the Washtucna mobile clinic. Marnie Boyer was in attendance and replied that she sees a routine amount of patients each month. There are still some connectivity issues.

Jason Sanger asked what the justification was for going to ALS. John said that we can provide better services. Jason asked if the volumes and calls justify it. John explained that we hired a consultant that came in and analyzed the whole department and determined that because we don't have the youth signing up to take the classes and become EMT's and we need the coverage. We presented the plan to our current EMT's and they agreed that they wanted to move forward with hiring paramedics and alleviating some of the call time for them to cover. John explained that the paramedics will be doing additional duties for the hospital on top of running the ambulance. Vanessa Grimm explained that the response time will be cut down because we will be offer the level of care faster. Dr. Zuver said that when she transfers a patient she often requires ALS to ride along and if one of our crew is not ALS then it means that a provider has to get in the back of the ambulance to provide medication and then that leaves the community with one less provider available. Having a paramedic alleviates some of the pressure on the medical staff as well. Jason shared that he would like to see an ambulance stationed back in Lind. There was discussion regarding how difficult it has been about getting people interested in EMT class and volunteers. Corey explained that we are getting started on outreach again and getting back in the schools. The district pays for the instructor and the classes with a commitment. Commissioner Eric Walker shared that this is a national problem. Jason asked about a future EMS class. Vanessa said there is one scheduled for next year. Jason recommended getting the word out and maybe doing some outreach in Lind.

EXECUTIVE SESSION

The Board went into executive session at 7:26 p.m. to discuss Medical Staff Credentialing. The estimated length of the executive session was 5 minutes. The Board came out of executive session at 7:31 p.m.

Commissioner Eric Walker made a motion to, seconded by Commissioner Matt Kubik that Nelson McKay be reappointed to the Medical Staff of East Adams Rural Healthcare. Vice-Chair Stacey Plummer abstained. The motion passed.

Commissioner Eric Walker made a motion, seconded by Commissioner Matt Kubik to adjourn the meeting. The motion passed unanimously.

The meeting adjourned at 7:32 p.m.

Respectfully submitted, Kylie Buell, Executive Assistant

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Department	Job Opening	Date Oper	Scatus	Notes
Bujseul	Per Diem Rad Tech	08/08/2022	Open	Job posted
EMS	EMT	08/31/2022	Open	Open per-diem positions
Nursing	RN (2)	16/01/2022	Open	Reviewing applications and contacting applicants for interviews. Ads in local papers as well as Ziprecruiter, Passport RN will orientate 10/23/23, RN noc shift/weekend RN hined 10/13/23.
Clinic	LPN OR MA-C (1)	10/01/2022	uado	Internal Candidate's MA-C license is pending with DOH. When it is active, we will extend offer. MA-C started 8/29/23. Open LPN position as of 9/27/23
EMS	EMS Manager	02/09/2023	Filled	New EMS Manager started 7/31/23
Nursing	Day Shift NAC (2.)	03/22/2023	Open	Passport Nursing contract signed, 2 RNs will be on-site in November
Nursing	NOC Shift NAC	03/25/2023	Open	Reviewing applications and contacting applicants for interviews. Ads in local papers as well as Ziprecruiter
Business Office	Patient Access Represtentative(Registrar)	06/22/2023	Filled	New hire started 9/7/2023, open postion as of 10/18/23
EMS	Paramedic	07/12/2023	Open	2 offers sent out. Offers accepted. One offer was a current employee and the other offer was accepted and will orientate 10/13/23.
Clinic/ER/Hospital	Nurse Practitioner/PA-C	07/24/2023	Open	Posted:Interviews and on-site visits are on-going
Business Office	Medical Biller (Remote/Per Diem)	08/10/2023	Open	one internal hire and one external hire, reviewing applications.
Administration	Informatics Analyst	08/31/2023	Filled	Hired 10/17/2023
Business Office	Revenue Cytle Manager	08/31/2023	Open	Interviews being conducted
Business Office	Registration Lead	10/02/2023	Open	Applications are being reviewed



MINUTES

East Adams Rural Healthcare

9/27/2023 at 10:30am | Meeting called to order by Charlene Morgan

In Attendance

Neil Verberne, Dan Crisp, Michelle Swartz, Corey Fedie, Charlene Morgan, Amanda Osborne, Amelia Bernal, Tyler Dennis, Matt Gosman

Missing: Todd Nida, Bruce Garner, Beth Passmore, Sheena Starkel, Stacey Plummer, Colene Hickman, Terri Abney, Pam Gilmore, John Kragt

Approval of Minutes

No issues with previous month minutes.

Board

No board members in attendance.

New Business

PowerPoint was presented for August data. All managers explaining current tracking measures, goals, and action plans. Discussion on current measures, questions asked and answered, and current data documented and previous measures referenced as needed. Highlights from discussion below.

Lab: Dan reported that blood bank documentation is green lighted with significant improvements through training and chart audit. Med Staff will begin doing a blood unit utilization review through their monthly meeting. The next indicator to be tracked will be reference lab results. Revenue Guardian is being actively worked.

Safety: Dan reported that there was a good safety meeting prior to this meeting. We need to do de-escalation training completed. Eric from WSHA will conduct the training. There were only to minor incidents reports. There was an issue with some doors being left open. There were two L & I claims submitted. Fit testing will qualify us for the \$2500 grant money. We are currently at 80% completion.

Medical records: No report,

Therapy: Therapy saw 199 patients this month. An increase of 21% over last month. Successful referrals to treatment is at 59%. Danielle is busy at the schools with Speech Therapy. General notes include still needing a space for the parallel bars. Safe Pt. Handling will help solve several issues.

Patient Safe Handling: The first meeting was held. It is moving forward and there is lots of work to do.

Radiology: No report.

Maintenance: No report.

Dietary: No report.

SS: The goal is that the survey will be given at discharge. There have been two surveys completed. There have been no negative outcomes. There was a concern was reported to unit manager. There was one remaining item on the POC that is nearly completed.

IT: Tyler reported that IT is working on educating staff on phishing awareness and cyber security. IT would like to work with a small group to get feedback. The plan is to work with a 3rd party vendor to deploy a phishing button so all users can report suspected phishing emails. Phish-prone percentage is up to 59.7%. IT will also be working on a hospital risk assessment.

Medical Staff: No report.

Nursing: Blood audits and documentations are improving. Safe Pt. Handling is not only addressing patient safety; it also is addressing staff safety.

ED Measures: No report.

Infection Control: Continue to see an increase in positive COVID cases. We have two positive patients. Numbers will be updated for next month.

Antibiotic Stewardship/Pharmacy and Therapeutics: No report.

HR: Carelearning is 59% complete. Policy completion for the HIPAA privacy policy is 54%. Personnel files are 100% complete. Certificate renewals are 85%, this is largely in part to CPR not being completed.

Business Office: AR days down to 140 in August compared to 160 in July. Denial rate increased from 15% to 19% which could be errors on the claims. AR days over 90 days is down to 50% compared to 60% in June. Percent of charges on time is down to 77% in August compared to 79% in July. Billers have been focusing on getting clean claims out. CFB days down to 42.3 with the goal being 4.5.

Registration: No report.

QA: Charlene reported that there will be some new measures coming out. There is a Medicare rep coming to help with some of the measures.

There will be no compliance meeting today.

Announcements

Next Meeting October 25, 2023 Current PowerPoint and Minutes available on I drive October slides will be September data No Compliance Meeting to follow.

Adjournment at 11:08am



903 South Adams Ritzville, Washington 99169 509-659-1200

CEO Report to the Board

Board of Commissioners East Adams Rural Healthcare October 25th, 2023

Summer is over and end of year work is in high gear as we cruise towards the holiday season. The draft budget will be presented this month along with an opportunity for an incentivized employee performance plan and we can share the increases in employee health insurance coming for 2024. Recruitment efforts have picked up with numerous candidates for our open Advanced Practice Practitioner and Physician openings. We continue to have phone screens and schedule on site visits. We have engaged with ProLink Staffing Solutions with members of GCHA to provide coordinated services across all agency and potentially permanent staff placement. We are waiting on more members to engage so we can capture a greater portion of the regional market with hopes to normalize the rate we pay as well as provide consistency of staff in the area. Samaritan, Odessa and EARH are already contracted.

We continue to grow and improve every aspect of the organization. EPIC issues are slowly dwindling which is improving everything from patient record information, referral & prescription processes and billing. A significant amount of work continues in this area and will for some time. Our full-time Clinical Informatics staff started this month to support the effort we had contracted over the summer. He comes with EPIC experience and has a medical background as a physician as well which will help us be well rounded. We are also engaging with Wipfli to assist in collecting much of the outstanding Accounts Receivable as we are finding it difficult to keep up with our daily business. Hoping to make significant gains by year end.

We also received access to the Washington State Hospital Association Portal to gain healthcare data related to our area for Wipfli to analyze for our Facility Master Plan. They hope to have some relevant data available for our strategic planning session November 13th, but not a full report.

Lastly, the Board of Commissioners held a public meeting with the Lind Ritzville School District on Monday October 16th regarding Health and Wellness opportunities we might partner on. There is interest on how to better serve our community and many ideas on how to raise funding for them with specific focus on grants and other potential government funding.

As always, it is a privilege to serve the board and our community.

Respectfully,

Corey Fedie, CEO

Finance Committee Meeting Minutes

September 26, 2023

I. Call to order

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:00 p.m.

II. In Attendance

Corey Fedie, CEO, Dan Duff, Board Member; Beverly Kelley, Volunteer Committee Member; Matthew Gosman CFO

III. Review/Approve Meeting Minutes: August 22, 2023

 a) Dan Duff moved to approve the August 22, 2023 meeting minutes, Beverly Kelley seconded the motion, and the motion passed.

IV. Review Warrants and Vouchers: August 2023

 a) Patient Refund was briefly discussed. Dan Duff moved to approve, Beverly Kelley seconded the motion, motion passed.

V. Financial Statements: April 2023

- a) Matthew Gosman discussed the income statement and reported a 2023 total gross patient revenue was higher in August than the prior two months. Higher deductions (adjustments and write offs) in August also, due to higher collections of old A/R. This was expected, and we expect more deductions going forward. Higher adjustments don't indicate a decrease in production for the month.
- b) Contract services decreased by about \$90,000 in August, as we anticipated, as we concluded some of the contracts to help with EPIC.
- c) Grant revenue of \$340,000 largely accounts for our positive net income of sixty-one thousand and for the year two million. This will be chipped away as we collect old A/R and record the associated adjustments.
- d) Collections improved in August, which is an area we have been concerned about. With the revenue cycle manager leaving we will have to continue to make this a focus.
- e) Patient A/R has been very high but decreased in the month. We expect to have high collections for a few months as we work through back A/R, but this won't last forever, and eventually, we will be limited in our collections by our monthly charges. This is where we want to be.
- f) EARH collected \$1.4m in August and is on track to collect over \$1m in September. EARH needs several good collection months to make up for the lower months carlier in the year.
- g) A/R days decreased to 122.

VI. Additional Information

- a) Corey Fedie pointed out that we are entering a busier part of the year. The increased volume may balance out increased adjustments.
- b) Corey Fedie informed the FC about our intent to engage WIPFLI to help clear our aging accounts receivable, but their initial bid was too high. We are working with them to decrease their fees.

c) Matthew Gosman noted that our intention is to build the revenue cycle to be resistant to situations where errors make it difficult to collect.

VII. Adjourn

Dan Duff moved to adjourn, Beverly Kelley seconded. Meeting adjourned at 12:28 p.m.

Respectfully Submitted by Matthew Gosman



903 S Adams Ave. Ritzville, Washington 99169 509-659-1200

CFO Report to the Board Board of Commissioners East Adams Rural Healthcare October 24, 2023

September Financial Status

In September, our gross charges saw a downturn to \$1,044,401 from \$1,167,489 in August. This represents a decrease of approximately 10.5%, which aligns with historical fluctuations in the generally slower summer months. However, October is trending higher in gross charges than in the previous six months or the previous October.

We have also seen an increase in adjustments due to the collection of older accounts receivable, which rose notably. Adjustments were up to \$339,445 in September, from \$290,027 in August and significantly higher than \$168,809 in July. EARH expected these higher adjustments as we collect on older accounts receivable.

Revenue Collections

In terms of AR Days, we witnessed a slight decrease from 125.6 in September to 119 currently. This reduction is a positive indication of improvements in our billing and collections processes, showing that we are moving towards our goal of a more efficient revenue cycle.

Total collections in September were strong at \$1,097,674, marking our second highest collection month in the fiscal year, just behind August's \$1.4 million. This indicates that our collection efforts have been largely successful despite the decrease in gross charges.

Following the departure of our revenue cycle director, the team has been working to identify and rectify various workflow issues, unresolved errors in EPIC, and process issues with the clinical staff. These are contributing to lower than usual collections early in October. Correcting these issues has been a priority to ensure positive cash flow. Moving forward, we are committed to maintaining positive cash flow by focusing on improving our billing and collection procedures, correcting identified issues, and seeking ways to mitigate the impact of any future downturns in gross charges.

Expenditures

September saw an additional partial pay period, which resulted in a higher than budget salary and wages month-to-date in a category that is running 9% under budget year-to-date. Total operating expenses are above budget by 5% year-to-date.

Days cash on hand at July 31, 2023 was 59.4.

Respectfully submitted, Matthew Gosman, CFO

Adams County Public Hospital District No. 2 Statement of Operations For the Period and year-to-Date Ending September 30, 2023

	Pri	Prior Month			Month Ending	onth Endir	ing					Year To Date 9/30/2023	te		9/3(Prior YTD 9/30/2022
	ó	0 1/2023	1		5	-		/0						%	Pric	Prior Year
Onerating Revenue	<u>.</u>	Prior Month Actual	5	Current Month Actual	Budget		Variance to Budget	% Variance	F	YTD Actual	5	YTD Budget	YTD Variance Variance	Variance		Ę
Patient Service Revenue	5	000 007	U	4 052 448	£1 156 031	100	(102.815)	(%6)	69	9.978.066	S	10,404,279	\$ (426,213)	(4%)		9,891,503
Deductions from Detient Revenue	-	789 867		339,445	\$ 142,731	. 4	100	138%		(1,173,711)	S	1,284,579	\$(2,458,290)	(191%)		1,773,277
Not Defeat Senior Beyons	1	874 033	· 4	713.971	1		10	(30%)	\$	\$11,151,777	S	9,119,700	\$ 2,032,077	22%		8,118,226
Offer Operating Reports	- 4	25 425	69	297		8		(%66)	49	113,702	63	187,497	\$ (73,795)	(39%)	Э	138,125
Total Operating Revenue	69	899,458	w	714,268	\$1,034,133	8	(319,865)	(31%)	5	\$11,265,479	S	9,307,197	\$ 1,958,282	21%	φ.	8,257,351
Expenses	U	A78 124	4	599 950	\$ 531 605		68.346	13%	49	4,376,165	(/)	4,784,441	\$ (408,276)	(%6)	8	4,378,373
Calaiy and Wages	0	105.010	+	151,005	\$ 112,889			34%	69	1,127,805	69	1,016,001	\$ 111,804	11%	₩.	985,655
Displayed Dellells) (380.898	+ 4	393 394	\$ 227.327		·-	73%	69	2,817,386	49	2,045,943	\$ 771,443	38%	s,	843,908
Description of Modes	0	76,555	+ 47	14,854	\$ 31.740	. 0		(53%)	69	724,847	(O	285,660	\$ 439,187	154%	()	485,873
Special cos	o v	84 772	69	68.257	\$ 73,376			(%)	69	619,229	69	660,384	\$ (41,155)	(6%)	., (780,744
Depairs and Maintenance	0	1.139	· un	980	\$ 20,853		·	(82%)	())	24,953	69	187,677	\$ (162,724)	(87%)	A C	478,811
(Hilities	69	22.815	4	21,542	\$ 14,995			44%	↔	184,938	4	134,955	49,983	37.72	n (202,381
Advertising and Marketing	69	13,665	69	10,809	\$ 8,000			35%	↔	85,043	↔	72,000	\$ 13,043	18%	AG	474,07
Depreciation	69	64.724	69		\$ 76,819	0.77	C	(400%)	S	517,788	S	691,371	\$ (173,583)		0 6	000,100
Distribute	· co		69	4	\$ 15,650	0		E	ഗ	64,192	(/)	140,850	\$ (76,658)	~	A 6	72,020
Education/Travel/Dues	69	15,487	49	7,537				(26%)	69	193,485	(7)	155,520	37,945		Ð 6	070,070
Interest Expense	· 69	29.634	69	29,635				(3%)	69	266,758	69	273,762	\$ (7,004)		A 6	2/3,/40
Taxes & licenses	69		69	1		9	(8,106)	(100%)	Ø	3,880	w	72,954	\$ (69,074)		A 6	220,00
Rent Expense	(7		69	310		S		(74%)	S	2,750	s	10,845	(30,8)		A (1,00
Bad Debt Expense	69	27,727	69	17,009	-		1,810	12%	↔	(37,922)	Ø	136,791	\$ (174,713)	(128%)	n (00,700
Other Expenses	60	27.019	0.00	32,525		2010	N	1,078%	49	273,633	4	24,852		2,001%	0 5	000,000
Total Operating Expenses	120	1		1,347,807	1,18	8	159,584	13%	\$	1,244,910	69	10,694,005	\$ 550,905	%,	9	526,826,016
Operating Income (Loss)	Ø	\$ (406,118)	69	(633,539)	s (154,090)	s (o	(479,449)	311%	↔	20,569	/ 69	(1,386,808)	\$ 1,407,377	(101%)		\$ (2,071,971)
Non-Operating Income		1	_			6	000	(30092)	U	440 382	6	450 000	(39,638)	(9%)	₩	304,014
Grant Revenue	n	341,978	n	1	200		3	(100/9)		000	+ +	200	000	5420%	U	726
Interest income	ഗ	36	-	145		4		753%	₩ (385	A (100	0 150 741	15%) (A	940,062
Tax Levy Income	S	121,484		124,042				70%	0	1,104,420	0	4 462 832		8%	69	244.802
Total Non-Operating Income	69	467,288	69	124,187	\$ 162,648		(38,461)	(24%)	n	1,5/5,/00	0	700,004,		,0000	1	/007 400/
Net Income	s	61,171	69	(509,353)	\$ 8,558	8	(517,911)	(6,052%)	S	1,596,335	€9	77,024	\$ 1,519,311	1,97.5%	A	021,103)

East Adams Rural Healthcare Adams County Public Hospital District No. 2 Balance Sheet

As of September 30, 2023

Reporting Book: As of Date: ACCRUAL 09/30/2023

	Month Ending 06/30/2023	Month Ending 07/31/2023	Month Ending 08/31/2023	Month To Date 09/30/2023
9	Actual	Actual	Actual	Actual
Current Assets				
Operating Cash	2,808,029	2,059,648	2,911,691	3,154,085
Patient Accounts Receivable	6,940,144	7,429,591	6,877,478	6,451,528
Allowance for Doubtful Accounts	(361,825)	(610,006)	(610,006)	
Third Party Receivables	168,592	168,592	168,592	168,591
Taxes Receivable	2,432	119,243	236,606	222,842
Inventory	412,749	456,113	499,458	524,860
Reserve for Operations	27,101	27,100	27,101	27,221
Reserve for Funded Depreciation	1,102,612	1,107,488	591,276	593,888
Prepaid Expenses	66,297	111,133	153,501	250,865
Total Current Assets	11,889,781	12,088,914	12,075,709	12,003,886
Other Assets				
Property, Buildings, & Equipment	17,619,557	17,773,169	17,773,169	17,773,169
Accumulated Depreciation	(9,113,675)	(9,178,399)	(9,243,122)	(9,243,122)
Construction in Process	779,083	840,633	840,633	840,658
Other Assets	9,284,965	9,435,403	9,370,680	9,370,705
Total Assets	\$ 21,174,746	\$ 21,524,318	\$ 21,446,389	\$ 21,374,591
Current Liabilities				
Accounts Payable	56,244	422,653	32,070	180,818
Payroll & Related Liabilities	815,214	1,009,036	1,224,506	1,488,726
Third Party Cost Report Settlements	168,718	168,717	168,718	168,717
Current Portion of Long Term Debt	260,000	260,000	260,000	260,000
Other Accrued Expenses	470,699	521,176	567,563	591,192
Total Current Liabilities	(1,770,874)	(2,381,582)	(2,252,856)	(2,689,453)
Long Term Debt	(7,210,982)	(7,240,616)	(7,242,185	(7,243,142)
Equity from Operations	(11,801,533)	(12,192,889)	(11,902,119) (11,951,348)
Total Liabilities & Fund Balance	\$ (21,174,746)	\$ (21,524,318)	\$ (21,446,389) \$ (21,374,591)

AR Days

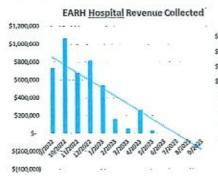


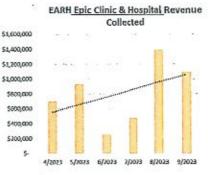
EARH Revenue Collections

12 Month Trend

		1	lext Gen	Old EMR			Epic	-Hospital &
Month/Year	Total Deposits		Clinic	Hospital	G	rants/Other		Clinic
4/2022	\$ 931,309	\$	69,707	\$ 790,282	\$	71,319	\$	
5/2022	\$ 923,732	\$	95,004	\$ 773,803	\$	54,924	\$	
6/2022	\$ 901,380	\$	54,838	\$ 677,329	\$	169,213	\$	
7/2022	\$ 317,038	\$	22,297	\$ 255,452	\$	39,289	\$	
8/2022	\$ 1,815,105	\$	88,959	\$ 1,693,890	\$	32,256	\$	-
9/2022	\$ 880,920	\$	76,139	\$ 733,380	\$	71,400	\$	
10/2022	\$ 1,151,127	\$	77,711	\$ 1,059,172	\$	14,243	\$	
11/2022	\$ 783,132	\$	76,221	\$ 678,305	\$	28,606	\$	-
12/2022	\$ 894,691	\$	39,237	\$ 813,945	\$	41,510	\$	
1/2023	\$ 1,327,628	\$	18,412	\$ 539,555	\$	497,528	\$	272,132
2/2023	\$ 782,307	\$	35,875	\$ 154,048	\$	292,140	\$	300,244
3/2023	\$ 717,481	\$	16,923	\$ 48,990	\$	165,557	\$	486,011
4/2023	\$ 1,016,318	\$	5,913	\$ 259,799	\$	50,294	\$	700,312
5/2023	\$ 984,995	\$	22,792	\$ 28,665	\$	5	\$	933,538
6/2023	\$ 252,104	\$	-	\$ -	\$	-	\$	252,104
7/2023	\$ 477,568	\$	-	\$ -	\$	-	\$	477,568
8/2023	\$ 1,727,860	\$	-	\$	\$	341,979	\$	1,385,881
9/2023	\$ 1,097,674	\$	-	\$ -	\$	-	\$	1,097,674







FINANCE COMMITTEE AGENDA Adams County Public Hospital District #2 October 24, 2023

- I. Call to Order
- II. Attendance
- III. Review/approve meeting minutes: September 26, 2023
- IV. Review of Warrants & Vouchers: September 2023
- V. Financial Statements: September 2023
- VI. Additional Information
- VII. Adjourn

Check	Vendor Name	Check Date	Check Amount	Purpose
Number 66678	V00030A-L COMPRESSED GASES	9/8/2023	2,017.61	Medical Supplies Expense
66670	V00040A1SCO	9/8/2023	2,268.19	Laundry Expense
08999	V00743—Amazon Capital Services	9/8/2023	1,998.71	Plant Operations Expense
6681	V00053AMERICAN PROFICIENCY INSTITUTE	9/8/2023	5,002.69	Medical Supplies Expense
68682	V00728AMPED Solutions, LLC	9/8/2023	5,575.00	Information Technology Expense
66683	V00647Asset Protection Unit, Inc	9/8/2023	107.40	Medical Supplies Expense
66684	V00071AT&T Mobility	9/8/2023	570.76	Medical Supplies Expense
66685	V00785Automated Accounts, Inc	9/8/2023	300.47	Medical Supplies Expense
98999	V00078Backus Marketing & Design	9/8/2023	75.00	Marketing Expense
66687	V00601Basic Benefits	9/8/2023	53.48	Employee Benefit Expense
66688	V00103Bright Light Solutions	9/8/2023	350.00	Maintenance Expense
68999	V00116Canon Medical Systems	9/8/2023	6,290.55	Imaging Expense
06999	V00123CAREFUSION	9/8/2023	3,309.12	Pharmaceuticals Expense
66691	V00131CENTURYLINK	9/8/2023	5,871.14	Telecommunications Expense
66692	V00692Charlene Morgan	9/8/2023	361.09	Medical Supplies Expense
66693	V00778Circe Solutions	9/8/2023	3,262.50	Contract Services
66694	V00137Clearwater Springs	9/8/2023	555,32	Water Expense
66695	V00139COBRA Management Services, LLC	9/8/2023	256.00	·Employee Benefit Expense
96999	V00142COLUMBIA BASIN HERALD	9/8/2023	210.00	Advertising Expense
66697	V00151Control Solutions Northwest, Inc.	9/8/2023	1,990.96	Plant Operations Expense
86999	V00151Control Solutions Northwest, Inc.	9/8/2023	1,429.92	Plant Operations Expense
66999	V00153Cooper Graham	9/8/2023	> 267.29	Medical Supplies Expense
66700	V00156COVERYS	9/8/2023	2,545.00	Insurance Expense
66701	V00166DATAPRO SOLUTIONS INC	9/8/2023	8,837.73	IT Network Expense
66702	V00610DeliverHealth Solutions, LLC	9/8/2023	25.00	EPIC Project Management Expense
50733	V00725Desimone Consulting, LLC	9/8/2023	5,000.00	Contracting Staffing Expense

66704	V00713Diamond Healthcare Communications	9/8/2023	321.16	Billing Expense
66705	V00774Divurgent, LLC	9/8/2023	53,937.05	Contract Services
90299	V00191DT Micro	9/8/2023	1,155.00	Broadband Expense
66707	V00199ECOLAB	9/8/2023	94.85	Equipment Lease Expense
80299	V00203EMPLOYEE FUND	9/8/2023	82.00	Employee Benefit Expense
66709	V00212Family Support Registry	9/8/2023	92.76	Garnishment Expense
66710	V00213FARMER BROS CO	9/8/2023	293.39	Employee Benefit Expense
66711	V00215Fasthealth	9/8/2023	375.00	Employee Benefit Expense
66712	V00220FIRST CHOICE HEALTH	9/8/2023	32.08	Employee Benefit Expense
66713	V00221FISHER HEALTHCARE	9/8/2023	396.60	Medical Supplies Expense
66714	V00648G&M Love & Care Staffing LLC	9/8/2023	23,376.60	Contracting Staffing Expense
66715	V00658GAT Law Firm	9/8/2023	976.92	Legai Expense
66716	V00608Gilmore, Pamela	9/8/2023	160.48	Medical Supplies Expense
66717	V00234Gretchen Millard	9/8/2023	200.00	Dietician Expense
66718	V00595Health Carousel	9/8/2023	12,325.82	Contracting Staff Expenses
66719	V00253Hospital Services Corporation	9/8/2023	370.00	Credentialing/Enrollment Expense
66720	V00633Hunt, Dorcey	9/8/2023	179.52	Employee Reimbursement Expense
66721	V00256Huron Consulting Services, LLC	9/8/2023	5,606.24	Medical Supplies Expense
66722	V00274Jackson Physician Search	9/8/2023	2,000.00	Recruiting Expense
66723	V00745Matt Gosman	9/8/2023	170.96	Travel Reimbursement
66724	V00326MCKESSON	9/8/2023	770.37	Medical Supplies Expense
66725	V00332MEDICATION REVIEW	9/8/2023	2,025.10	Pharmaceuticals Expense
66726	V00332MEDICATION REVIEW	9/8/2023	6,904.74	Pharmaceuticals Expense
66727	V00695MultiCare Health System	9/8/2023	27,774.89	EPIC Project Management Expense
66728	V00714Napa Auto Parts SP0061	9/8/2023	252.78	Maintenance Expense
66729	V00794Nelson, Danielle	9/8/2023	23.84	Medical Supplies Expense
00100	W00356-Nov+Gen	9/8/2023	6,700.99	FMS Expense

66731	V00367Nuance Communications, Inc	9/8/2023	300.35	lelecommunications expense
66732	V00375OMNI STAFFING SERVICES, INC.	9/8/2023	58,700.16	Contracting Staffing Expense
66733	V00379Otis Elevator Company	9/8/2023	108.00	Medical Supplies Expense
66734	V00381OWENS & MINOR	9/8/2023	916.32	Medical Supplies Expense
66735	V00621Pacific Office Automation	9/8/2023	56.34	Information Technology Expense
66736	V00619Pacific Office Automation	9/8/2023	70.59	Information Technology Expense
66737	V00383Pacific Office Automation INC	9/8/2023	439,94	Information Technology Expense
66738	V00393PC Connection Sales Corporation	9/8/2023	7,370.72	Office Supplies Expense
66739	V00401PHD UNEMPLOYMENT COMPENSATION	9/8/2023	682.00	Unemployment Insurance Expense
66740	V00402PHD WORKERS COMPENSATION	9/8/2023	2,608.16	Workers Compensation Expense
66741	V00415Press Ganey Association	9/8/2023	751.82	Advertising Expense
66742	V00620Providence	9/8/2023	575.00	Telehealth Expense
66743	V00422Quadient Finance USA, Inc	9/8/2023	134.00	Postage Expense
66744	V00631Quadient Leasing USA, Inc	9/8/2023	1,292.31	Postage Machine Expense
66745	V00599Ricoh	9/8/2023	207.52	Copier/Fax Expense
66746	V00430RICOH USA INC	9/8/2023	72.10	Copier/Fax Expense
66747	V00439RITZVILLE HARDWARE	9/8/2023	379.10	Plant Operations Expense
66748	V00446RITZVILLE, CITY OF	9/8/2023	386.40	Utilities Expense
66749	V00742SaltBridge Medical Laboratory	9/8/2023	545.86	Laboratory Expense
66750	V00459—SAMARITAN HEALTHCARE	9/8/2023	1,162.00	Billing Expense
66751	V00468—SENSKE	9/8/2023	421.20	Plant Operations
66752	V00487STAPLES	9/8/2023	490.89	Office Supplies Expense
66753	V00683State Tax Commission	9/8/2023	395.00	Employee Tax Expense
66754	V00603Town and Country Advertising	9/8/2023	79.00	Advertising Expense
66755	V00523ULINE	9/8/2023	585.53	Maintenance Supplies
66756	V00534US Bank Community Card	9/8/2023	303.78	Corporate Card - various
73733	V0053611S Foods	9/8/2023	2,009.97	Dietary Expense

86758	V00568WASHTUCNA, TOWN OF	9/8/2023	193.43	193.43 Utility Expense
66759	V00571WAYSTAR	9/8/2023	82.95	Cycle Revenue Expense
66760	V00724ZRG Partners, LLC	9/8/2023	900.00	Recruitment Expense
66761	V00030A-L COMPRESSED GASES	9/21/2023	320.77	Medical Supplies Expense
66762	V00615Akins	9/21/2023	247.24	Dietary Expense
66763	V00710Allevant Solutions, LLC	9/21/2023	3,000.00	Contracting Expense
66764	V00038Allied Fire and Security	9/21/2023	183,65	Plant Operations Expense
66765	V00040ALSCO	9/21/2023	1,682.26	Laundry Expense
99299	V00043Amanda Osborne	9/21/2023	175.54	Medical Supplies Expense
66767	V00743Amazon Capital Services	9/21/2023	3,759.05	Plant Operations Expense
89299	V00056AMERISOURCEBERGEN	9/21/2023	525.17	Pharmaceuticals Expense
69299	V00056AMERISOURCEBERGEN	9/21/2023	2,637.85	Pharmaceuticals Expense
66770	V00728AMPED Solutions, LLC	9/21/2023	4,715.63	Information Technology Expense
66771	V00795Antoinette Bruno	9/21/2023	86.99	Medical Supplies Expense
66772	V00785Automated Accounts, Inc	9/21/2023	135.07	Medical Supplies Expense
66773	V00077AVISTA UTILITIES	9/21/2023	1,822.26	Utilities Expense
66774	V00677Best Western - Bronco Inn	9/21/2023	5,937.94	Contract Services
66775	V00095BIORAD	9/21/2023	1,370.37	Medical Supplies Expense
92299	V00103Bright Light Solutions	9/21/2023	350.00	Maintenance Expense
66777	V00799Brookhollow	9/21/2023	249.47	Medical Supplies Expense
86778	V00116Canon Medical Systems	9/21/2023	6,290.55	Imaging Expense
66779	V00123CAREFUSION	9/21/2023	3,309.12	Pharmaceuticals Expense
66780	V00133Change Healthcare	9/21/2023	919.18	Billing Expense
66781	V00139COBRA Management Services, LLC	9/21/2023	256.00	Employee Benefit Expense
66782	V00149Connell Oil	9/21/2023	2,049.69	Plant Operations Expense
66783	V00166DATAPRO SOLUTIONS INC	9/21/2023	562.37	IT Network Expense
			00 70	That Distance

66785	V00713Diamond Healthcare Communications	9/21/2023	330.78	Billing Expense
66786	V00800Diane Swift	9/21/2023	130.93	Medical Supplies Expense
66787	V00774Divurgent, LLC	9/21/2023	11,545.25	Contract Services
66788	V00187DON'S PRINTERY	9/21/2023	293.62	Medical Supplies Expense
68789	V00191DT Micro	9/21/2023	1,155.00	Broadband Expense
96799	V00194EAP Consulting L.L.C.	9/21/2023	4,550.00	IT Management Expense
66791	V00212Family Support Registry	9/21/2023	92.76	Garnishment Expense
66792	V00796FedEx	9/21/2023	20.48	Medical Supplies Expense
66793	V00220FIRST CHOICE HEALTH	9/21/2023	64.00	Employee Benefit Expense
66794	V00221FISHER HEALTHCARE	9/21/2023	25,071.82	Medical Supplies Expense
66795	V00658GAT Law Firm	9/21/2023	1,607.87	Legal Expense
96299	V00797Health Alliance Recovery	9/21/2023	1,810.66	Medical Supplies Expense
76799	V00595Health Carousel	9/21/2023	12,409.41	Contracting Staff Expenses
86299	V00747Healthcare Consulting Services	9/21/2023	1,300.00	Contract Expense
66299	V00345Heritage Imaging	9/21/2023	5,472.28	Imaging Expense
66800	V00264INLAND IMAGING BUSINESS Associates, LLC	9/21/2023	1,906.02	Imaging Expense
66801	V00645Integrative Health Centers, Inc	9/21/2023	275.00	Contract Services Expense
66802	V00274Jackson Physician Search	9/21/2023	1,076.80	Recruiting Expense
66803	V00326MCKESSON	9/21/2023	889.49	Medical Supplies Expense
66804	V00338MGMA	9/21/2023	2,521.81	Medical Supplies Expense
66805	V00714Napa Auto Parts SP0061	9/21/2023	47.94	Maintenance Expense
90899	V00356NextGen	9/21/2023	4,878.38	EMS Expense
66807	V00770Ngoc Tran	9/21/2023	100.00	Medical Supplies Expense
66808	V00359NORCO INC	9/21/2023	238.50	Medical Supplies Expense
60899	V00375OMNI STAFFING SERVICES, INC.	9/21/2023	59,035.33	Contracting Staffing Expense
66810	V00381OWENS & MINOR	9/21/2023	1,494.36	Medical Supplies Expense
		0 0 0 0	000000	Tochanlogy Evnence

66812	V00393PC Connection Sales Corporation	9/21/2023	7,370.72	7,370.72 Office Supplies Expense
66813	V00430RICOH USA INC	9/21/2023	135.68	135.68 Copier/Fax Expense
66814	V00440RITZVILLE JOURNAL	9/21/2023	154.25	154.25 Advertising Expense
66815	V00447RLDatix	9/21/2023	258.55	258.55 Administration Expense
66816	V00536US Foods	9/21/2023	888.48	888.48 Dietary Expense
66817	V00579WHIT	9/21/2023	7,642.72	7,642.72 Contract Services
66818	V00798Zachary Knoeferl	9/21/2023	234.58	234.58 Medical Supplies Expense
66819	V00724ZRG Partners, LLC	9/21/2023	637.50	637.50 Recruitment Expense



VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED AUDITING OFFICER, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

COREY	FEDIE,	SUPERINTENDANT	

WARRANTS AUDITED AND CERTIFIED BY THE AUDITING OFFICER HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #66678 THROUGH #66819 IN THE AMOUNT OF \$486,341.94.

SIGNED THIS 25TH DAY OF OCTOBER 2023.

ERIC WALKER, COMMISSIONER	JOHN KRAGT, CHAIRMAN
20	
STACEY PLUMMER, VICE CHAIRMAN	MATT KUBIK, COMMISSIONER