

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
Meeting of the Board of Commissioners
June 22, 2022
East Adams Rural Healthcare
Conference Room
Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-May 25, 2022
- V) Consent Agenda
 - i) Chief Nursing Officer Report
 - ii) EMS Report
 - iii) HR Report
 - iv) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
 - i) Finance Committee
 - (1) Financials – May
 - (2) Approval of Warrants and Vouchers
- IX) Old Business
 - None
- X) New Business
 - i.) Resolution 22-01; Investment Transfer Authorization
 - ii.) Resolution 22-02; Petty Cash Box Clinic
 - iii.) Community Forum
- XI) Public Comment
- XII) Next Board Meeting at 5:30 p.m. July 27, 2022
- XIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation; but, considering interests such as efficiency and simple civility, we do have rules governing that participation. We generally have on our agenda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may raise his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment. Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or perceived disparagement of individuals. Comments are limited to three minutes. The Board reserves the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please remember the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
East Adams Rural Hospital
903 S. Adams
Ritzville, WA 99169
Meeting of the Board of Commissioners
May 25, 2022

PRESENT:	Stacey Plummer	Vice Chairman
	Eric Walker	Commissioner
	Jerry Crossler	Commissioner
	Dan Duff	Commissioner/Secretary
	Corey Fedie	CEO
	Kimberly Polanco	CFO
	Jennifer Pepperd	Chief Nursing Officer
	Charles Sackmann, MD	Chief of Staff

ABSENT: John Kragt

GUESTS: Colene Hickman

There were no community members present.

Stacey Plummer, Vice Chairman, called the meeting to order at 5:30 p.m.

INTRODUCTIONS- None

ADDITIONS AND CORRECTIONS

Corey Fedie, CEO added under new business; Capital Purchase Request.

Stacey requested a summary of the WSHA Leadership Conference that was in Walla Walla under new business. Commissioner Eric Walker agreed to provide the summary.

PUBLIC COMMENT

None

APPROVAL OF MINUTES

The April 27th Board Meeting minutes were presented. Commissioner Eric Walker made a motion to approve the April 27th Board Meeting minutes. Commissioner Dan Duff seconded. Motion passed.

CONSENT AGENDA:

Stacey Plummer, Vice- Chairman polled the Board if they would like anything moved from the Consent Agenda to the regular agenda. The Board did not request anything to be moved. Commissioner Eric Walker reported that in the QI meeting minutes it showed Stacey Plummer as both absent and in attendance. Stacey was in attendance.

MEDICAL STAFF REPORT:

Dr. Sackmann reported that at the last Med Staff meeting there was a complete Peer Review done by Dr. Anderson. Provider schedules are covered through the summer. COVID is still around however in a much-decreased capacity. Many people are doing the home tests now and telehealth. Telehealth is being used more and more and in the future will be used in emergency rooms and on ambulances. There are some capital purchase requests that were presented at Med Staff. Vice-Chairman Stacey Plummer asked if there was still an issue with getting patients transferred out and if Sacred Heart was still not accepting patients. Dr. Sackmann said that Sacred Heart is accepting patients and getting patients transferred is easily done now. Dr. Sackmann did say that if you have something that is deemed surgically necessary then it might be easier to go directly to a surgical facility. Dr. Sackmann suggested coming up with a local area emergency room and transfer conference.

CEO REPORT- See attached

Corey Fedie, CEO reported that the prediction of having patients in beds has experienced a short fall. The financials reflect that. We are currently one patient per day short. We are reaching out to surrounding facilities to see what they are doing and evaluating what we can do to get more patients in. Corey explained a data system that the state and WSHA is implementing that tracks where locals are going in the area for their healthcare needs. We can now track and see what patients are leaving the zip code and why. We need to see if we can provide some of those services to the patients or get patients back after a procedure for their follow up care. No names are used. There will be a Community Forum on June 21st to reach out to the community for feedback on services and inform them of where we are headed in the future. There are some more reimbursement models coming out. Corey explained that legislation is constantly changing. Contract has been signed for behavioral health services via telehealth. EMS class is ongoing. There are 8 or 9 students.

COMMITTEE REPORTS

Finance Committee- See Attached Report

CFO REPORT - See attached

Kim Polanco, CFO reported that we were at a loss of \$215,000 for the month of April which leaves us at an YTD net loss of \$482,676. Operating loss of \$869,000, which is nearly a million for the year. We budgeted for 2.2 on average patients in beds. We have fallen short with only .74 in April. We are working with our partners to try to get people in. We are not getting referrals and the referrals that we are receiving are people that we cannot care for. We have a consultant that is helping us with a plan and how to market better. Accounts Receivable and collections are on track. Net and gross AR days are high because we are estimating collecting more and that drove those days up. Over 120 days is at 40%. We have looked into that and 22% is due to documentation not being completed. 9% of the 40% is patients that are making payments on their accounts. Collections are better than ever each month. Other than not having the anticipated amount of patients in beds, everything else is looking good. We are still paying back Medicare advanced payments. We are now paying back 50% out of each reimbursement. It was 25%. We should have it all paid back by the end of this year. Cash on hand is still over 200 days. Dr. Sackmann believes that there are more people choosing to care for themselves at home rather than being admitted. Dr. Sackmann thinks that everyone is still scared to come in and be seen because of COVID. Colene explained that because we are a CAH we do not have to meet the medical necessity admittance piece.

WARRANTS & VOUCHERS: EARH

Dan Duff presented the following warrants for approval Accounts Payable Warrants #063968 to #064110 for \$516,654.70 and an additional \$504,126.95 for payroll direct deposits and \$180,778.18 for payroll tax deposits. Commissioner Eric Walker made a motion to approve, Commissioner Jerry Crossler seconded. Motion passed unanimously.

OLD BUSINESS

None

NEW BUSINESS

Capital Purchase Request: There was a request to purchase a new truck to replace the 2004 Dodge. There are several mechanical issues with the truck and it is unsafe. There were three quotes for trucks to compare prices. The lowest quote was 2022 GMC 1500 Sierra Crew Cab priced at \$44,119 with an estimated \$5,881 for tax and licensing. Commissioner Eric Walker made a motion to approve the purchase of the selected vehicle. Commissioner Dan Duff seconded. Motion passed unanimously.

Commissioner Eric Walker gave a summary of the WSHA Leadership conference. There were two main themes. One was patient safety. The Board needs to remove this piece from the Consent Agenda and discuss at each meeting. The other theme was Healthcare Inequity. We are a small facility so we do not see as broad of a range of patients of ethnicity or language barriers. Jennifer explained that Healthcare Equity has been something that we have been working on for several years. Healthcare Equity is a requirement for some of the grants that we receive.

PUBLIC COMMENT

Vice-Chairman Stacey Plummer asked if we are still looking at purchasing the duplex. Corey said that we are no longer in need of purchasing.

Commissioner Eric Walker asked about the status of the nursing home. The new owners are getting their funding going again and waiting to hire a general contractor. We are still working on finding a place for the kitchen. We have some options that we are still looking into.

Commissioner Eric Walker made a motion, seconded by Commissioner Dan Duff to adjourn the meeting. The motion passed.

The meeting was adjourned at 6:51p.m.

Respectfully submitted,
Kylie Buell, Executive Assistant

CNO Board Report

June 22, 2022

1. We currently still have an opening for a charge nurse position on nights. We do have this contracted at this time. There have been no applicants for this position. I have had a NAC night shift position open up. This is posted at this time.
2. We recently had a per-diem nurse start. This is a wonderful addition to our current staff. We are currently working on an orientation schedule. Staff have been amazing at helping cover when some other staff have days off. So if you see them please thank them for their hard work.
3. We have Health Tech coming next week to review our swing bed program; this will include policy review, chart reviews, and possibly some marketing help. Look forward to more information in the future.
4. We continue to work with providers for equipment they would like to see us purchase to provide better care for our patients.
5. Med Staff By-laws are almost complete just doing some cross-referencing with some policies and changes will be presented to medical staff for review.
6. We continue to hold Epic meetings; we are to the point of making some decisions on how and where we want things placed on the EMR. Super users have been identified. Several staff have stepped up and volunteered to be super users.
7. This week and part of last week is Nursing Assistant Week. Please take the time to thank our Nursing Assistants if you see them.
8. ACO quarterly reporting has been completed. We are looking at our list of patients with the ACO and working on getting those patients in for AWW
9. Our pain procedure days continue to be very busy.

Sincerely

Jennifer Pepperd CNO

AMBULANCE RUNS MAY 2022								
UNIT	TRANSPORT	EARH	REFUSAL/ NON- INJURY	CANCEL/ UTL	TREAT & RELEASE	OTHER FACILITY	LIFT ASSIST/ Standby/ DOA	TOTAL
3		1	1					2
4	3	6	7	7			3	26
6		6	6	1		2		15
7	1							1
ALL	4	13	14	8		2	3	44
UNIT	STARTING MILEAGE	ENDING MILEAGE						TOTAL MILEAGE
3	90221	90429						208
4	157184	157896						712
6	54972	55387						415
7	23706	23834						128
ALL								1,463

2021 YTD Total **_761_** runs

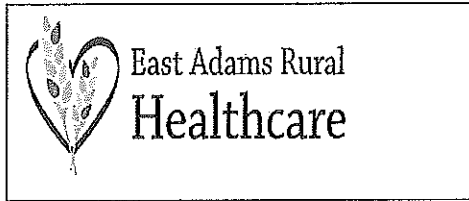
2022 YTD Total runs runs **279**

37 % Complete

Month 2021 **_56_** runs

Month 2022 **_44_** runs

Increase/Decrease of **_-12_** from



MINUTES

East Adams Rural Healthcare

5/25/2022 at 10:30am | Meeting called to order by Jackie Mathis

In Attendance

Jackie Mathis, Jennifer Pepperd, Colene Hickman, Neil Verberne, Tyler Dennis, Nelson McKay, Kim Polonco, Terri Abney, Stacey Plummer, Todd Nida

Missing: Amelia Bernal (discharge), John Kragt, Corey Fedie (vacation), Amanda Osborne (payroll), Dan Crisp (patient care), Bruce Garner (patient care)

Approval of Minutes

No issues with April minutes, located on I drive.

Board

No questions at this time. Board will be given minutes in board meeting packet for approval.

New Business

State POC was approved with most recent updates. State inspection closed.

PowerPoint Manager Reports

PowerPoint was presented for April data. All managers explaining current tracking measures, goals, and action plans. Discussion on current measures, questions asked and answered, and current data documented and previous measures referenced as needed. Highlights from discussion below.

Lab: Unable to attend as acute patients required to miss meeting. Will follow-up with additional information in June or before as needed.

Safety: Regular meetings have resumed. No safety incidents reported in session that met prior to QA meeting today, see safety minutes for additional items discussed at safety meeting.

Medical records: monitoring charting and documentation discrepancies, percentage of incomplete charts overdue, and days in total discharge not final billed. Improvements in numbers, some outstanding charts which are being monitored on a daily basis for completion. See PowerPoint for percentages of outstanding documentation deficiencies by provider. Clinic documentation and Hospital documentation to be accounted for separately when reporting documentation deficiencies for clarity.

Therapy: April numbers were decreased related to number of patients responding to referrals. Continue to have good success at the school. Building issues resolved, some space needs continue to be in progress for action plans. Goal for retention and successful follow through of referrals is 75% with action plan in place to hit this goal including tracking, implementing a policy to connect with patients, and returning calls to providers for follow-up. Physical therapist resigned and good prospects on replacement, planning on continuing school contract.

Patient Safe Handling: No falls in previous month, slide not updated, no referrals to SPH for month of April.

Radiology: See PowerPoint for data, continuing to meet goals. Manager in patient care at time of meeting.

Maintenance: Continuing on measures for 2022. Goals being met, no additional action items at this time. All maintenance requests being worked on, in compliance for all state findings with continuation of measures put in place for POC.

Dietary: All goals were met, Dietician is reporting monthly inspections, RD checks, no issues found. Some weight changes with residents, however were not unexpected r/t goals and changes in life stages. No QMM or dietary issues identified.

SS: Continuing with weekly care planning meetings, cancelled x2 r/t stable patients with no new needs and discharge of other acute patients. All referrals being monitored and discussed going forward at weekly careplan meetings, referrals have been few and far between the past month.

IT: PowerPoint slide was updated, reported on projects currently in the works including the implementation of Windows 10 to all facility computers to replace Internet Explorer, replacing screens on computers for implementation of EPIC, creating a device list for Epic implementation, moving out current network to new servers, and creating a new Intranet landing page with updated QMM icon for easier reporting.

Nursing reported 0 STEMI. No use of restraints reported, all blood transfusions spot checked for completeness by lab staff for their state POC compliance, no CVA for the month. All deaths are reviewed by Medstaff in peer review quarterly by Dr. Anderson. Organ procurement paperwork completed as needed on ongoing basis, 0 April ED deaths. Continuing chart audits and education as needed on excellent documentation of ASA given and actual EKG time for appropriate patients See PPT for current numbers. No nursing findings related to QA, but will continue to monitor ongoing.

Infection control continues to monitor all things COVID and update policies as needed. No COVID related transfers for the month of April. All previous findings r/t covid vaccinations and contingency policy and implementation resolved with action plans in place and functioning.

Antibiotic Stewardship/ Pharmacy and Therapeutics/ Infection Control Committee to meet tomorrow. All med errors/ near misses identified and ongoing issues being monitored closely by pharmacy and reviewed. COVID still on forefront of discussions, documentation requests of providers all reported back through Medstaff. Monkey Pox identified as potential emerging disease and will continue to be monitored with education going out as needed. Antibiotic usage at EARH remains low. TASP participation by IC and Pharmacy regularly.

HR reviewing personnel files as established at the last meeting and is at 100% of the five personnel audits per our POC. POC for missing "approvals" on exemption paperwork in place and contingency policy live and being audited.

Business Office is continuing to work towards their goals in correcting any billing discrepancies and training new staff. Progress continues to be made with correct billing and revenue cycle. Several staff members out in months April. Registration and billing goals outlined and current stats given. Goals being met and improvements to measures continue. Please see PPT for exact numbers related to ongoing QA projects. Continuing to see improvements in revenue cycle.

QMMs: Zero falls for April. Additional QMMs reported x0 and all previous QMM closed.to staff, referrals to appropriate managers, and immediate action taken when necessary. One clinic QMM this month referred to clinic manager and resolved.

Announcements

Next Meeting June 22 , 2022

Current PowerPoint and Minutes available on I drive

Adjournment at 11:10am



East Adams Rural Healthcare

903 South Adams
Ritzville, Washington 99169
509-659-1200

CEO Report to the Board

Board of Commissioners
East Adams Rural Healthcare
June 22nd, 2022

Welcome to Summer! The spring has been tough on us, but we are persevering. May turned out to be more positive than anticipated. Although we had very low hospital census which is a significant impact to our finances, our revenue cycle team processed some larger accounts that minimized those losses. June is expected to be low in patient volumes still as the healthcare industry struggles to get moving. However, we are seeing hospital beds filling in our region which is a good indicator for us. In addition, there is a growing backlog of surgical interventions across the industry. That's important because some of our patients stay here for recovery and rehabilitation. Some of the current projections on patient volumes are now looking positive for the fall. We will continue on our path of improvement and outreach to attempt to grow our volumes.

The board of Commissioners and the Community should be proud of the EARH team. We have made significant strides in improving our operations from billing to updating equipment to improving customer service. We know we are not done. The journey to excellence is long and we will not relent. The community Forum is one simple example. At the time of this writing we are preparing for the Community Forum. We hope to have some of our staff and providers available to have a good, honest discussion with the community about who we are and what we have to offer as well as collecting feedback so we can continue to improve. Forums are not typical for healthcare organizations. We recognize that and realize the need to engage in a more meaningful way to understand our patients, our community, in a more meaningful way. As a community anchor we need our community to come to EARH for their healthcare needs so we can continue to provide care into the future. We also recognize to that end that we must provide the best possible care and service to earn that trust.

As always, it is a privilege to serve the board and our community.

Respectfully,

Corey Fedie, CEO

Finance Committee Meeting Minutes

June 15, 2022

I. Call to order

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:31 p.m.

II. In Attendance

Jerry Crossler, Board Member; Dan Duff, Board Member; Beverly Kelley, Volunteer Committee Member; Corey Fedie, CEO; Kim Polanco, CFO, Colene Hickman, Revenue Cycle Manager, Kelly Wiggins, Interim Revenue Cycle Manager

III. Review and Approve meeting minutes: May 2022

- a) See attached- Dan Duff moved to approve the May 2022 meeting minutes, Jerry Crossler seconded the motion, motion passed.

IV. Review Warrants and Vouchers: May 2022

- a) See attached- Dan Duff asked about specific roofing expenses which Corey Fedie provided background on building leaks and the success with the latest repairs. Dan Duff moved to approve, Jerry Crossler seconded the motion, motion passed.

V. Financial Statements: May 2022

- a) See Attached – Kim Polanco reported details in the CFO Report stating the District had a loss of (\$90,962) for the month and has a loss of (\$574,737) for the year. Medicare swing bed revenue collections reduced the deductions resulting in higher net revenue. Expenses are in line with the budget overall with the exception of higher contract nursing expense. Kim stated the increase in revenue collections per month on average in 2022 being notably higher than the previous two years. Kim also stated the Advance Medicare Payments have been fully paid back as of mid-June.
- b) The committee discussed the current swing and acute inpatient admissions as mid-June is currently higher than the previous two months. Plans around referrals, partnerships in the surrounding area, and the upcoming Community Forum were discussed with an emphasis on consistent communication to ensure the community is aware of all the services the District provides.
- c) Colene Hickman reported a significant increase in pain management referrals recently from surrounding areas.
- d) The committee talked about the building space and plans for additional service space in the future. Corey Fedie mentioned the master planning bid being prepared upon request from the Board of

Commissioners. Jerry complimented the facilities staff for their work improving the appearance of the external part of the building.

- e) The committee discussed various marketing options with more discussion planned for the next meeting.

VI. Additional Information

- 1) Resolution – Registration Cash Box - Kim Polanco discussed the need for a cash box at the Registration/Front Desk in order to make change for cash payments. The Treasurer’s Office requires a resolution for this. The committee agreed to submit the Resolution the Board of Commissioners.
- 2) Power of Choice – Community Forum - The District will have a community forum on Tuesday, June 21st from 5:30 – 7:00 at the Ritzville High School Collaboration Room.
- 3) Rural Health Clinic Chagemaster – Kim Polanco reported the clinic fee schedule will be updated soon to market rates. Colene Hickman noted the new rates will be in line with Washington State Labor & Industry rates.
- 4) Office of the Washington State Auditor – Accountability Audit 2019 & 2020 – Kim Polanco briefly discussed the latest audit with the State Auditor’s Office and the attached report.

5) Adjourn

Jerry Crossler moved to adjourn, Dan Duff seconded. Meeting adjourned at 1:23 p.m.

Respectfully Submitted by Kim Polanco

FINANCE COMMITTEE AGENDA
Adams County Public Hospital District #2
June 15, 2022

- I. Call to Order
- II. Attendance
- III. Review/approve meeting minutes: May 2022
- IV. Review of Warrants & Vouchers: May 2022
- V. Financial Statements: May 2022
- VI. Additional Information
 - 1. Resolution - Registration Cash Box
 - 2. Power of Choice – Community Forum
 - 3. Rural Health Clinic Chargemaster
 - 4. Office of the Washington State Auditor – Accountability Audit 2019 & 2020
- VII. Adjourn

Finance Committee Meeting Minutes

May 18, 2022

I. Call to order

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:30 p.m.

II. In Attendance

Jerry Crossler, Board Member; Dan Duff, Board Member; Beverly Kelley, Volunteer Committee Member; Corey Fedie, CEO; Kim Polanco, CFO, Colene Hickman, Revenue Cycle Manager, Kelly Wiggins, Interim Revenue Cycle Manager

III. Review and Approve meeting minutes: April 2022

- a) See attached- Jerry Crossler moved to approve the April 2022 meeting minutes, Dan Duff seconded the motion, motion passed.

IV. Review Warrants and Vouchers: April 2022

- a) See attached- Dan Duff moved to approve, Jerry Crossler seconded the motion, motion passed.

V. Financial Statements: April 2022

- a) See Attached – Kim Polanco reported details in the CFO Report stating the District is at a loss of (\$482,676) for the year. She stated most service lines have shown increases in volume consistent with the recent trend, however operations are negative compared to budget due to lower than budgeted swing bed admissions. The committee had a lengthy discussion around swing and acute inpatient admissions and the lack of referrals from surgical centers ramping back up after the delay in surgeries with the pandemic. Corey Fedie stated the District is working with a consulting company which specializes in the critical access hospital area to increase admissions and ensure the program is efficient and marketing is effective. Jerry Crossler commented on drawing more patients to the hospital and clinic who care currently seeking medical care outside of Ritzville. Corey Fedie mentioned public forums being planned for the near future. He also briefly described data available to the District as of June 2022 through the Washington State Hospital Association and the Data Analytics Service Hub (DASH) which is a market and strategy tool for inpatient and outpatient services. The District will be using this tool to assist in projections and planning for additional community medical needs where possible. Corey also mentioned marketing data the District has been utilizing through a marketing vendor and Google Search to obtain data for better serving patients of different age groups. Colene Hickman shared information regarding the new EMR and options available next year for patients to schedule appointments online for convenience.

- b) Kim Polanco discussed the change in Net AR days as well as receivables over 120 days. Approximately half of the accounts receivable in the over 120 days category is due to delays in being able to bill claims with the current cumbersome electronic medical record as well as with delayed chart documentation. Both issues are being addressed with the Epic implementation and with staff training and accountability. She stated given the Washington regulations around self-pay accounts receivable the timeline pushes those balances into the over 120 days category before the District is able to send them to a collection agency. In addition, 9% in this aged category represents patient balances with payment plans. She also stated service volumes in the clinic have increased 24% over this time period last year with the addition of pain management and women's health services.
- c) The committee had a brief discussion around recruitment and retention for the hospital as it relates to housing, activities, and collaboration with community partners.
- d) The committee had a brief discussion regarding the ambulances and EMS services.

VI. Additional Information

VII. Adjourn

Dan Duff moved to adjourn, Jerry Crossler seconded. Meeting adjourned at 1:34 p.m.

Respectfully Submitted by Kim Polanco

EARH

Check Number	Vendor Name	Check Date	Check Amount
0000064111	AFLAC	05/03/2022	1,035.64
0000064112	ATLS	05/03/2022	1,980.00
0000064113	BRONCO FARM SUPPLY	05/03/2022	969.11
0000064114	Backus Marketing & Design	05/03/2022	453.25
0000064115	Dorcey Hunt	05/03/2022	4,800.00
0000064116	Emergency Medical Products	05/03/2022	266.45
0000064117	Fedie, Corey	05/03/2022	194.22
0000064118	INCYTE PATHOLOGY	05/03/2022	2,719.69
0000064119	JENNIFER PEPPERD	05/03/2022	936.41
0000064120	Maddison London	05/03/2022	149.00
0000064121	Nuance Communications, Inc	05/03/2022	258.12
0000064122	OWENS & MINOR	05/03/2022	336.16
0000064123	Pacific Office Automation INC	05/03/2022	1,220.04
0000064124	QuadraMed	05/03/2022	24,004.60
0000064125	RICOH USA INC	05/03/2022	208.60
0000064126	RITZVILLE RODEO ASSOCIATION	05/03/2022	800.00
0000064127	Rogers Machinery Company, Inc	05/03/2022	836.46
0000064128	STAPLES	05/03/2022	265.03
0000064129	Todd Nida	05/03/2022	121.68
0000064130	Trinity Bonita	05/03/2022	20.00
0000064131	US Foods	05/03/2022	1,825.72
0000064132	VIAVANT, PETER	05/03/2022	15,500.00
0000064133	Washington Hospital Services, Inc.	05/03/2022	2,495.00
0000064134	A-L COMPRESSED GASES	05/18/2022	972.83
0000064135	AION Women's Health	05/18/2022	10,780.00
0000064136	ALSCO	05/18/2022	1,740.39
0000064137	AMERISOURCEBERGEN	05/18/2022	2,154.12
0000064138	AVISTA UTILITIES	05/18/2022	7,746.72
0000064139	Aaron Demeurers	05/18/2022	7.00
0000064140	Access Information Protected	05/18/2022	182.26
0000064141	Amanda Miller	05/18/2022	15.00
0000064142	Amanda Osborne	05/18/2022	59.67
0000064143	Backus Marketing & Design	05/18/2022	17,001.60
0000064144	CAREFUSION	05/18/2022	2,234.16
0000064145	CENTURYLINK	05/18/2022	777.24
0000064146	CONTROL SOLUTIONS, INC	05/18/2022	66.98
0000064147	COVERYS	05/18/2022	32.00
0000064148	Canon Medical Systems	05/18/2022	6,290.55
0000064149	CellNetix Pathology, PLLC	05/18/2022	250.00
0000064150	Columbia Basin Media Group	05/18/2022	266.00
0000064151	DATAPRO SOLUTIONS INC	05/18/2022	3,817.58
0000064152	DENNY'S 6870	05/18/2022	95.79
0000064153	DINGUS, ZARECOR & ASSOCIATES PLLC	05/18/2022	600.00
0000064154	David J. Anderson	05/18/2022	1,250.00
0000064155	Dorcey Hunt	05/18/2022	4,800.00

0000064156	EAP Consulting L.L.C.	05/18/2022	4,550.00
0000064157	EARH INSURANCE & PENSION	05/18/2022	13,508.37
0000064158	ECOLAB	05/18/2022	86.11
0000064159	EMPLOYEE FUND	05/18/2022	101.00
0000064160	Eva Froemke	05/18/2022	83.90
0000064161	Evco Sound and Electronics	05/18/2022	426.61
0000064162	FARMER BROS CO	05/18/2022	130.05
0000064163	FIRST CHOICE HEALTH	05/18/2022	126.22
0000064164	FISHER HEALTHCARE	05/18/2022	1,539.01
0000064165	Family Support Registry	05/18/2022	92.76
0000064166	Fedie, Corey	05/18/2022	51.30
0000064167	Frank Roe	05/18/2022	20.00
0000064168	GREENWALT, PATSY	05/18/2022	65.52
0000064169	HARRAH, RENEE	05/18/2022	197.04
0000064170	HPM Services LLC	05/18/2022	31,980.00
0000064171	Health Carousel, LLC	05/18/2022	7,964.00
0000064172	Hospital Services Corporation	05/18/2022	150.00
0000064173	INLAND IMAGING BUSINESS Associates	05/18/2022	2,947.85
0000064174	JENNIFER PEPPERD	05/18/2022	162.85
0000064175	Jackson Physician Search	05/18/2022	2,500.00
0000064176	Jennifer Saunders	05/18/2022	10.00
0000064177	KINNEY, RONI	05/18/2022	54.57
0000064178	Lincare, Inc	05/18/2022	211.10
0000064179	MEDICATION REVIEW	05/18/2022	7,318.39
0000064180	MRI MOBILE	05/18/2022	9,304.97
0000064181	MedWorxs	05/18/2022	788.00
0000064182	NORCO INC	05/18/2022	732.18
0000064183	Neil Verberne	05/18/2022	218.36
0000064184	OMNI STAFFING SERVICES, INC.	05/18/2022	47,623.93
0000064185	PETTY CASH - H	05/18/2022	7.20
0000064186	PHD UNEMPLOYMENT COMPENSATION	05/18/2022	1,231.00
0000064187	QuadraMed	05/18/2022	1,956.94
0000064188	RICOH USA INC	05/18/2022	862.51
0000064189	RICOH USA INC	05/18/2022	239.76
0000064190	RITZVILLE JOURNAL	05/18/2022	4,635.00
0000064191	RITZVILLE, CITY OF	05/18/2022	1,432.59
0000064192	SPHC Service	05/18/2022	1,106.90
0000064193	The USF Group, Inc.	05/18/2022	2,476.66
0000064194	Transportation Equipment Sales Corp.	05/18/2022	205,141.50
0000064195	Travelers CL Remittance Center	05/18/2022	7,239.80
0000064196	Triyam, Inc	05/18/2022	18,054.00
0000064197	U.S. BANCORP	05/18/2022	8,363.38
0000064198	United Health Care	05/18/2022	49,220.41
0000064199	VERIZON WIRELESS	05/18/2022	1,191.56
0000064200	Vitalant	05/18/2022	760.00
0000064201	WASHTUCNA, TOWN OF	05/18/2022	156.43
0000064202	WHIT	05/18/2022	7,735.82

0000064203	ABILITY NETWORK INC	05/31/2022	1,170.26
0000064204	AFLAC	05/31/2022	1,035.64
0000064205	AION Women's Health	05/31/2022	1,120.00
0000064206	AMERISOURCEBERGEN	05/31/2022	1,654.93
0000064207	Abney, Theresa	05/31/2022	172.64
0000064208	Automated Accounts Inc	05/31/2022	322.28
0000064209	BASIC Benefits	05/31/2022	50.00
0000064210	BW BRONCO INN	05/31/2022	118.79
0000064211	Bright Light Solutions	05/31/2022	350.00
0000064212	COBRA Management Services, LLC	05/31/2022	284.00
0000064213	Caravan Health	05/31/2022	2,500.00
0000064214	Change Healthcare	05/31/2022	421.26
0000064215	DT Micro	05/31/2022	1,155.00
0000064216	EARH INSURANCE & PENSION	05/31/2022	5,000.00
0000064217	ECOLAB	05/31/2022	86.11
0000064218	FIRST CHOICE HEALTH	05/31/2022	5.98
0000064219	FISHER HEALTHCARE	05/31/2022	4,882.90
0000064220	Fasthealth	05/31/2022	325.00
0000064221	Grove Menus Inc	05/31/2022	55.00
0000064222	Health Carousel, LLC	05/31/2022	14,940.00
0000064223	Johnson Law Group	05/31/2022	2,500.00
0000064224	LocalTel Communications	05/31/2022	60.90
0000064225	MEDLINE INDUSTRIES, INC.	05/31/2022	236.65
0000064226	Mathis, Jacqueline	05/31/2022	38.84
0000064227	Medi-Dose Inc	05/31/2022	218.21
0000064228	NextGen Healthcare, Inc	05/31/2022	5,600.13
0000064229	OWENS & MINOR	05/31/2022	3,179.00
0000064230	PARA HealthCare Analytics, LLC	05/31/2022	2,500.00
0000064231	PHD WORKERS COMPENSATION	05/31/2022	2,752.00
0000064232	Pacific Office Automation INC	05/31/2022	1,298.89
0000064233	Providence Health and Services	05/31/2022	575.00
0000064234	Quadient Finance USA, Inc	05/31/2022	292.00
0000064235	Quadient Leasing USA, Inc	05/31/2022	1,093.05
0000064236	RICOH USA INC	05/31/2022	178.56
0000064237	RITZVILLE TIRE COMPANY	05/31/2022	90.68
0000064238	Ritzville Akins	05/31/2022	195.14
0000064239	Robideaux Motors	05/31/2022	47,862.36
0000064240	Rogers Machinery Company, Inc	05/31/2022	1,327.90
0000064241	SAMARITAN HEALTHCARE	05/31/2022	2,134.00
0000064242	SENSKE	05/31/2022	140.40
0000064243	STAPLES	05/31/2022	16.63
0000064244	STATE AUDITOR'S OFFICE	05/31/2022	2,089.80
0000064245	Samaritan Healthcare	05/31/2022	761.00
0000064246	Spokane Roofing	05/31/2022	7,579.44
0000064247	Sprague Chamber of Commerce	05/31/2022	30.00
0000064248	TIERPOINT	05/31/2022	640.00
0000064249	Target Solutions Learning LLC	05/31/2022	702.00

0000064250	US Foods	05/31/2022	2,115.46
0000064251	United Health Care	05/31/2022	48,009.47
0000064252	WAYSTAR	05/31/2022	99.10
0000064253	Werfen USA LLC	05/31/2022	746.00
			738,003.02

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East Adams Rural Healthcare

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Ritzville, WA

The Five Months Ended, May 31, 2022

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East Adams Rural Healthcare

903 South Adams
Ritzville, Washington 99169
509-659-1200

CFO Report to the Board

Board of Commissioners
East Adams Rural Healthcare
June 14, 2022

MAY 2022 FINANCIAL OVERVIEW

May Financial Status

East Adams Rural Healthcare's May business resulted in a Net Loss of (\$90,962) for the month and (\$574,737) for the year. Operations resulted in a loss of (\$194,633) for the month and (\$1,174,634) for the year. The District has a negative total margin of (12.6%) and negative operating margin of (29.5%) year to date. The District has 229 days cash on hand. At the end of May 89% of the Medicare Advance Payments had been recouped and as of the date of this report the full \$2,002,536 has been paid back to Medicare.

Accounts Receivable

Gross Patient AR decreased (\$166,561) or 4%. Net Patient AR decreased (\$125,145) or 5.4%. Gross Accounts Receivable Days decreased by five days to 140. Net Patient Accounts Receivable Days decreased by seven days to 91. Accounts receivable over 120 days old represent 43% of the receivables which increased 1% from April. These KPIs are based on accounts receivable balances aging from the date of service provided. Given the various delays experienced with the outdated electronic medical record and documentation delays we evaluated the receivables over 120 days aging from the date billed rather than date of service. The outcome of this evaluation indicated 22% of the AR is over 120 days old with 9% of that being patient balances with a payment plan. Therefore, 20% of the AR over 120 days old has a potential for quicker collection with the implementation of Epic Connect as well as with internal training around documentation requirements.

Revenue collection continues to be on positive trend with sustained improvements in the revenue cycle process. Average monthly collections in 2022 are 24% and 39% higher than the averages in 2021 and 2020, respectively.

Expenses

May expenses were \$1,022,131, which is 0.50% below budget. Year to date expenses are 1.67% below budget. The decrease in expenses from budget year to date are primarily due to lower salaries and wages as well as reduced estimated bad debt, offset by higher contract staffing expense.

Best Regards,

Kimberly Polanco, CHFP



Adams County Public Hospital District No. 2
Statement of Operations
For the Period Ending
The Five Months Ended, May 31, 2022

	Prior Month Last Month	Month to Date Information			Year to Date Information			Last Year YTD	
		Actual	Budget	Variance	% Var	Actual	Budget		Variance
Patient Service Revenue									
Daily Inpatient Services	\$ 33,459	\$ 29,502	\$ 10,206	\$ 19,296	189.07%	\$ 166,048	\$ 51,030	\$ 115,018	225.39%
Swingbed Room Revenue	74,075	38,182	116,955	(78,773)	-67.35%	238,814	578,054	(339,240)	-58.69%
Physician/Clinic Services	74,918	54,619	63,279	(8,660)	-13.69%	355,099	316,395	38,704	12.23%
Ancillary Inpatient Services	25,103	19,066	9,032	10,035	111.11%	151,109	33,704	117,405	348.36%
Ancillary Outpatient Services	928,634	671,262	658,082	13,180	2.00%	4,549,538	3,290,409	1,259,129	38.27%
Total Gross Patient Revenue	\$ 1,136,189	\$ 812,631	\$ 857,553	\$ (44,922)	-5.24%	\$ 5,460,607	\$ 4,269,592	\$ 1,191,016	27.90%
Deductions from Revenue	444,915	(7,561)	(29,068)	(21,507)	73.99%	1,543,084	(145,340)	(1,688,424)	1161.71%
Net Patient Service Revenue	\$ 691,274	\$ 820,192	\$ 886,621	\$ 66,429	7.49%	\$ 3,917,523	\$ 4,414,932	\$ 497,408	11.27%
Other Operating Revenue	4,550	7,306	40,833	(33,527)	-82.11%	63,963	204,165	(140,202)	-68.67%
Total Operating Revenue	\$ 695,824	\$ 827,498	\$ 927,454	\$ (99,956)	-10.78%	\$ 3,981,486	\$ 4,619,097	\$ (637,610)	-13.80%
Expenses									
Salaries and Wages	451,529	414,942	504,845	89,904	17.81%	2,242,870	2,524,226	281,356	11.15%
Employee Benefits	59,064	124,836	107,016	(17,820)	-16.65%	548,622	535,078	(13,544)	-2.53%
Purchased Services	140,304	112,684	120,808	8,124	6.72%	581,967	590,172	(91,795)	-15.56%
Professional Fees	72,518	87,446	32,125	(55,322)	-172.21%	448,635	160,623	(288,012)	-179.31%
Supplies	90,305	46,147	54,780	8,633	15.76%	363,668	273,899	(89,768)	-32.77%
Repairs and Maintenance	43,479	23,362	22,431	(930)	-4.15%	123,075	112,157	(10,918)	-9.73%
Utilities	19,100	12,558	17,562	5,105	28.90%	97,495	88,311	(9,184)	-10.40%
Advertising & Marketing	7,028	5,731	9,692	3,961	40.87%	22,232	48,460	26,228	54.12%
Depreciation	61,687	61,687	67,716	6,029	8.90%	308,437	338,580	30,143	8.90%
Insurance	25,261	8,675	11,205	2,530	22.58%	75,627	56,026	(19,601)	-34.99%
Education/Travel/Dues	7,046	8,299	2,917	(5,382)	-184.50%	25,492	14,584	(10,908)	-74.79%
Interest	30,520	30,434	31,870	1,436	4.51%	152,237	159,352	7,115	4.46%
Taxes & Licenses	16,134	14,258	15,468	1,210	7.82%	76,076	77,338	1,261	1.63%
Rent	3,024	2,234	2,446	212	8.67%	19,577	12,231	(7,346)	-60.06%
Bad Debt Expense	36,657	67,391	13,270	(54,121)	-407.84%	(37,534)	66,350	103,884	156.57%
Other	1,572	1,449	2,776	1,328	47.82%	7,645	13,881	6,237	44.93%
Total Operating Expenses	\$ 1,065,227	\$ 1,022,131	\$ 1,017,027	\$ (5,104)	-0.50%	\$ 5,156,121	\$ 5,071,268	\$ (84,852)	-1.67%
Operating Income (Loss)	\$ (369,403)	\$ (194,633)	\$ (89,573)	\$ (105,061)	117.29%	\$ (1,174,634)	\$ (452,172)	\$ (722,463)	159.78%
Non-Operating Income									
Grant & Other NonOp Revenue	52,212	838	12,340	(11,502)	-93.21%	88,267	61,699	26,568	43.06%
Tax Levy Income	101,675	101,649	100,019	1,630	1.63%	511,280	500,095	11,185	2.24%
Interest Income	628	1,185	17	1,168	6868.12%	351	85	266	312.53%
Donations	-	-	-	-	0.00%	-	-	-	0.00%
EACC Gain/Loss on Sale	-	-	-	-	0.00%	-	-	-	0.00%
Gain/(Loss) on Sale of Property	-	-	-	-	0.00%	-	-	-	0.00%
Total Non-Operating Income	\$ 154,515	\$ 103,671	\$ 112,376	\$ (8,705)	-7.75%	\$ 599,897	\$ 561,879	\$ 38,019	6.77%
Net Income (Loss)	\$ (214,888)	\$ (90,962)	\$ 22,803	\$ (113,765)	-498.90%	\$ (574,737)	\$ 109,706	\$ (684,443)	-623.89%

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS
13 MONTH COMBINED STATEMENT OF INCOME AND LOSS

	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	YTD		
														Last Year	This Year	
Operating Income	\$ 918,442	\$ 681,433	\$ 1,234,482	\$ 1,214,968	\$ 1,096,823	\$ 1,057,666	\$ 951,208	\$ 1,543,692	\$ 1,044,816	\$ 919,761	\$ 1,104,185	\$ 1,065,227	\$ 1,022,131	\$ 1,078,023	\$ 3,636,366	\$ 5,166,121
Operating Income (Loss)	\$ (152,163)	\$ (78,080)	\$ (709,177)	\$ (469,538)	\$ (608,769)	\$ (160,202)	\$ 774,810	\$ (929,063)	\$ (301,476)	\$ (187,509)	\$ (141,614)	\$ (369,403)	\$ (194,633)	\$ (279,554)	\$ 1,576,787	\$ (1,174,634)
Non-Operating Income	\$ 67,478	\$ 113,271	\$ 94,317	\$ 94,328	\$ 94,336	\$ 94,353	\$ 94,404	\$ 48,795	\$ 101,939	\$ 111,207	\$ 94,811	\$ 101,675	\$ 101,649	\$ 95,424	\$ 559,749	\$ 511,280
Grant & Other NonOp Rev	-	\$ 1,104,275	\$ -	\$ 12,200	\$ 923	\$ -	\$ 129,608	\$ 1,000,309	\$ 15,889	\$ -	\$ 19,325	\$ 52,212	\$ 866	\$ 194,632	\$ 477,469	\$ 68,267
Tax Levy Income	7	31	6	6	5	5	8	27	141	306	435	628	1,185	232	72	351
Interest Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	671
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EACC Gain/Loss on Sale	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain/Loss on Sale prop	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Operating Income	\$ 67,480	\$ 1,217,577	\$ 94,323	\$ 106,534	\$ 95,263	\$ 94,358	\$ 224,020	\$ 1,049,131	\$ 117,969	\$ 111,513	\$ 114,574	\$ 154,515	\$ 103,671	\$ 290,287	\$ 1,037,290	\$ 600,589
Net Income (Loss)	\$ (84,683)	\$ 1,139,496	\$ (614,854)	\$ (363,004)	\$ (513,506)	\$ (65,844)	\$ 988,830	\$ (183,507)	\$ (55,996)	\$ (27,040)	\$ (214,888)	\$ (214,888)	\$ (90,962)	\$ 10,733	\$ 2,614,077	\$ (574,066)
Operating Expenses	\$ 840,964	\$ 567,362	\$ 1,060,654	\$ 1,091,486	\$ 987,000	\$ 963,313	\$ 857,000	\$ 1,394,384	\$ 936,931	\$ 808,554	\$ 889,571	\$ 850,332	\$ 918,062	\$ 827,888	\$ 3,069,079	\$ 4,592,001
Salaries and Wages	\$ 380,413	\$ 367,491	\$ 576,898	\$ 389,818	\$ 407,842	\$ 425,959	\$ 498,923	\$ 625,890	\$ 465,174	\$ 463,202	\$ 448,024	\$ 451,529	\$ 414,942	\$ 456,378	\$ 2,015,935	\$ 2,242,870
Employee Benefits	136,973	36,298	144,513	91,460	135,433	51,357	88,201	116,437	141,172	113,186	110,369	59,064	124,836	101,193	513,779	548,622
Purchased Services	99,113	124,605	169,674	147,429	158,451	215,742	126,554	229,831	138,635	153,604	136,740	140,304	112,684	154,521	630,422	681,967
Professional Fees	82,188	95,342	103,230	112,132	95,158	113,343	56,482	172,862	89,886	59,462	145,353	72,518	87,446	100,224	241,589	448,636
Supplies	57,156	(149,154)	36,407	48,870	97,088	65,924	49,151	187,972	52,704	51,758	122,755	90,305	46,147	58,410	280,451	363,668
Repairs and Maintenance	17,156	19,204	21,305	15,792	20,878	14,782	19,246	15,255	19,928	12,485	23,821	43,479	23,362	20,281	75,927	123,075
Utilities	23,857	19,204	11,672	14,939	22,927	9,965	11,574	17,310	18,695	28,848	18,294	18,100	12,558	17,082	75,927	97,485
Advertising & Marketing	8,175	5,450	8,321	4,519	12,554	10,261	2,376	17,871	3,725	5,623	125	7,028	5,731	7,280	97,684	97,485
Depreciation	66,428	66,427	66,428	79,339	63,402	63,728	63,728	20,137	61,687	61,687	61,687	61,687	61,687	30,030	300,437	22,232
Insurance	7,989	28,903	7,588	7,568	2,979	7,094	18,565	12,569	22,414	9,627	9,648	25,261	8,675	13,400	331,920	308,437
Education/Travel/Dues	2,909	2,311	2,148	430	3,220	3,834	1,697	2,937	2,537	4,749	2,862	7,046	8,299	3,506	54,822	75,627
Interest	31,262	31,218	31,235	31,220	31,841	31,174	31,160	30,436	30,421	30,421	30,457	30,520	30,434	30,877	8,679	25,492
Taxes & Licenses	4,925	19,981	7,306	11,615	15,080	18,613	9,780	30,588	4,251	21,454	19,980	16,134	14,258	15,494	166,732	152,237
Rent	4,766	4,866	4,824	4,624	4,577	4,624	4,624	3,724	6,844	3,751	3,024	3,024	2,234	4,278	(11,306)	76,076
Bad Debt Expense	(6,853)	15,719	41,863	254,082	24,791	12,419	28,540	55,375	(14,380)	(94,940)	(32,263)	36,667	67,391	32,938	23,789	19,577
Other	1,975	919	1,330	629	847	847	696	1,056	1,169	842	2,613	1,572	1,449	1,148	(804,594)	(37,594)
Total Operating Expenses	\$ 918,442	\$ 681,433	\$ 1,234,482	\$ 1,214,968	\$ 1,096,823	\$ 1,057,666	\$ 951,208	\$ 1,543,692	\$ 1,044,816	\$ 919,761	\$ 1,104,185	\$ 1,065,227	\$ 1,022,131	\$ 1,078,023	\$ 3,636,366	\$ 5,166,121
Operating Income (Loss)	\$ (152,163)	\$ (78,080)	\$ (709,177)	\$ (469,538)	\$ (608,769)	\$ (160,202)	\$ 774,810	\$ (929,063)	\$ (301,476)	\$ (187,509)	\$ (141,614)	\$ (369,403)	\$ (194,633)	\$ (279,554)	\$ 1,576,787	\$ (1,174,634)
Non-Operating Income	\$ 67,478	\$ 113,271	\$ 94,317	\$ 94,328	\$ 94,336	\$ 94,353	\$ 94,404	\$ 48,795	\$ 101,939	\$ 111,207	\$ 94,811	\$ 101,675	\$ 101,649	\$ 95,424	\$ 559,749	\$ 511,280
Grant & Other NonOp Rev	-	\$ 1,104,275	\$ -	\$ 12,200	\$ 923	\$ -	\$ 129,608	\$ 1,000,309	\$ 15,889	\$ -	\$ 19,325	\$ 52,212	\$ 866	\$ 194,632	\$ 477,469	\$ 68,267
Tax Levy Income	7	31	6	6	5	5	8	27	141	306	435	628	1,185	232	72	351
Interest Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	671
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EACC Gain/Loss on Sale	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain/Loss on Sale prop	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Operating Income	\$ 67,480	\$ 1,217,577	\$ 94,323	\$ 106,534	\$ 95,263	\$ 94,358	\$ 224,020	\$ 1,049,131	\$ 117,969	\$ 111,513	\$ 114,574	\$ 154,515	\$ 103,671	\$ 290,287	\$ 1,037,290	\$ 600,589
Net Income (Loss)	\$ (84,683)	\$ 1,139,496	\$ (614,854)	\$ (363,004)	\$ (513,506)	\$ (65,844)	\$ 988,830	\$ (183,507)	\$ (55,996)	\$ (27,040)	\$ (214,888)	\$ (214,888)	\$ (90,962)	\$ 10,733	\$ 2,614,077	\$ (574,066)



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS
Comparative Balance Sheet

													Change			
	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Current	%	YTD
ASSETS																
Current Assets																
Operating Cash	7,700,804	7,721,302	7,189,349	6,808,469	6,358,827	6,046,167	6,385,864	6,283,807	5,752,377	5,456,515	5,601,240	5,708,730	5,527,531	(181,199)	-3.2%	(736,276)
Accounts Receivable	3,573,772	3,327,388	3,612,353	4,092,947	3,923,778	4,016,575	4,294,488	4,045,965	4,207,829	4,560,340	4,204,621	4,159,620	3,992,980	(166,561)	-4.0%	(630,005)
Patients	(1,254,862)	(1,168,742)	(1,338,096)	(1,724,290)	(1,537,863)	(1,548,802)	(1,540,202)	(1,719,620)	(1,745,068)	(1,870,349)	(1,680,293)	(1,849,703)	(1,808,268)	41,415	-2.2%	(88,688)
Allowance for Bad Debt & Contractals	2,320,910	2,137,648	2,274,319	2,365,717	2,385,915	2,467,773	2,754,286	2,326,345	2,462,741	2,689,991	2,524,328	2,308,817	2,184,672	(125,145)	-5.4%	(141,673)
Net Patient Receivables	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	(393,126)	-	0.0%	10,697
Third Party Receivables	(157,990)	(45,119)	40,469	131,450	161,262	62,183	11,963	54,084	153,373	261,452	259,516	(31,338)	(210,783)	(179,445)	57.26%	(264,887)
Taxes Receivable	207,448	101,948	89,442	86,119	88,159	91,188	88,159	371,874	378,156	386,677	406,195	417,196	432,404	15,208	3.8%	60,590
Inventory	26,207	26,207	26,211	26,211	26,211	26,213	26,213	26,216	26,216	26,222	26,230	26,245	15	30	0.1%	30
Reserve For Operations	1,838,365	1,838,468	1,838,769	1,838,881	1,839,021	1,839,166	1,839,295	1,839,443	1,839,583	1,839,733	1,840,062	1,840,687	1,841,786	1,099	0.1%	2,343
Reserve For Funded Depreciation	(0)	80,178	55,234	65,292	89,292	87,290	85,348	140,468	173,520	171,578	170,495	250,519	209,942	(40,577)	-5.0%	69,473
Other Current Assets	11,542,637	11,443,532	11,133,686	10,933,023	10,560,865	10,226,854	10,798,003	10,629,110	10,392,841	10,441,039	10,434,896	10,138,412	9,629,367	(510,045)	-5.0%	(988,744)
Total Current Assets	16,748,235	16,748,235	16,748,235	16,748,235	16,882,345	16,882,345	16,882,345	16,882,345	16,882,345	16,882,345	16,882,345	16,882,345	16,882,345	276,316	1.6%	316,589
Other Assets	(7,838,982)	(7,605,389)	(7,671,817)	(7,751,656)	(7,815,059)	(7,879,786)	(7,942,514)	(7,992,651)	(8,024,393)	(8,086,026)	(8,147,714)	(8,209,401)	(8,271,089)	(61,687)	0.8%	(308,437)
Property, Buildings, & Equipment	9,209,273	9,142,846	9,076,418	8,996,579	9,087,287	9,007,044	8,943,316	8,882,034	8,857,705	8,796,017	8,741,660	8,685,558	8,600,186	214,628	2.5%	8,152
Accumulated Depreciation	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	46,788	-	0.0%	-
Investment in Property	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-
Construction In Progress	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-
457B Plan Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-
Total Property, Plant & Equipment	9,256,061	9,189,633	9,123,206	9,043,367	9,114,074	9,053,832	8,990,104	8,936,822	8,904,492	8,842,805	8,788,467	8,732,346	8,646,974	214,628	2.5%	8,152
Total Assets	20,796,698	20,633,165	20,255,872	19,876,360	19,674,959	19,280,686	19,785,106	19,567,932	19,297,333	19,283,943	19,223,363	18,871,757	18,576,340	(295,417)	-1.6%	(991,592)
LIABILITIES																
Current Liabilities:																
Accounts Payable	107,903	(96,976)	(149,806)	(74,280)	68,116	(62,181)	(166,606)	477,537	344,481	287,104	289,387	357,530	331,351	(26,179)	-7.3%	(146,186)
Payroll And Related Liabilities	1,566,876	1,506,218	1,772,927	1,736,404	1,762,642	1,544,404	1,596,514	1,462,376	1,523,264	1,463,743	1,306,728	1,111,020	1,094,489	(26,521)	-2.4%	(397,677)
Third Party Cost Report Settlements	2,032,346	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	1,146,627	-	0.0%	-
Current Portion of LTD	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	-	0.0%	-
Other Accrued Expenses	178,103	177,841	173,127	185,409	177,584	178,480	174,889	249,956	224,688	363,648	474,545	404,998	403,215	218	0.1%	155,259
Total Current Liabilities	4,123,228	2,975,710	3,182,874	3,234,150	3,474,969	3,055,310	2,969,394	2,596,509	2,481,123	2,493,235	2,429,400	2,262,287	2,209,805	(52,462)	-2.3%	(386,804)
Long Term Debt:																
Capital Lease	0	0	0	0	0	0	0	0	0	0	0	0	0	-	0.0%	-
Bonds	8,069,334	7,913,711	7,944,835	7,975,960	8,007,064	8,038,169	7,632,546	7,662,941	7,693,395	7,723,790	7,754,124	7,794,519	7,632,546	(151,973)	-2.0%	(30,395)
Total Liabilities	8,069,334	7,913,711	7,944,836	7,975,960	8,007,065	8,038,169	7,632,547	7,662,941	7,693,396	7,723,790	7,754,125	7,794,519	7,632,547	(151,973)	-2.0%	(30,395)
FUND BALANCE (DEFICIT):																
Prior Years	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	5,969,203	-	0.0%	3,317,178
Current Year	2,614,077	3,759,573	3,138,719	2,775,715	2,262,209	2,156,366	3,195,196	3,315,254	(1,83,507)	(239,503)	(266,543)	(481,431)	(572,393)	(30,962)	18.9%	(3,897,657)
Total Fund Balance (Deficit)	8,603,280	9,748,776	9,127,923	8,764,919	8,251,413	8,165,569	9,184,399	9,304,468	9,122,674	9,066,878	9,039,858	8,924,951	8,793,989	(30,962)	-1.0%	(570,479)
Total Liabilities And Fund Balance	20,797,842	20,632,197	20,255,639	19,875,029	19,673,467	19,279,049	19,786,340	19,566,018	19,297,333	19,283,843	19,223,363	18,871,757	18,576,340	(295,417)	-1.6%	(986,678)



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS
Comparative Balance Sheet Changes

	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22
Cash From Operations													
Net Income	1,313,762	1,139,496	(614,854)	(363,004)	(513,506)	(65,844)	998,830	120,068	(181,593)	(55,996)	(27,040)	(214,888)	(90,962)
Depreciation	905,038	66,427	66,428	79,839	63,402	53,728	63,728	20,137	61,687	61,687	61,687	61,687	61,687
Change in A/R	1,092,734	183,263	(136,673)	(94,398)	(17,198)	(81,858)	(286,513)	427,941	(136,396)	(227,250)	165,663	214,511	125,145
Change in Current Liabilities	3,075,833	(1,149,518)	207,165	51,276	180,820	(359,659)	(85,916)	(370,785)	(117,466)	12,112	(63,835)	(167,113)	(52,482)
Change in Other Current Assets	379,416	(63,547)	(85,140)	(85,717)	(60,174)	103,374	55,191	(380,956)	(138,623)	(114,658)	(16,442)	189,076	204,814
Net Cash From Operations	6,766,782	176,121	(563,075)	(412,004)	(346,656)	(340,258)	745,321	(183,595)	(512,411)	(324,105)	120,033	83,274	248,203
Cash from Financing and Capital													
Change in Long Term Liabilities	587,792	-	-	-	(134,110)	(3,486)	-	31,145	(27,358)	-	(7,350)	(5,566)	(276,316)
Bond	(445,620)	(155,623)	31,125	31,125	31,125	31,085	(405,623)	30,395	30,395	30,395	30,395	30,395	(151,973)
Net Cash From Capital	142,172	(155,623)	31,125	31,125	(102,985)	27,599	(405,623)	61,539	3,037	30,395	23,045	24,829	(428,289)
Net Change in Cash	6,909,054	20,499	(531,950)	(380,880)	(449,641)	(312,659)	339,698	(122,056)	(509,374)	(293,710)	143,078	108,103	(180,086)
Beginning Cash	2,655,486	9,565,396	9,586,007	9,054,328	8,673,571	8,224,060	7,911,545	8,251,373	8,129,464	7,618,176	7,324,466	7,467,544	7,575,647
Ending Cash	9,564,541	9,585,894	9,054,057	8,673,448	8,223,929	7,911,401	8,251,243	8,129,317	7,620,090	7,324,466	7,467,544	7,575,647	7,395,561

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS
STATISTICS

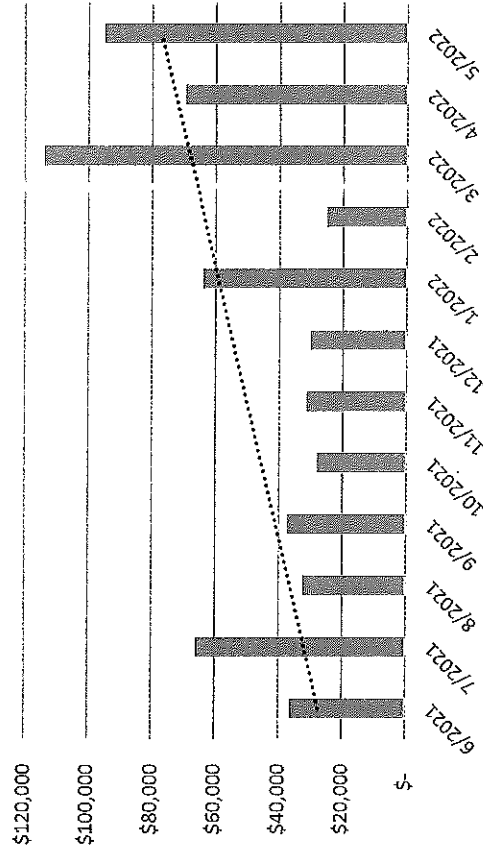


	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Year To Date		12 Month Average	% Change from Prior Year	
													Last Year	Current			
Days In Period	30	31	31	30	31	30	31	31	28	31	30	31	31	151	151	30.45	
Admits	2	1	1	4	2	6	2	5	4	3	6	4	4	13	22	3.45	69%
Discharges	1	2	1	4	2	5	3	5	3	3	6	3	3	7	20	3.36	186%
Patient Days	4	3	3	9	9	16	8	26	23	5	16	22	22	30	92	12.73	207%
Average LOS per Discharge	4.00	1.50	3.00	2.25	4.50	3.20	2.67	5.20	7.67	1.67	2.67	7.33	7.33	4.29	4.60	3.79	7%
Average Daily Census	0.13	0.10	0.10	0.30	0.29	0.53	0.26	0.84	0.82	0.16	0.53	0.71	0.71	0.20	0.61	0.42	207%
Laboratory Billable Tests	1,043	991	1,091	1,684	1,427	1,398	1,375	1,794	1,438	1,364	1,335	1,220	1,220	5,875	7,151	1,374	22%
EKG Charges	17	46	51	27	31	35	66	26	42	54	35	35	35	235	192	41	-18%
X-rays	109	109	102	104	133	112	126	141	114	113	117	121	121	506	606	117	20%
CT Scans	43	41	82	46	55	50	78	83	101	71	96	47	47	198	398	68	101%
MRI Scans	5	5	7	4	8	5	7	4	9	3	14	5	5	23	35	6	52%
ULTRASOUND Scans	14	18	9	14	15	20	23	30	18	27	30	12	12	83	117	20	41%
Pain Management Procedures	7	32	27	41	33	19	23	26	23	35	25	28	28	3	137	28	
ER Visits	39	122	166	86	100	62	176	90	104	84	101	70	70	419	449	106	7%
Ambulance Runs	67	71	67	54	49	52	93	70	46	49	70	44	44	308	279	60	-9%
Skilled Swing Days	47	68	58	56	47	80	78	5	15	33	28	9	9				
Skilled Average Daily Census	1.57	2.19	1.87	1.87	2.16	2.87	1.52	0.81	0.54	1.06	0.93	0.29	0.29				
Non-Skilled Swing Days	45	61	90	60	51	48	96	108	163	123	84	90	90	302	146	89	-52%
Observation Hours	76	140	43	195	120	275	70	128	265	189	196	27	27	225	805	150	258%
Observation Days	3.17	5.83	1.79	8.13	5.00	11.46	2.92	5.33	11.04	7.88	8.17	1.13	1.13	9.38	33.54	6.2	258%
Physical Therapy Treatments	528	573	657	799	760	844	779	498	518	738	682	733	733	2,865	3,169	659	7%

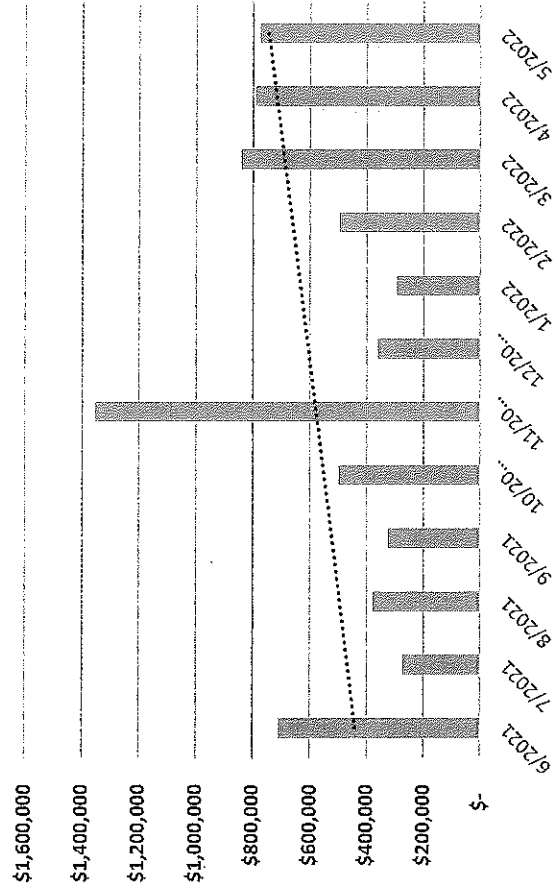
EARH Revenue Collections 12 Month Trend

Month/Year	Total Deposits	Clinic	Hospital	Grants/Other	COVID Funds
5/2021	\$ 770,148	\$ 36,526	\$ 723,984	\$ 9,638	\$ -
6/2021	\$ 987,207	\$ 36,209	\$ 707,871	\$ 43,127	\$ 200,000 (HRSA RHC COVID Vaccine Grant)
7/2021	\$ 352,041	\$ 66,237	\$ 273,773	\$ 12,030	\$ -
8/2021	\$ 442,031	\$ 32,485	\$ 377,607	\$ 31,939	\$ -
9/2021	\$ 438,609	\$ 37,088	\$ 325,985	\$ 75,536	\$ -
10/2021	\$ 806,874	\$ 27,909	\$ 500,063	\$ 26,219	\$ 252,684 (WA SHIP Vaccine Mitigation Grant)
11/2021	\$ 1,540,730	\$ 31,280	\$ 1,354,015	\$ 25,827	\$ 129,608 (CARES Act Phase 4)
12/2021	\$ 819,851	\$ 30,053	\$ 361,866	\$ 427,932	\$ -
1/2022	\$ 646,179	\$ 63,810	\$ 294,334	\$ 272,147	\$ 15,889 (CARES Act Phase 4)
2/2022	\$ 648,252	\$ 25,189	\$ 497,656	\$ 125,407	\$ -
3/2022	\$ 1,112,421	\$ 113,944	\$ 841,596	\$ 156,881	\$ -
4/2022	\$ 931,309	\$ 69,707	\$ 790,282	\$ 71,319	\$ -
5/2022	\$ 923,732	\$ 95,004	\$ 773,803	\$ 54,924	\$ -

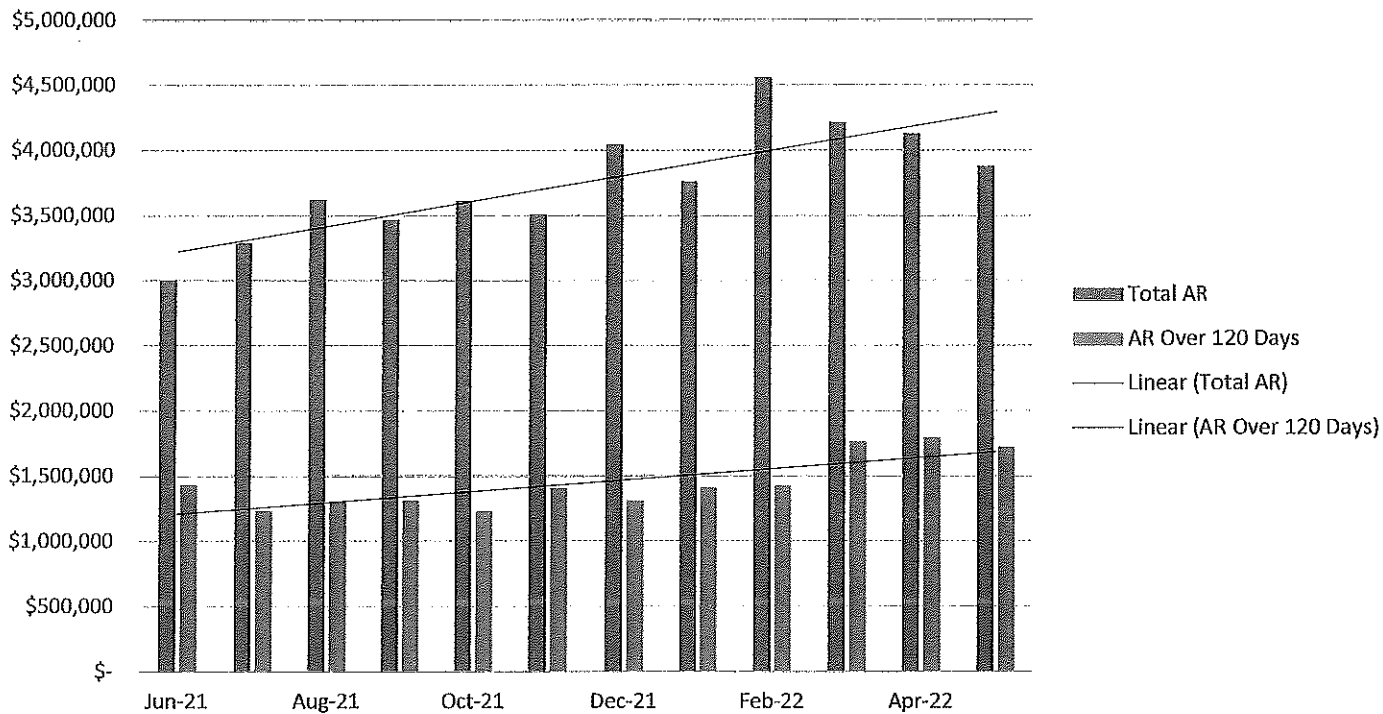
EARH Clinic Revenue Collected



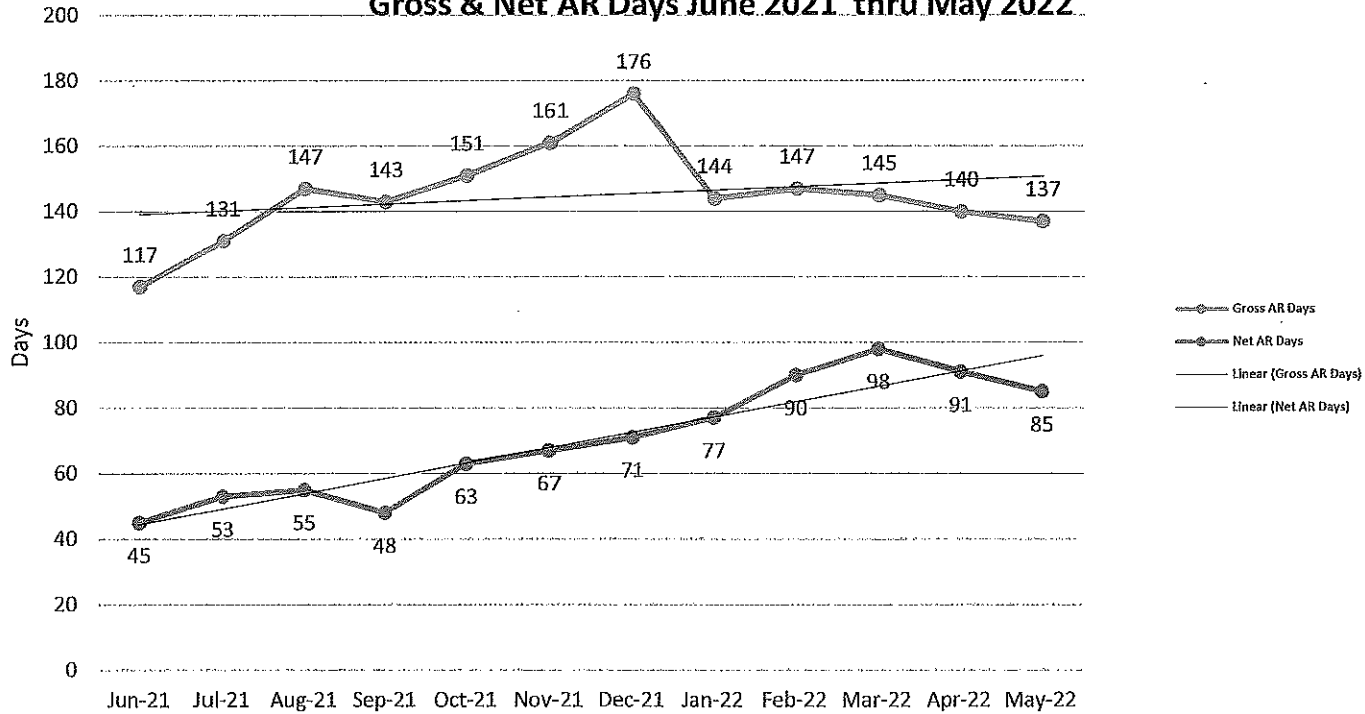
EARH Hospital Revenue Collected

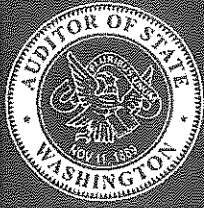


EARH Gross AR Balances Over 120 Days 12 Month Trend Ending May 2022



Gross & Net AR Days June 2021 thru May 2022





Office of the Washington State Auditor
Pat McCarthy

Exit Conference: Adams County Public Hospital District No. 2

The Office of the Washington State Auditor's vision is increased trust in government. Our mission is to provide citizens with independent and transparent examinations of how state and local governments use public funds, and develop strategies that make government more efficient and effective.

The purpose of this meeting is to share the results of your audit and our draft reporting. We value and appreciate your participation.

Audit Reports

We will publish the following reports:

- Accountability audit for January 1, 2019 through December 31, 2020 - see draft report.

Audit Highlights

- The audit liaison was professional to work with during our audit.
- The audit liaison worked very hard to answer questions and compile requested documentation, which creates a great working relationship between the District and our Office.

Recommendations not included in the Audit Reports

Exit Items

We have provided exit recommendations for management's consideration. Exit items address control deficiencies or non-compliance with laws or regulation that have an insignificant or immaterial effect on the entity, or errors with an immaterial effect on the financial statements. Exit items are not referenced in the audit report.

Work of Other Auditors

A financial statement audit was performed by Dingus, Zarecor & Associates PLLC. of Adams County Public Hospital District No. 2. Professional audit standards require us to evaluate relevant work done by other auditors and communicate certain matters to the governing body.

- We performed procedures to ensure we could rely on the work of the external auditors and reference their audit in our audit report. These procedures included consideration of attendance at key meetings, evaluation of the firm's last peer review report, review of the other auditor's work, review of the other auditor's results and communications with the other auditor.
- We did not become aware of any instance in which the work of the other auditors gave rise to concern about the quality of their work.
- There were no limitations that restricted our analysis of the other audit(s).
- We did not become aware of any instance in which a material misstatement of the financial statements has or may have resulted from fraud or suspected fraud.

Finalizing Your Audit

Report Publication

Audit reports are published on our website and distributed via e-mail in an electronic .pdf file. We also offer a subscription service that allows you to be notified by email when audit reports are released or posted to our website. You can sign up for this convenient service at: <https://portal.sao.wa.gov/SAOPortal>.

Management Representation Letter

We have included a copy of representations requested of Adams County Public Hospital District No. 2 management.

Audit Cost

At the entrance conference, we estimated the cost of the audit to be \$14,000 and actual audit costs will approximate that amount.

We had budgeted for travel costs to approximate \$2,700. However, since we were not required to travel to the District, the District saved this amount.

Your Next Scheduled Audit

Your next audit is scheduled to be conducted in 2023 and will cover the following general areas:

- Accountability for Public Resources

The estimated cost for the next audit based on current rates is \$14,000 plus travel expenses. This preliminary estimate is provided as a budgeting tool and not a guarantee of final cost.

If expenditures of federal awards are \$750,000 or more in any fiscal year, notify our Office so we can schedule your audit to meet federal single audit requirements. Federal awards can include grants, loans, and non-cash assistance such as equipment and supplies.

Working Together to Improve Government

Audit Survey

When your report is released you will receive an audit survey from us. We value your opinions on our audit services and hope you provide feedback.

Local Government Support Team

This team provides support services to local governments through technical assistance, comparative statistics, training, and tools to help prevent and detect a loss of public funds. Our website and client portal offers many resources, including a client Help Desk that answers auditing and accounting questions. Additionally this team assists with the online filing of your financial statements.

The Center for Government Innovation

The Center for Government Innovation of the Office of the Washington State Auditor is designed to offer services specifically to help you help the residents you serve at no additional cost to your government. What does this mean? We provide expert advice in areas like Lean, peer-to-peer networking and culture-building to help local

governments find ways to be more efficient, effective and transparent. The Center can help you by providing assistance in financial management, cybersecurity and more. Check out our best practices and other resources that help local governments act on accounting standard changes, comply with regulations, and respond to recommendations in your audit. The Center understands that time is your most precious commodity as a public servant, and we are here to help you do more with the limited hours you have. If you are interested in learning how we can help you maximize your effect in government, call us at (564) 999-0818 or email us at Center@sao.wa.gov.

Questions?

Please contact us with any questions about information in this document or related audit reports.

Kelly Collins, CPA, Director of Local Audit, (564) 999-0807, Kelly.Collins@sao.wa.gov

Brandi Pritchard, CFE, Assistant Director of Local Audit, (360) 489-4591, Brandi.Pritchard@sao.wa.gov

Brad White, CPA, Program Manager, (509) 919-0240, Bradley.D.White@sao.wa.gov

Weston Fink, CPA, Assistant Audit Manager, (509) 919-2439, Weston.Fink@sao.wa.gov

Shelby Beedle, Audit Lead, (509) 606-8490, Shelby.Beedle@sao.wa.gov



East Adams Rural Healthcare

VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED SUPERINTENDENT, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

COREY FEDIE, SUPERINTENDENT

WARRANTS AUDITED AND CERTIFIED BY THE SUPERINTENDENT HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #064111 THROUGH #064253 IN THE AMOUNT OF \$738,003.02 AND AN ADDITIONAL \$384,580.72 FOR PAYROLL DIRECT DEPOSITS AND \$115,810.44 FOR PAYROLL TAX DEPOSITS.

SIGNED THIS 22ND DAY OF JUNE 2022:

ERIC WALKER, COMMISSIONER

JOHN KRAGT, CHAIRMAN

STACEY PLUMMER, VICE CHAIRMAN

JERRY CROSSLER, COMMISSIONER

DAN DUFF, SECRETARY/COMMISSIONER

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2
ADAMS COUNTY, WASHINGTON
June 22, 2022

RESOLUTION 22-01

RESOLUTION

WHEREAS, the Board of Commissioners of Adams County Public Hospital District No. 2 desires to have an employee authorized to deposit or withdraw investments for the District.

BE IT RESOLVED, the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Corey Fedie, CEO to deposit or withdraw investments on behalf of Adams County Hospital District No. 2.

COMMISSIONER CERTIFICATE

I hereby certify that the foregoing Resolution 22-01 was adopted by the Board of Commissioners on June 22, 2022.

John Kragt, Chairman

Stacey Plummer, Vice Chairman

Daniel Duff, Secretary

Jerry Crossler, Commissioner

Eric Walker, Commissioner

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2

June 22, 2022

RESOLUTION 22-02

RESOLUTION

WHEREAS, the Board of Commissioners of Adams County Public Hospital District No. 2 desires to establish a Patient Accounts Cash Drawer.

BE IT RESOLVED, the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Corey Fedie, CEO, to establish a Patient Accounts Cash Drawer on behalf of Adams County Hospital District No. 2.

COMMISSIONER CERTIFICATE

I hereby certify that the foregoing Resolution 22-02 was adopted by the Board of Commissioners on June 22, 2022.

John Kragt, Chairman

Stacey Plummer, Vice Chairman

Daniel Duff, Secretary

Jerry Crossler, Commissioner

Eric Walker, Commissioner