ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2

Meeting of the Board of Commissioners

September 27, 2023

East Adams Rural Healthcare Conference Room Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-Regular Board Meeting Minutes August 23, 2023
- V) Consent Agenda
 - i) Chief Nursing Officer Report
 - ii) EMS Report
 - iii) HR Report
 - iv) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
 - i) Finance Committee
 - (1) Financials August
 - (2) Approval of Warrants and Vouchers
 - ii) Building Committee
 - iii) Compliance Committee
- IX) Old Business
 - i) Strategic Plan Update
- X) New Business
 - i) Resolution 23-08; Authorized signer's -Warrants
 - ii) Resolution 23-09; Authorized signer's -Transfers
 - iii) November and December Board Meeting dates
- XI) Public Comment
- XII) Executive Session; Medical Staff Credentialing
- XIII) Next Board Meeting October 25, 2023 at 5:30 p.m.
- XIIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation; but, considering interests such as efficiency and simple civility, we do have rules governing that participation.

We generally have on our agenda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may raise his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment.

Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or perceived disparagement of individuals. Comments are limited to three minutes.

The Board reserves the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please remember the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Meeting of the Board of Commissioners
August 23, 2023

PRESENT:

John Kragt

Eric Walker

Stacey Plummer

Dan Duff

Matt Kubik

Corey Fedie

Matt Gosman

Nelson McKay

Charlene Morgan Matt Gosman **Board Chairman**

Commissioner Vice Chair

Commissioner/Secretary

Commissioner

CEO

CFO

Chief of Staff

CNO CFO

GUESTS: Sandy Johnson

There were 4 community members present.

Board Chair, John Kragt, called the meeting to order at 5:30 p.m.

INTRODUCTIONS- None

ADDITIONS AND CORRECTIONS

Vice-Chair, Stacey Plummer asked for an Executive Session RCW 42.30.110 (g); To review the performance of a public employee. Board Chair, John Kragt added under new business, Joint Board Meeting.

PUBLIC COMMENT-None

APPROVAL OF MINUTES

The July 26 Board meeting minutes were presented. Vice-Chair Stacey Plummer made a motion to approve the July 26 Board meeting minutes. Commissioner Eric Walker seconded. The motion passed unanimously. The August 4 Board Education meeting minutes were presented. Commissioner Dan Duff made a motion to approve the August 4 Board Education meeting minutes. Commissioner Matt Kubik seconded. The motion passed unanimously.

CONSENT AGENDA

Board Chair, John Kragt, polled the Board if they would like anything off the consent agenda moved to the regular agenda. Board Chair, John Kragt requested EMS report be moved to the regular agenda.

EMS REPORT

Vanessa reported that we are still going through the process of hiring paramedics. There are two conflicts pay and schedule that are still being negotiated. We are now behind on the pay scale of other agencies. Vanessa is working with HR to make adjustments. Board Chair, John Kragt asked what is a typical paramedic schedule. Vanessa has left it open for the new paramedics to make a decision based on volumes. They are currently running of a 3 on 4 off. They would rather have a 4 on 5 off. Commissioner Eric Walker asked what it would take to get them here. Vanessa believes that we need to get to \$30 an hour. Vanessa said in order for us to get to ALS we have to have staffing. Board Chair, John Kragt shared that he had attended the Ritzville event last night and was very impressed with the new power cot. Vanessa gave kudos to the Washtucna crew, they have been covering a lot and responding from Washtucna. Commissioner Matt Kubik asked about the other ambulance. Vanessa said that the sirens and lights are currently not working but, maintenance will be looking at it.

MEDICAL STAFF REPORT

Dr. McKay reported that as everyone is aware there has been a staffing change. Dr. Sackmann chose to stop negotiations on his contract. The providers have been scrambling a bit to get everything covered. Marnie Boyer has stepped up to cover several shifts and Dr. Zuver has been providing back-up coverage and some primary call. The schedule is covered through September. Dr. McKay shared that we have been seeing more positive COVID patients including having some positive in-patients. We have seen some high risk patients and we were able to care for them and the symptoms seem to be less severe. Commissioner Eric Walker asked what shot is currently being offered. Dr. McKay said that they believe we are up to 5. Dr. McKay has not seen many people getting them. Commissioner Eric Walker asked if there is a combination shot for COVID/RSV. Dr. McKay was not aware of that but said it could be a good idea. Dr. McKay said that the symptoms have been less severe but, we do have Paxlovid available for high risk patients. Board Chair, John Kragt asked about the contracted staff that has been brought in and asked if that was helpful to staff. Dr. McKay said that they are very helpful and seem to catch on quickly to the EMR. There is a little learning curve of what we offer here versus what we have to refer out. They are very helpful and allows the providers to catch up on documentation and alleviates some stress and burnout. Commissioner Eric Walker asked about Dr. DiCamillo. Dr. McKay shared that he has been here once but would like to come back and help out in the future. There was a brief discussion on his availability.

CEO REPORT- See attached

Corey reported that there are still some issues with EPIC. We have our EPIC specialists still on site and they have been very helpful. Corey said that the cash flow seems to be improving. There is some really good movement. Admin attended their retreat and discussed Strategic Plan, Budget and some staffing issues. There have been some great turnouts for the community events that have been taking place. We have the fair coming up. Commissioner Eric Walker asked if there is still a plan to have an open house or meet and greet scheduled. Corey said with everything that has been going on with EPIC it has been hard to pull staff away from that to plan it. We are tentatively looking at October. Commissioner Eric Walker then asked what we have found out from Wipfli. Corey said that because of some of the cash flow issues the date had been pushed out. They are still waiting for some access to data which has a cost associated with it. If the cash flow continues to trend in the right direction it could be in the next couple of weeks that we are able to move forward. Vice-Chair Stacey Plummer asked about the mobile clinic and where it is going and how often. Corey shared the current schedule.

COMMITTEE REPORTS

Finance Committee-

CFO REPORT - See attached

Matt Gosman reported that the financials are caught up. Operating revenue in June was \$1.3 million and July was \$1 million. Net income was a profit of \$395,000 and July had a loss of (\$291,000) due to an additional payroll and high contracted services. ZRG and Divergent contracted services will be dropping off and agency nursing will reduce. YTD actual had a positive of \$2 million. Matt explained the cash flow issues related to timely documentation and an issue with paper claims printing. Matt shared that there is evidence of progress and he is extremely optimistic. For August we are showing cash in the bank from collections of \$1 million. Board Chair, John Kragt asked about the actual cash of \$2.8 million. Matt explained that is all of the cash in all of the accounts. As of the end of July we had 37 days cash on hand. Board Chair, John Kragt asked what number Matt would feel comfortable at. Matt would like to see that increase to 60 days or \$3-5 million. Matt reported that patients accounts receivable is high currently at \$6.9 million. Matt would like to see this at \$2 million. It is understandable in the current situation and issues we have had with EPIC. It has already started to go down this month. Our gross AR days are at 160 our goal is 70. There was a large dip in revenue collections which shows the effects of the cash flow issue. Matt touched on the old systems and that there is still some money held up in them. Matt reported that we did draw down \$350,000 to help with EMR implementation. The amount of collections in the old systems is going down due to the age of the claims. Board Chair, John Kragt asked when do we just move on from the old systems. Matt said that some of the money held up is from just the end of the previous year so it is likely we can collect that. Matt suggested getting a third party to handle the collections of the remaining AR in the old system. Corey said that we are working concurrently on collecting out of both the old and the new systems.

WARRANTS & VOUCHERS

Commissioner Dan Duff presented the following warrants for approval Accounts Payable Warrants #066309 to #066476 for \$929,823.18. Commissioner Eric Walker made a motion to approve. Commissioner Matt Kubik seconded. Motion passed unanimously.

BUILDING COMMITTEE- Nothing to report

COMPLIANCE COMMITTEE- Nothing to report.

Commissioner Eric Walker stated at a recent governance meeting it was suggested that compliance be included under Executive Session on the agenda every month. Sandy Johnson, attorney for the district shared her thoughts. All compliance should be discussed in executive session. Sandy suggested that a facility our size should only be done on a quarterly basis.

OLD BUSINESS-None

NEW BUSINESS

Corey would like to do a summary of the Strategic Plan at the next meeting.

Board Chair, John Kragt asked the Board to do a special joint board meeting with the Ritzville School District to discuss the future Wellness Center. Board Chair, John Kragt made a motion for Corey to work with the Ritzville School District to select a couple of dates in October to hold a Special Joint Board Meeting. Commissioner Eric Walker seconded. The motion passed unanimously.

PUBLIC COMMENT-None

EXECUTIVE SESSION

The Board went into executive session at 6:30 p.m. to discuss RCW 42.30.110 (g); To discuss the performance of a public employee. The estimated length of the executive session was 20 minutes. The Board came out of executive session at 6:50 p.m. to extend for an additional 20 minutes. The Board came out of executive session at 7:10 p.m.

Commissioner Eric Walker made a motion, seconded by Vice-Chair Stacey Plummer to adjourn the meeting. The motion passed unanimously.

The meeting adjourned at 7:11 p.m.

Respectfully submitted, Kylie Buell, Executive Assistant



903 South Adams Ritzville, Washington 99169 509-659-1200

CNO Report to the Board

Board of Commissioners East Adams Rural Healthcare September 26, 2023

In Sept we began bringing back the activities program for our patients. It began with a fishing trip for one of our Long Term Care Patients who was able to enjoy a trip to a local lake with one of our staff, complete with picnic and all the trimmings. This is the beginning of a program to try to re-socialize our patients in LTC since they spend so much time in our facility. Further activities to be initiated is "movie and a dinner" and many more to come.

We have received our Flu vaccine and will begin dispensing to staff on October 1, 2023 for those that wish to take the vaccine. It will be available in the clinic at the same time for community needs.

We are in the process of developing a new EMS/Hospital debriefing process to address any patients that are being diverted away from our facility. This will include provider, EMS Staff, and Hospital Staff, who were involved in the diversion of the patients for a learning opportunity and how to better serve our community and work together and develop a better collegial relationship.

We have hired a new EPIC Informatics Analysist for continued service support for our staff and physicians while we continue to learn more about our abilities with EPIC. This will strengthen our position with Multi-Care and give us the knowledge base we need for the system.

Charlene Morgan CNO East Adams Rural Healthcare Ritzville, WA 99169

Job Openings

Business Office	Administration	Business Office	Clinic/ER/Hospital	EMS	Business Office	Nursing	Nursing	EMS	Clinic	Nursing	EMS	lmaging	Department	()
Revenue Cycle Manager	Informatics Analyst	Medical Biller (Remote/Per Diem)	Nurse Practitioner/PA-C	Paramedic	Patient Access Represtentative(Registrar)	NOC Shift NAC	Day Shift NAC (2)	EMS Manager	LPN OR MA-C (1)	RN (2)	EMT	Per Diem Rad Tech	Job Opening	
08/31/2023	08/31/2023	08/10/2023	07/24/2023	07/12/2023	06/22/2023	03/25/2023	03/22/2023	02/09/2023	10/01/2022	10/01/2022	08/31/2022	08/08/2022	Date Open	
Open	Filled	Open	Open	Open	Filled	Open	Open	Filled	open	Open	Open	Open	Status	
Posted	New hire potential start date 10/4/2023	1 internal hire	Posted	2 offers sent out	New hire started 9/7/2023	Reviewing applications and contacting applicants for interviews. Ads in local papers as well as Ziprecruiter	Passport Nursing contract signed, 2 RNs will be on-site in November	New EMS Manager started 7/31/23	Internal Candidate's MA-C license is pending with DOH. When it is active, we will extend offer. LPN hired and started 5/24/23. MA-C started 8/29/23	Reviewing applications and contacting applicants for interviews. Ads in local papers as well as Ziprecruiter	EMT student that completed class has passed National exam, waiting for DOH to approve license.	Job posted	Notes	



MINUTES

East Adams Rural Healthcare

8/23/2023 at 10:30am | Meeting called to order by Charlene Morgan

Neil Verberne, Dan Crisp, Michelle Swartz, John Kragt, Colene Hickman, Corey Fedie, Charlene Morgan, Michelle Swartz, Terri Abney, Pamela Gilmore, Amanda Osborne Missing: Todd Nida, Bruce Garner, Beth Passmore, Sheena Starkel, Stacey Plummer, Amelia Bernal Approval of Minutes No issues with previous month minutes. Board No questions or comments at this time.

New Business

PowerPoint was presented for July data. All managers explaining current tracking measures, goals, and action plans. Discussion on current measures, questions asked and answered, and current data documented and previous measures referenced as needed. Highlights from discussion below.

Lab: Dan reported that audits need to be completed for transfusions. Old charts are unable to be fixed. New charts were recent enough to be fixed but were not corrected. We need to make sure new charts are audited from this point forward. Dan is still working on getting access to Revenue Guardian. Work queues are being worked. Missing documentation is difficult to correct post go-live.

Safety: Need to get Mass Notification System up and running. Dan will work with Chief McCormick. Work-place Violence: Need to do a De-escalation training. Eric from WSHA can come and provide the training. Accidents/Injuries/Near Misses: There were none reported. Dan shared that we will be receiving a safety award of \$2,500. Dan reported that he will be completing an internal safety award.

Medical records: Colene reported that there has been significant progress with more work to be done. There were 70 outstanding deficiencies and 40 queries. Un-coded AR increased by one day. There is currently a 1.5 day goal. Colene is working with the coders.

Therapy: Therapy saw 154 patients. Referrals are down and incomplete referrals are being received. Scheduling is down to one day. School is starting next week. Speech Therapist has a caseload of 37. We have our new Speech Therapist, Danielle Nelson. She will be introduced to the providers and share her scope of work at the next Med Staff meeting. We have continued our contract with Odessa. We need to do patient recovery training for a fall that occurred in July. Neil suggested doing more bariatric training.

Patient Safe Handling: There were three falls in July. Michelle has created a process. There will be a committee meeting scheduled in September.

Radiology: No report.

Maintenance: No report.

Dietary: Terri reported that all weights are within range. Equipment temps are within range. Equipment is cleaned daily and monitored twice daily. Survey action plan has been completed, new test strips were ordered. The oven in the nourishment room was cleaned. Quarterly charting was reviewed by RD. Terri is working with Todd to get transport food bags ordered that following infection control guidelines.

SS: Absent, No report.

IT: Absent, No report.

Nursing: Nursing education on charting/documentation for blood transfusions. Daily audit charting is being completed.

ED Measures: Nothing to report

Infection Control: Continue to see COVID patients coming in. We have two positive patients. There is rumor that the state is trying implement masking again. We are keeping it under control internally.

Antibiotic Stewardship/Pharmacy and Therapeutics: No report.

HR: Carelearning is 73% complete. Policy completion for the workplace violence policy is 51%. Personnel files are 100% complete. certificate renewals are 81%, this is largely in part to CPR not being completed. Amanda shared that she has to have copies are they don't get credit. CPR should be set-up through Michelle or Amanda.

Business Office: Net AR days increased, in part to claims being printed to paper. Claims that were affected by this have begun being paid in August. Collections is being monitored closely, the goal is \$50,000 per day and we are currently averaging \$61,000 per day. AR days improved by 12 days. There has been some upfront training for insurance so denial rates have decreased. AR over 90 days is still high due to untimely documentation. The % of charges on time is still between 70-80% Departments have been trained on Revenue Guardian. CFB-errors stuck in work queues/coding issues still high. Colene is working with Carlos and Ugo.

Registration: Colene reported that registration times continue to exceed goal. MSPQ went down bud did go up again to 98%. Referral retention has some workflow issues. Co-pay collections increased to 60% but, not to the goal of 85%.

Announcements

Next Meeting August 23, 2023 Current PowerPoint and Minutes available on I drive September slides will be August data

No Compliance Meeting to follow.

Adjournment at 11:08am



903 South Adams Ritzville, Washington 99169 509-659-1200

CEO Report to the Board

Board of Commissioners East Adams Rural Healthcare September 27th, 2023

Summer is nearing an end; can you believe it? School is back in session and we recently wrapped up the Wheatland Community Fair. It has been an exciting month. The fair was well received and we hosted two booths again this year, the Mobile Clinic and EMS. We had many staff support the booths and we had a lot of great interaction with fair goers. And as school ramped up we worked closely with the school district to take the mobile clinic to Ritzville and Lind to provide sports physicals. We also began scheduled clinic visits in Lind which is gathering a lot of interest.

Recruitment efforts have picked up with numerous candidates for our open Advanced Practice Practitioner and Physician openings. We have had three phone screens, one on site visit with a Physician Assistant and more visits to come. We also received the resignation from our Revenue Cycle Manager who is relocating to Oregon and we are actively recruiting for this vital role. We have also engage with the GCHA to begin coordinating staffing opportunities. One such opportunity is with a company called ProLink. ProLink provides coordinated services across all agency and permanent staff placement. The more members that engage the better as we can capture the regional market with hopes to normalize the rate we pay as well as provide consistency of staff in the area. Samaritan, Odessa and EARH are already engaged.

Regarding systems, we continue to see steady improvement with EPIC. Staff are very engaged and continue to learn the detail needed to streamline the system. We are seeing a massive improvement of claims flowing through the system which means current and old claims are being processed regularly. As you know from many previous reports and the outstanding AR balance we have really struggled. We do still have claims outstanding from implementation that we are now working through. As previously discussed, we expect adjustments which will reduce our total collections and as we process claims you will see that impact with larger than normal swings in various line items on the upcoming financials. The Finance team is pushing hard to see some significant improvements over the next few months now that we have forward progress in the system. This difficult work has finally resulted in improved cash flows helping us to move forward on other priorities. On another note, we have been experiencing a lot of difficulty with our phone system. Investigation has uncovered that patient voicemails are not being stored, calls sometimes do not go through to voicemail upon transfer, calls do not go out of the building, calls get dropped and other issues. This is alarming as this is critical to our operation. It is also one of the older systems on our list for replacement that has begun failing sooner that we had hoped. Our IT team has been working hard to develop some options and found a solution which will upgrade all of our devices and switch to a subscription based contract that will reduce our current costs and is hosted on the cloud. This solution is with a reputable company and is the trend in the industry away from server based technologies. Of course we still have our landlines for our emergency phones and they will be unaffected by this upgrade.

We continue to work with the Lind Ritzville School District on Health and Wellness opportunities. A joint board meeting is scheduled October 16th at the LRS High School to continue the conversation. As with all of the meetings held by both boards it will be public and we look forward to

any input for needs from the community as we strive to do ever more for our community members.

Lastly, we are working to provide more education to the community on patient choice in regards to who they can have care for them and where they can get care. Many people do not realize that the patient has the ultimate authority to tell their provider where they want to get care. A great example of this is therapy services. If a patient is seen locally with their primary care provider, get referred to a larger hospital for surgery, that they have a choice where to recover and get therapy. We have an outstanding and growing Therapy program. Our community members can absolutely tell their provider they want to get care at EARH and stay closer to home! We also have many, many providers that may not be employees of EARH, but have privileges. In general, this means they can come to our facility in the Emergency Room and Hospital to care for their patients. The requirement for privileges is to meet all Medical Staff, Organizational and Legal requirements and are similar to most healthcare organizations. This is done through a straight forward application process and can be renewed. We always appreciate providers that want to care for our community!

As always, it is a privilege to serve the board and our community.

Respectfully,

Corey Fedie, CEO

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2 ADAMS COUNTY, WASHINGTON

RESOLUTION NO. 23-08

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 (the "Board") for the following purposes: to authorize the following employees authorized to sign warrants for the District, AND,

WHEREAS, the Board desires to ratify the following with respect to authorized signers for warrants for the District.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Kylie Buell, Corey Fedie, Pamela Gilmore and Charlene Morgan to sign warrants for the District and to remove Colene Hickman as a signer.

PASSED, APPROVED AND ADOPTED this 27th day of September 2023 at a regular open meeting of the Board of Adams County Public Hospital District No. 2 with the following Commissioners being present and voting:

Dan Duff, Secretary/Commissioner	Matt Kubik, Commissioner
Stacey Plummer, Vice Chair	Eric Walker, Commissioner
John Kragt, Chair	_

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2 ADAMS COUNTY, WASHINGTON

RESOLUTION NO. 23-09

RESOLUTION OF THE BOARD OF COMMISSIONERS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 (the "Board") for the following purposes: to authorize the following employees to transfer funds for the District, AND,

WHEREAS, the Board desires to ratify the following with respect to authorized transfers for the District.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Corey Fedie, Kylie Buell, Charlene Morgan and Pamela Gilmore to transfer funds for the District and to remove Colene Hickman.

PASSED, APPROVED AND ADOPTED this 27th day of September 2023, at a regular open meeting of the Board of Adams County Public Hospital District No. 2 with the following Commissioners being present and voting:

Dan Duff, Secretary/Commissioner	Matt Kubik, Commissioner
Stacey Plummer, Vice Chair	Eric Walker, Commissioner
John Kragt, Chair	_

FINANCE COMMITTEE AGENDA Adams County Public Hospital District #2 September 26, 2023

- I. Call to Order
- II. Attendance
- III. Review/approve meeting minutes: August 22, 2023
- IV. Review of Warrants & Vouchers: August 2023
- V. Financial Statements: August 2023
- VI. Additional Information
- VII. Adjourn

Check Number	Vendor Name	Check Date	Check Amount	Purpose
66477	V00030A-L COMPRESSED GASES	8/9/2023	1,880.83	Medical Supplies Expense
66478	V00009ABILITY NETWORK INC	8/9/2023	1,523.65	Billing Expense
66479	V00012Access Information Protected	8/9/2023	218.26	Billing Expense
66480	V00027AFLAC	8/9/2023	924.88	Employee Benefit Expense
66481	V00710Allevant Solutions, LLC	8/9/2023	3,000.00	Contracting Expense
66482	V00040ALSCO	8/9/2023	1,388.75	Laundry Expense
66483	V00743Amazon Capital Services	8/9/2023	4,790.65	Plant Operations Expense
66484	V00733Architects West	8/9/2023	2,250.00	Maintenance Expense
66485	V00074Automated Accounts Inc	8/9/2023	277.59	Contract Services Expense
66486	V00077AVISTA UTILITIES	8/9/2023	7,039.30	Utilities Expense
66487	V00078Backus Marketing & Design	8/9/2023	131.25	Marketing Expense
66488	V00601Basic Benefits	8/9/2023	53.48	Employee Benefit Expense
66489	V00088Beacon Management, LLC	8/9/2023	2,438.25	Fax Expense
66490	V00751Patient	8/9/2023	119.00	Patient Refund Expense
66491	V00731Bracco Diagnostics, Inc	8/9/2023	722.15	Imaging Expense
66492	V00103Bright Light Solutions	8/9/2023	350.00	Maintenance Expense
66493	V00117Capital Group Retirement Plan Services	8/9/2023	187.50	Employee Benefits
66494	V00123CAREFUSION	8/9/2023	3,309.12	Pharmaceuticals Expense
66495	V00131CENTURYLINK	8/9/2023	354.07	Telecommunications Expense
66496	V00133Change Healthcare	8/9/2023	459.59	Billing Expense
66497	V00751Patient	8/9/2023	84.80	Patient Refund Expense
66498	V00137Clearwater Springs	8/9/2023	139.83	Water Expense
66499	V00141COLLECTIVE MEDICAL TECHNOLOGIES	8/9/2023	453.60	Medical Supplies Expense
66500	V00152CONTROL SOLUTIONS, INC	8/9/2023	14.05	Maintenance Expense
66501	V00751Patient	8/9/2023	36.79	Patient Refund Expense
66502	V00166DATAPRO SOLUTIONS INC	8/9/2023	69,082.93	IT Network Éxpense
66503	V00166DATAPRO SOLUTIONS INC	8/9/2023	796.95	IT Network Expense
66504	V00751Patient	8/9/2023	23.94	Patient Refund Expense

UZ EMS Dietary	00 Dues Expense	00 Dues Expense	98 Office Supplies Expense	55 Advertising Expense	00 Contracting Staffing Expense	85 Billing Expense	_	00 Contracting Staffing Expense		00 Employee Benefit Expense	_	00 Employee Benefit Expense	13 Reimbursement	53 Utilities Expense	94 Employee Benefit Expense	14 Medical Supplies Expense	49 Medical Supplies Expense	39 Contracting Staffing Expense		85 Medical Supplies Expense	28 Plant Operations	00 Dietician Expense	00 Advertising Expense	44 Contracting Staff Expenses	07 Imaging Expense		78 Maintenance Supplies	72 Dationt Dofinal Expense
53.02	65.00	400.00	542.98	363.55	5,000.00	367.85	38,616.00	30,040.00	94.85	76.00	185.52	375.00	468.13	1,457.53	403.94	6,587.14	1,221.49	18,568.39	654.75	179.85	192.28	200.00	00.09	25,271.44	5,442.07	43,325.00	3,415.78	222.72
8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023	8/9/2023
	V00002DEPARTMENT OF ECOLOGY	V00174Department of Health	V00177Department of the Treasury	V00712Desert Graphics	V00725Desimone Consulting, LLC	V00713Diamond Healthcare Communications	V00774Divurgent, LLC	V00186Docs Who Care Northwest, Inc	V00199ECOLAB	V00203EMPLOYEE FUND	V00212Family Support Registry	V00215Fasthealth	V00217Fedie, Corey	V00218FERRELLGAS	V00220FIRST CHOICE HEALTH	V00221FISHER HEALTHCARE	V00221FISHER HEALTHCARE	V00648G&M Love & Care Staffing LLC	V00658GAT Law Firm	V00230Goldenwest Mobility	V00231GRAINGER	V00234Gretchen Millard	V00236Grove Menus Inc	V00595Health Carousel	V00345Heritage Imaging	V00251Holistic Pain Management of Colorado LLC	V00784Home Depot Credit Services	V00751Patient
66505	90299	66507	80299	60299	66510	66511	66512	66513	66514	66515	66516	66517	66518	66519	66520	66521	66522	66523	66524	66525	66526	66527	66528	66529	66530	66531	66532	66533

66534	V00264INLAND IMAGING BUSINESS Associates,	8/9/2023	5,303.43	Imaging Expense
66535	V00645Integrative Health Centers, Inc	8/9/2023	285.00	Contract Services Expense
66536	V00271Inter-Mountain Biomedical Services, Inc.	8/9/2023	2,225.00	Medical Supplies Expense
66537	V00751Patient	8/9/2023	32,43	Patient Refund Expense
66538	V00698KNB Fire	8/9/2023	756.00	Maintenance Expense
66539	V00297Laboratory Corporation of America Holdings	8/9/2023	3,835.72	Lab Expense
66540	V00312LIND LIONS CLUB	8/9/2023	25.00	Advertising Expense
66541	V00316LocalTel Communications	8/9/2023	70.85	Telecommunications Expense
66542	V00320M&M HARRISON ELECTRIC CO.	8/9/2023	2,821.18	Maintenance Expense
66543	V00326MCKESSON	8/9/2023	1,462.27	Medical Supplies Expense
66544	V00326MCKESSON	8/9/2023	189.83	Medical Supplies Expense
66545	V00332MEDICATION REVIEW	8/9/2023	7,388.28	Pharmaceuticals Expense
66546	V00347MultiMedical Systems, LLC	8/9/2023	221.41	Equipment Lease Expense
66547	V00714Napa Auto Parts SP0061	8/9/2023	407.60	Maintenance Expense
66548	V00356NextGen	8/9/2023	4,879.69	EMS Expense
66549	V00356NextGen	8/9/2023	9,144.28	EMS Expense
66550	V00367Nuance Communications, Inc	8/9/2023	300.35	Telecommunications Expense
66551	V00375OMNI STAFFING SERVICES, INC.	8/9/2023	83,292.19	Contracting Staffing Expense
66552	V00381OWENS & MINOR	8/9/2023	323.86	Medical Supplies Expense
66553	V00381OWENS & MINOR	8/9/2023	3,735.97	Medical Supplies Expense
66554	V00621Pacific Office Automation	8/9/2023	83.18	Information Technology Expense
66555	V00619Pacific Office Automation	8/9/2023	66.59	Information Technology Expense
66556	V00383Pacific Office Automation INC	8/9/2023	3,565,45	Information Technology Expense
66557	V00393PC Connection Sales Corporation	8/9/2023	5,111.47	Office Supplies Expense
66558	V00401PHD UNEMPLOYMENT COMPENSATION	8/9/2023	860.00	Unemployment Insurance Expense
66559	V00402PHD WORKERS COMPENSATION	8/9/2023	8,583.00	Workers Compensation Expense
66560	V00403PHYSICIAN INSURANCE	8/9/2023	21,601.04	Insurance Expense
66561	V00751Patient	8/9/2023	84.80	Patient Refund Expense
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66593	V00012Access Information Protected	8/25/2023	245.36	Billing Expense
66594	V00781ADT Commercial	8/25/2023	6,076.46	Contract Services Expense
66595	V00027AFLAC	8/25/2023	924.88	Employee Benefit Expense
96299	V00615Akins	8/25/2023	214.56	Dietary Expense
66597	V00710Allevant Solutions, LLC	8/25/2023	3,000.00	Contracting Expense
86299	V00040ALSCO	8/25/2023	1,393.46	Laundry Expense
66299	V00751Patient	8/25/2023	190.98	Patient Refund Expense
00999	V00743Amazon Capital Services	8/25/2023	1,184.18	Plant Operations Expense
66601	V00728AMPED Solutions, LLC	8/25/2023	7,775,00	Information Technology Expense
66602	V00751Patient	8/25/2023	280.05	Patient Refund Expense
66603	V00075Avanos Medical, Inc.	8/25/2023	13,022.16	Medical Supplies Expense
66604	V00077AVISTA UTILITIES	8/25/2023	8,338.06	Utilities Expense
66605	V00677Best Western - Bronco Inn	8/25/2023	4,361.16	Contract Services
90999	V00114CAMPBELL'S RESORT & CONFERENCE CT	8/25/2023	5,472.03	Professional Development Expense
20999	V00116Canon Medical Systems	8/25/2023	6,290.55	Imaging Expense
80999	V00131CENTURYLINK	8/25/2023	5,402.38	Telecommunications Expense
60999	V00149Connell Oil	8/25/2023	1,652.81	Plant Operations Expense
66610	V00751Patient	8/25/2023	157.73	Patient Refund Expense
66611	V00156COVERYS	8/25/2023	915.00	Insurance Expense
66612	V00166DATAPRO SOLUTIONS INC	8/25/2023	61,125.49	IT Network Expense
66613	V00167DAVEY, TRUDY L	8/25/2023	68.25	Employee Reimbursement Expense
66614	V00751Patient	8/25/2023	4,620.00	Patient Refund Expense
66615	V00774Divurgent, LLC	8/25/2023	26,635,75	Contract Services
66616	V00191DT Micro	8/25/2023	1,155.00	Broadband Expense
66617	V00194EAP Consulting L.L.C.	8/25/2023	4,550.00	IT Management Expense
66618	V00212Family Support Registry	8/25/2023	92.76	Garnishment Expense
66619	V00751Patient	8/25/2023	317.12	Patient Refund Expense
66620	V00220FIRST CHOICE HEALTH	8/25/2023	64.00	Employee Benefit Expense
66621	V00221FISHER HEALTHCARE	8/25/2023	26,345,22	Medical Supplies Expense
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66623	V00658GAT Law Firm	8/25/2023	670.51	Legal Expense
66624	V00236Grove Menus Inc	8/25/2023	00'09	Advertising Expense
66625	V00595Health Carousel	8/25/2023	24,967.48	Contracting Staff Expenses
66626	V00242HEALTH FACILITIES PLANNING	8/25/2023	45,375.39	Contract Services Expense
66627	V00252HOME DEPOT	8/25/2023	1,138.76	Maintenance Supplies
66628	V00253Hospital Services Corporation	8/25/2023	2,775.00	Credentialing/Enrollment Expense
66629	V00788Inovalon Provider, Inc	8/25/2023	2,575.35	Credentialing/Enrollment Expense
06999	V00645Integrative Health Centers, Inc	8/25/2023	190.00	Contracting Staffing Expense
66631	V00274Jackson Physician Search	8/25/2023	2,500.00	Recruiting Expense
66632	V00277Johnson Law Group	8/25/2023	2,500.00	Legal Expense
66633	V00751Patient	8/25/2023	400.00	Patient Refund Expense
66634	V00289KD Consulting, LLC	8/25/2023	324.00	Contract Services
66635	V00751Patient	8/25/2023	169.65	Patient Refund Expense
98999	V00772Lj Hilton Industires, Inc	8/25/2023	310.00	Medical Equipment Expense
66637	V00316LocalTel Communications	8/25/2023	200.70	Telecommunications Expense
86938	V00751Patient	8/25/2023	111.35	Patient Refund Expense
66639	V00326MCKESSON	8/25/2023	2,451.55	Medical Supplies Expense
66640	V00790MedCall Northwest	8/25/2023	13,795.00	Medication review
66641	V00332MEDICATION REVIEW	8/25/2023	1,774.85	Pharmaceuticals Expense
66642	V00714Napa Auto Parts SP0061	8/25/2023	78.40	Maintenance Expense
66643	V00359NORCO INC	8/25/2023	238,50	Medical Supplies Expense
66644	V00375OMNI STAFFING SERVICES, INC.	8/25/2023	77,776.98	Contracting Staffing Expense
66645	V00621Pacific Office Automation	8/25/2023	1,328.50	Information Technology Expense
66646	V00646PARAREV	8/25/2023	7,200.00	Information Technology Expense
66647	V00393PC Connection Sales Corporation	8/25/2023	4,837.60	Office Supplies Expense
66648	V00403PHYSICIAN INSURANCE	8/25/2023	10,800.52	Insurance Expense
66649	V00423QuadraMed	8/25/2023	3,240.00	Medical Supplies
66650	V00599Ricoh	8/25/2023	479.52	Copier/Fax Expense
66651	V00430RICOH USA INC	8/25/2023	72.90	Copier/Fax Expense
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V00440RITZVILLE JOURNAL	8/25/2023	5,384.25	Advertising Expense
V00789Ritzville School District	8/25/2023	3,000.00	Advertising Expense
V00445RITZVILLE TIRE COMPANY	8/25/2023	94,42	Maintenance Expense
V00446RITZVILLE, CITY OF	8/25/2023	3,948.41	Utilities Expense
V00447RLDatix	8/25/2023	258.55	Administration Expense
V00742SaltBridge Medical Laboratory	8/25/2023	1,039.22	Laboratory Expense
V00459SAMARITAN HEALTHCARE	8/25/2023	4,095.43	Billing Expense
V00468SENSKE	8/25/2023	280.80	Plant Operations
V00487STAPLES	8/25/2023	1,874.94	Office Supplies Expense
V00791The Space	8/25/2023	1,350.00	Employee Relations Expense
V00702Theory Hive LLC	8/25/2023	12,267.56	EMS Counseling Expense
V00603Town and Country Advertising	8/25/2023	79.00	Advertising Expense
V00751Patient	8/25/2023	36.81	Patient Refund Expense
V00523ULINE	8/25/2023	101.31	Maintenance Supplies
V00738Umpqua Bank	8/25/2023	11,583.86	Corporate Card - Various Expense
V00626US Bank Equipment Finance	8/25/2023	83.41	Leasing Expense
V00536US Foods	8/25/2023	3,746.98	Dietary Expense
V00540VERIZON WIRELESS	8/25/2023	1,595.49	Phone Expense
V00568WASHTUCNA, TOWN OF	8/25/2023	168.83	Utility Expense
V00578WHEAT LAND COMMUNITIES' FAIR	8/25/2023	75.00	Advertising Expense
V00579WHIT	8/25/2023	7,145.06	Contract Services
V00724ZRG Partners, LLC	8/25/2023	6,043.23	Recruitment Expense
V00751Patient	8/25/2023	1,256.85	Patient Refund Expense
V00747Healthcare Consulting Services	8/30/2023	1,300.00	Contract Expense
V00561WASHINGTON STATE HOSPITAL ASSOCIA	8/30/2023	20,625.00	Dues Expense
		,	ביייין ביייין ביייין
		District E COMPANY Y OF ical Laboratory ALTHCARE itry Advertising try Advertising C C C ILESS TOWN OF COMMUNITIES' FAIR SUIting Services STATE HOSPITAL ASSOCIA	District 8/25/2023 8 E COMPANY 8/25/2023 8 Y OF 8/25/2023 8 Y OF 8/25/2023 8 E COMPANY 8/25/2023 8 E COMPANY 8/25/2023 8 E CAST STATE HOSPITAL ASSOCIA 8/30/2023 2 E COMPANY 8/25/2023 8/25/2



VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED AUDITING OFFICER, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

COREY FED	IE, SUPER	RINTENDANT	

WARRANTS AUDITED AND CERTIFIED BY THE AUDITING OFFICER HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #66477 THROUGH #66677 IN THE AMOUNT OF \$1,144,266.42.

SIGNED THIS 26^{TH} DAY OF SEPTEMBER 2023.

ERIC WALKER, COMMISSIONER	JOHN KRAGT, CHAIRMAN
STACEY PLUMMER, VICE CHAIRMAN	MATT KUBIK, COMMISSIONER



903 S Adams Ave. Ritzville, Washington 99169 509-659-1200

CFO Report to the Board

Board of Commissioners

East Adams Rural Healthcare

September 26, 2023

August Financial Status

East Adams Rural Healthcare's August business resulted in a net income of \$61,171, bringing the year-to-date net income to \$2,121,446. August had a higher gross patient revenue than June or July, but the adjustments were also higher, resulting in a lower operating revenue.

August operating expenses of \$1,305,576 decreased month over month by 10%, showing a decrease in contract services from July to August of about \$90,000. Omni staffing, ZRG Partners, and WIPFLI were the primary vendors accounting for the decrease.

Revenue Collections

August was well above average at \$1,385,881 in cash collections, and the current month is also trending toward over a million dollars in collections. EARH will require several high-collection months to recover from the very low months in April and May. With the upcoming departure of the revenue cycle manager, we are focused on maintaining healthy collections and building a revenue cycle that will be more resistant to these kinds of swings.

Our legacy systems have been unlocked, and the revenue cycle team is working to send final statements and transition the self-pay portion of the legacy AR to a third party.

Expenditures

The Year-to-Date operating expenses are over budget by 4%. Purchased Services remain the primary category of expense that is exceeding budget.

Days cash on hand on August 31, 2023, was 52.79.

Respectfully submitted,

Matthew Gosman, CFO

Adams County Public Hospital District No. 2 Statement of Operations For the Period and year-to-Date Ending August 31, 2023

Net Income	Total Non-Operating Income	Tax Levy Income	Interest income	Grant Revenue	Non-Operating Income	Operating Income (Loss)	Total Operating Expenses	Other Expenses	Bad Debt Expense	Rent Expense	Taxes & Licenses	Interest Expense	Education/Travel/Dues	Insurance	Depreciation	Advertising and Marketing	Utilities	Repairs and Maintenance	Supplies	Professional Fees	Purchased Services	Employee Benefits	Expenses Salary and Wages	Total Operating Revenue	Other Operating Revenue	Net Patient Service Revenue	Deductions from Patient Revenue	Patient Service Revenue Total Gross Patient Revenue	Operating Revenue		
\$ (290,770)		125	\$ 120	⇔		\$ (416,796)	\$1,460,908		\$ (21,278)	\$ 410	•				\$ 64,724						125	\$ 130,874	\$ 426,308	\$1,044,112	\$ (3,689)	\$1,047,801	\$ (40,737)	\$1,007,064	Actual	Prior Month	Prior Month 7/31/2023
()	49	()	G	4		49	49	()	49	49	49	49	()	()	()	()	€9	₩	()	₩	49	S	€9	49	49	()	49	\$		Cun	
61,171	467,288	121,484	36	341,979		(406,118)	1,305,576	27,019	27,727	ı		29,634	15,487	1	64,724	13,665	22,815	1,139	84,772	76,555	360,696	105,219	476,124	899,458	25,425	874,033	289,867	1,163,900	Actual	Current Month	
()	€9	↔	S	()		↔	\$	cs	↔	49	↔	₩	↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	\$3	()	\$	()	\$	m		
8,558	162,648	112,631	17	50,000		(154,090)	\$1,188,223	2,761	15,199	1,205	8,106	30,418	17,280	15,650	76,819	8,000	14,995	20,853	73,376	31,740	227,327	112,889	531,605	\$1,034,133	20,833	\$1,013,300	142,731	\$1,156,031	Budget		Month Ending 8/31/2023
69	()	↔	↔	↔		↔	↔	()	49	↔	↔	↔	↔	49	()	s	↔	₩	↔	↔	↔	49	↔	€9	69	49	8	↔		<	nding 023
52,613	300,851	8,853	19	291,979		(252,028)	117,353	24,258	12,528	(1,205)	(8,106)	(784)	(1,793)	(15,650)	(12,095)	5,665	7,820	(19,714)	11,396	44,815	133,369	(7,670)	(55,481)	(134,675)	4,592	(139,267)	147,136	7,869	Budget	Variance to	g
615%	185%	8%	112%	584%		164%	10%	878%	82%	(100%)	(100%)	(3%)	(10%)	(100%)	(16%)	71%	52%	(95%)	16%	141%	59%	(7%)	(10%)	(13%)	22%	(14%)	103%	1%	Variance	%	
S	49		₩	€9		€9	()		₩	49	S	49	₩	49	↔	₩	₩	49	↔	↔		€9		\$10	()	$\stackrel{\rightarrow}{\sim}$	\$ (1	-	$ \preceq$	i	
2,121,446	1,451,579	915,106	837	410,362		669,867	9,881,345	238,607	(54,931)	2,440	3,880	237,124	185,928	64,192	517,789	74,233	160,709	23,771	550,972	709,993	2,413,623	976,799	3,776,216	\$10,551,212	113,405),437,807	,513,156)	8,924,651	YID Actual		
↔	69	S	B	₩		()	€9	G.	49	4	⇔	49	49	49	49	()	↔	₩	↔	↔	()	4	€9	↔	G.	()	65	↔	Y L	í	
68,466	1,301,184	901,048	136	400,000		(1,232,718)	9,505,782	22,090	121,592	9,640	64,848	243,344	138,240	125,200	614,552	64,000	119,960	166,824	587,008	253,920	1,818,616	903,112	4,252,836	8,273,064	166,664	8,106,400	1,141,848	9,248,248	D Budget)) -	Year To Date 8/31/2023
()	49	S	₩	€	(↔	()	4	(₩.	()	G	€9	()	4	₩.	49	49	4	S	49	₩.	↔	8	U	N N	4(2	, ⇔	ĭ	Í	o ite
2,052,980	150,395	14,058	701	10,362	atico.	1,902,585	3/5,563	710,517	(1/6,523)	(7,200)	(60,968)	(6,220)	47,688	(61,008)	(96,763)	10,233	40,749	(143,053)	(36,036)	456,073	595,007	73,687	(476,620)	2,278,148	(53,259)	2,331,407	\$(2,655,004)	(323,597)	YID Variance		
2,999%	12%	2%	515%	3%		(154%)	4%	980%	(145%)	(/5%)	(94%)	(3%)	34%	(49%)	(16%)	16%	34%	(86%)	(6%)	180%	33%	8%	(11%)	28%	(32%)	%67			variance	%	
\$ (782,231)	\$1,130,377	4	40	\$ 294		\$(1,912,607)	\$9,704,776	9 4		_	σ	N.	₩.	٠ 🗸			٠.						w	\$ 7,192,169	\$ 138,342	\$ 1,053,821	\$ 1,461,950	\$ 8,535,777	110	Prior Year	Prior YTD 8/31/2022

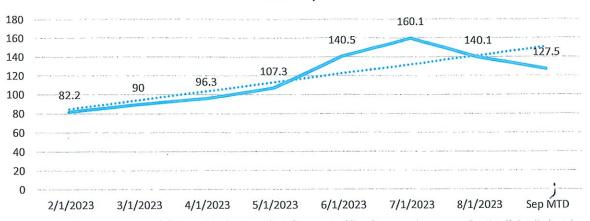
East Adams Rural Healthcare Adams County Public Hospital District No. 2 Balance Sheet

As of August 31, 2023

Reporting Book: As of Date: ACCRUAL 08/31/2023

	Month Ending 05/31/2023	Month Ending 06/30/2023	Month Ending 07/31/2023	Month To Date 08/31/2023
	Actual	Actual	Actual	Actual
Current Assets				
Operating Cash	3,471,035	2,808,029	2,059,648	2,911,691
Patient Accounts Receivable	6,202,945	6,940,144	7,429,591	6,877,478
Allowance for Doubtful Accounts	55,856	(361,825)	(610,006)	(610,006)
Third Party Receivables	168,592	168,592	168,592	168,592
Taxes Receivable	(112,233)	2,432	119,243	236,606
Inventory	393,276	412,749	456,113	499,458
Reserve for Operations	27,100	27,101	27,100	27,101
Reserve for Funded Depreciation	1,097,968	1,102,612	1,107,488	591,276
Prepaid Expenses	66,297	66,297	111,133	153,501
Total Current Assets	11,259,124	11,889,781	12,088,914	12,075,709
Other Assets				
Property, Buildings, & Equipment	17,596,232	17,619,557	17,773,169	17,773,169
Accumulated Depreciation	(9,048,951)	(9,113,675)	(9,178,399)	(9,243,122)
Construction in Process	778,658	779,083	840,633	840,633
Other Assets	9,325,939	9,284,965	9,435,403	9,370,680
Total Assets	\$ 20,585,063	\$ 21,174,746	\$ 21,524,318	\$ 21,446,389
Current Liabilities				
Accounts Payable	75,539	52,287	418,696	(11,674)
Payroll & Related Liabilities	621,514	815,214	1,009,035	1,224,506
Third Party Cost Report Settlements	168,718	168,717	168,718	168,718
Current Portion of Long Term Debt	260,000	260,000	260,000	260,000
Other Accrued Expenses	451,380	470,699	521,176	567,563
Total Current Liabilities	(1,577,150)	(1,766,917)	(2,377,625)	(2,209,112)
Long Term Debt	(7,206,237)	(7,210,982)	(7,240,616)	(7,270,029)
Equity from Operations	(10,859,876)	(11,801,675)	(12,196,847)	(11,906,077)
Total Liabilities & Fund Balance	\$ (20,585,063)	\$ (21,174,746)	\$ (21,524,318)	\$ (21,446,389)
				. , , ,

AR Days



EARH Revenue Collections

12 Month Trend

			N	ext Gen	Old EMR			Epic-Hospital &		
Month/Year		Total Deposits		Clinic	Hospital	Gra	ants/Other	1	Clinic	
4/2022	\$	931,309	\$	69,707	\$ 790,282	\$	71,319	\$		
5/2022	\$	923,732	\$	95,004	\$ 773,803	\$	54,924	\$	-	
6/2022	\$	901,380	\$	54,838	\$ 677,329	\$	169,213	\$	-	
7/2022	\$	317,038	\$	22,297	\$ 255,452	\$	39,289	\$		
8/2022	\$	1,815,105	\$	88,959	\$ 1,693,890	\$	32,256	\$	-	
9/2022	\$	880,920	\$	76,139	\$ 733,380	\$	71,400	\$		
10/2022	\$	1,151,127	\$	77,711	\$ 1,059,172	\$	14,243	\$		
11/2022	\$	783,132	\$	76,221	\$ 678,305	\$	28,606	\$	-	
12/2022	\$	894,691	\$	39,237	\$ 813,945	\$	41,510	\$	-	
1/2023	\$	1,327,628	\$	18,412	\$ 539,555	\$	497,528	\$	272,132	
2/2023	\$	782,307	\$	35,875	\$ 154,048	\$	292,140	\$	300,244	
3/2023	\$	717,481	\$	16,923	\$ 48,990	\$	165,557	\$	486,011	
4/2023	\$	1,016,318	\$	5,913	\$ 259,799	\$	50,294	\$	700,312	
5/2023	\$	984,995	\$	22,792	\$ 28,665	\$	-	\$	933,538	
6/2023	\$	252,104	\$	-	\$	\$	-	\$	252,104	
7/2023	\$	477,568	\$	-	\$	\$	-	\$	477,568	
8/2023	\$	1,727,860	\$	-	\$	\$	341,979	\$	1,385,881	

