

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2

Meeting of the Board of Commissioners

**June 22, 2022**

East Adams Rural Healthcare

Conference Room

Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-May 25, 2022
- V) Consent Agenda
  - i) Chief Nursing Officer Report
  - ii) EMS Report
  - iii) HR Report
  - iv) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
  - i) Finance Committee
    - (1) Financials – May
    - (2) Approval of Warrants and Vouchers
- IX) Old Business
  - None
- X) New Business
  - i.) Resolution 22-01; Investment Transfer Authorization
  - ii.) Resolution 22-02; Petty Cash Box Clinic
  - iii.) Community Forum
- XI) Public Comment
- XII) Next Board Meeting at 5:30 p.m. July 27, 2022
- XIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation; but, considering interests such as efficiency and simple civility, we do have rules governing that participation.

We generally have on our agenda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may raise his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment.

Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or perceived disparagement of individuals. Comments are limited to three minutes.

The Board reserves the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please remember the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
East Adams Rural Hospital  
903 S. Adams  
Ritzville, WA 99169  
Meeting of the Board of Commissioners  
May 25, 2022

|          |                      |                        |
|----------|----------------------|------------------------|
| PRESENT: | Stacey Plummer       | Vice Chairman          |
|          | Eric Walker          | Commissioner           |
|          | Jerry Crossler       | Commissioner           |
|          | Dan Duff             | Commissioner/Secretary |
|          | Corey Fedie          | CEO                    |
|          | Kimberly Polanco     | CFO                    |
|          | Jennifer Pepperd     | Chief Nursing Officer  |
|          | Charles Sackmann, MD | Chief of Staff         |

ABSENT: John Kragt

GUESTS: Colene Hickman

There were no community members present.

Stacey Plummer, Vice Chairman, called the meeting to order at 5:30 p.m.

**INTRODUCTIONS-** None

**ADDITIONS AND CORRECTIONS**

Corey Fedie, CEO added under new business; Capital Purchase Request.

Stacey requested a summary of the WSHA Leadership Conference that was in Walla Walla under new business. Commissioner Eric Walker agreed to provide the summary.

**PUBLIC COMMENT**

None

**APPROVAL OF MINUTES**

The April 27th Board Meeting minutes were presented. Commissioner Eric Walker made a motion to approve the April 27th Board Meeting minutes. Commissioner Dan Duff seconded. Motion passed.

**CONSENT AGENDA:**

Stacey Plummer, Vice- Chairman polled the Board if they would like anything moved from the Consent Agenda to the regular agenda. The Board did not request anything to be moved. Commissioner Eric Walker reported that in the QI meeting minutes it showed Stacey Plummer as both absent and in attendance. Stacey was in attendance.

## **MEDICAL STAFF REPORT:**

Dr. Sackmann reported that at the last Med Staff meeting there was a complete Peer Review done by Dr. Anderson. Provider schedules are covered through the summer. COVID is still around however in a much-decreased capacity. Many people are doing the home tests now and telehealth. Telehealth is being used more and more and in the future will be used in emergency rooms and on ambulances. There are some capital purchase requests that were presented at Med Staff. Vice-Chairman Stacey Plummer asked if there was still an issue with getting patients transferred out and if Sacred Heart was still not accepting patients. Dr. Sackmann said that Sacred Heart is accepting patients and getting patients transferred is easily done now. Dr. Sackmann did say that if you have something that is deemed surgically necessary then it might be easier to go directly to a surgical facility. Dr. Sackmann suggested coming up with a local area emergency room and transfer conference.

## **CEO REPORT- See attached**

Corey Fedie, CEO reported that the prediction of having patients in beds has experienced a short fall. The financials reflect that. We are currently one patient per day short. We are reaching out to surrounding facilities to see what they are doing and evaluating what we can do to get more patients in. Corey explained a data system that the state and WSHA is implementing that tracks where locals are going in the area for their healthcare needs. We can now track and see what patients are leaving the zip code and why. We need to see if we can provide some of those services to the patients or get patients back after a procedure for their follow up care. No names are used. There will be a Community Forum on June 21<sup>st</sup> to reach out to the community for feedback on services and inform them of where we are headed in the future. There are some more reimbursement models coming out. Corey explained that legislation is constantly changing. Contract has been signed for behavioral health services via telehealth. EMS class is ongoing. There are 8 or 9 students.

## **COMMITTEE REPORTS**

### **Finance Committee- See Attached Report**

### **CFO REPORT - See attached**

Kim Polanco, CFO reported that we were at a loss of \$215,000 for the month of April which leaves us at an YTD net loss of \$482,676. Operating loss of \$869,000, which is nearly a million for the year. We budgeted for 2.2 on average patients in beds. We have fallen short with only .74 in April. We are working with our partners to try to get people in. We are not getting referrals and the referrals that we are receiving are people that we cannot care for. We have a consultant that is helping us with a plan and how to market better. Accounts Receivable and collections are on track. Net and gross AR days are high because we are estimating collecting more and that drove those days up. Over 120 days is at 40%. We have looked into that and 22% is due to documentation not being completed. 9% of the 40% is patients that are making payments on their accounts. Collections are better than ever each month. Other than not having the anticipated amount of patients in beds, everything else is looking good. We are still paying back Medicare advanced payments. We are now paying back 50% out of each reimbursement. It was 25%. We should have it all paid back by the end of this year. Cash on hand is still over 200 days. Dr. Sackmann believes that there are more people choosing to care for themselves at home rather than being admitted. Dr. Sackmann thinks that everyone is still scared to come in and be seen because of COVID. Colene explained that because we are a CAH we do not have to meet the medical necessity admittance piece.

## **WARRANTS & VOUCHERS: EARH**

Dan Duff presented the following warrants for approval Accounts Payable Warrants #063968 to #064110 for \$516,654.70 and an additional \$504,126.95 for payroll direct deposits and \$180,778.18 for payroll tax deposits. Commissioner Eric Walker made a motion to approve, Commissioner Jerry Crossler seconded. Motion passed unanimously.

## **OLD BUSINESS**

None

## **NEW BUSINESS**

Capital Purchase Request: There was a request to purchase a new truck to replace the 2004 Dodge. There are several mechanical issues with the truck and it is unsafe. There were three quotes for trucks to compare prices. The lowest quote was 2022 GMC 1500 Sierra Crew Cab priced at \$44,119 with an estimated \$5,881 for tax and licensing. Commissioner Eric Walker made a motion to approve the purchase of the selected vehicle. Commissioner Dan Duff seconded. Motion passed unanimously.

Commissioner Eric Walker gave a summary of the WSHA Leadership conference. There were two main themes. One was patient safety. The Board needs to remove this piece from the Consent Agenda and discuss at each meeting. The other theme was Healthcare Inequity. We are a small facility so we do not see as broad of a range of patients of ethnicity or language barriers. Jennifer explained that Healthcare Equity has been something that we have been working on for several years. Healthcare Equity is a requirement for some of the grants that we receive.

## **PUBLIC COMMENT**

Vice-Chairman Stacey Plummer asked if we are still looking at purchasing the duplex. Corey said that we are no longer in need of purchasing.

Commissioner Eric Walker asked about the status of the nursing home. The new owners are getting their funding going again and waiting to hire a general contractor. We are still working on finding a place for the kitchen. We have some options that we are still looking into.

Commissioner Eric Walker made a motion, seconded by Commissioner Dan Duff to adjourn the meeting. The motion passed.

The meeting was adjourned at 6:51p.m.

Respectfully submitted,  
Kylie Buell, Executive Assistant

## CNO Board Report

June 22, 2022

1. We currently still have an opening for a charge nurse position on nights. We do have this contracted at this time. There have been no applicants for this position. I have had a NAC night shift position open up. This is posted at this time.
2. We recently had a per-diem nurse start. This is a wonderful addition to our current staff. We are currently working on an orientation schedule. Staff have been amazing at helping cover when some other staff have days off. So if you see them please thank them for their hard work.
3. We have Health Tech coming next week to review our swing bed program; this will include policy review, chart reviews, and possibly some marketing help. Look forward to more information in the future.
4. We continue to work with providers for equipment they would like to see us purchase to provide better care for our patients.
5. Med Staff By-laws are almost complete just doing some cross-referencing with some policies and changes will be presented to medical staff for review.
6. We continue to hold Epic meetings; we are to the point of making some decisions on how and where we want things placed on the EMR. Super users have been identified. Several staff have stepped up and volunteered to be super users.
7. This week and part of last week is Nursing Assistant Week. Please take the time to thank our Nursing Assistants if you see them.
8. ACO quarterly reporting has been completed. We are looking at our list of patients with the ACO and working on getting those patients in for AWW
9. Our pain procedure days continue to be very busy.

Sincerely

Jennifer Pepperd CNO

| AMBULANCE RUNS MAY 2022 |                     |                   |                            |                |                    |                   |                                    |                  |
|-------------------------|---------------------|-------------------|----------------------------|----------------|--------------------|-------------------|------------------------------------|------------------|
| UNIT                    | TRANSPORT           | EARH              | REFUSAL/<br>NON-<br>INJURY | CANCEL/<br>UTL | TREAT &<br>RELEASE | OTHER<br>FACILITY | LIFT<br>ASSIST/<br>Standby/<br>DOA | TOTAL            |
| 3                       |                     | 1                 | 1                          |                |                    |                   |                                    | 2                |
| 4                       | 3                   | 6                 | 7                          | 7              |                    |                   | 3                                  | 26               |
| 6                       |                     | 6                 | 6                          | 1              |                    | 2                 |                                    | 15               |
| 7                       | 1                   |                   |                            |                |                    |                   |                                    | 1                |
|                         |                     |                   |                            |                |                    |                   |                                    |                  |
| ALL                     | 4                   | 13                | 14                         | 8              |                    | 2                 | 3                                  | 44               |
|                         |                     |                   |                            |                |                    |                   |                                    |                  |
| UNIT                    | STARTING<br>MILEAGE | ENDING<br>MILEAGE |                            |                |                    |                   |                                    | TOTAL<br>MILEAGE |
| 3                       | 90221               | 90429             |                            |                |                    |                   |                                    | 208              |
| 4                       | 157184              | 157896            |                            |                |                    |                   |                                    | 712              |
| 6                       | 54972               | 55387             |                            |                |                    |                   |                                    | 415              |
| 7                       | 23706               | 23834             |                            |                |                    |                   |                                    | 128              |
|                         |                     |                   |                            |                |                    |                   |                                    |                  |
|                         |                     |                   |                            |                |                    |                   |                                    |                  |
| ALL                     |                     |                   |                            |                |                    |                   |                                    | 1,463            |

2021 YTD Total **\_761\_** runs

2022 YTD Total runs runs **279**

**37 % Complete**

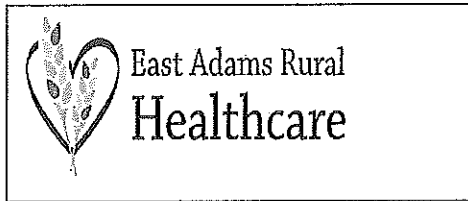
Month 2021 **\_56\_** runs

Month 2022 **\_44\_** runs

Increase/Decrease of **\_-12\_** from

Job Opportunities

|                        |                                  |            |              |                                                                                                                                                              |
|------------------------|----------------------------------|------------|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Business Office        | Respiratory Care                 | 02/17/2021 | Filled       | Filed because of 4/21/21. Candidate start date set for 4/21/21. Candidates will start 4/21/21.                                                               |
| Business Office        | Health Information Manager       | 04/01/2021 | Filled       | Interview scheduled for 7/21/21. Applicants will start orientation 4/16/2021.                                                                                |
| Nursing                | Long Term Care Nurse             | 09/23/2019 | Filled       | Candidate accepted position as a 15/21. Will coordinate schedule before and at work.                                                                         |
| Clinic/Hospital        | MD                               | 10/16/2020 | Filled       | Working with recruitment firm. Start date 10/16/2021.                                                                                                        |
| Facilities             | Maintenance Tech.                | 03/02/2021 | Filled       | Calls set to 5 applicants to schedule interview. Only one applicant returned call, not interested due to travel. Set interviewing and accepting application. |
| Nursing                | Long Term Care Nurse/Direct Care | 07/23/2020 | Filled       | Filled with Preceptor (N) starting 11/7/2021.                                                                                                                |
| Information Technology | Help Desk/Support                | 03/09/2021 | Filled       | 1 interview scheduled for 7/21/21. Applicants will start orientation 4/16/2021.                                                                              |
| Facilities             | Facilities Manager               | 05/07/2021 | Open         | A interview conducted. Advise that an offer being presented Friday 7/21/21. Orientation will start 10/12/21.                                                 |
| Business Office        | Revenue Officer                  | 04/02/2021 | Filled       | Candidate orientation 4/21/21.                                                                                                                               |
| Business Office        | Referral Specialist              | 06/11/2021 | Filled       | Candidate orientation 4/27/21.                                                                                                                               |
| Business Office        | Clinic Billing                   | 04/02/2021 | Filled       | Offer letter received on 7/1/21. Waiting on confirmation from Manager on proposed wage. Candidate accepted and will start orientation 8/14/21.               |
| Administration         | Executive Assistant              | 06/07/2021 | Filled       | 3 interviews scheduled for the week of 4/21/21. Candidate will start orientation 07/02/21.                                                                   |
| Rehab                  | Physical Therapist               | 05/15/2021 | Filled       | Signed offer letter, start date August 16, 2021.                                                                                                             |
| Rehab                  | Speech Language Pathologist      | 05/01/2021 | Filled       | Signed offer letter, start date August 16, 2021.                                                                                                             |
| Clinic                 | MA-C                             | 06/29/2021 | Filled       | Candidate started 06/16/21.                                                                                                                                  |
| Clinic                 | MA-C                             | 07/15/2021 | Filled       | Filled with LPN, candidate started 10/4/2021.                                                                                                                |
| Nursing                | MA-C-Noc Shift                   | 07/06/2021 | Filled       | Passed and filled with per diem internal candidate.                                                                                                          |
| Facilities             | Housekeeper                      | 07/02/2021 | Filled       | Offer accepted and candidate will start orientation 11/17/2021.                                                                                              |
| Rehab                  | OT/OTA                           | 07/29/2021 | Open         | Not currently advertising for position.                                                                                                                      |
| Lab                    | MLT                              | 07/06/2021 | Closed       | Unable to fill at this time.                                                                                                                                 |
| Lab                    | Temporary Lab Assistant          | 08/05/2021 | Open         | Filled with internal candidate.                                                                                                                              |
| Facilities             | Hospital Engineer                | 08/10/2021 | Open         | Offer accepted and candidate will start orientation 01/17/2022.                                                                                              |
| Business Office        | HR Tech                          | 09/01/2021 | Filled       | Offer accepted and candidate will start orientation 01/17/2022.                                                                                              |
| Clinic                 | MA-C                             | 09/07/2021 | Filled       | Filled with in MA-C this started 10/18/2021.                                                                                                                 |
| Nursing                | MA-C-Noc Shift                   | 10/13/2021 | Filled       | Filled with agency MA-C 03/08/22.                                                                                                                            |
| Business Office        | Biller                           | 11/11/2021 | Filled       | Candidate will complete orientation 11/10/2021.                                                                                                              |
| Clinic                 | Clinic Manager                   | 12/02/2021 | Filled       | Filed internal, candidate started 01/17/2023.                                                                                                                |
| IT                     | Tech                             | 12/02/2021 | Filled       | Candidate accepted offer and started 12/13/2021.                                                                                                             |
| Clinic                 | RN, LPN, OR MA-C                 | 01/17/2022 | Open         | Filled, hired MA-C, candidate will start 5/1/2022.                                                                                                           |
| EMS                    | EMT                              | 01/29/2022 | Open/Dropout | March 2 NOT in March. Undergoing to be one of the top 3 candidates. On EMT 02/01/2022 after interview. Certification passed.                                 |
| Imaging                | Per Diem Ther Tech               | 01/29/2022 | Filled       | Filed 4/1/2022.                                                                                                                                              |
| Therapy                | OT/OTA                           | 05/01/2022 | Filled       | Contracted OT will start at ESN employees 6/12/2022.                                                                                                         |
| Therapy                | PT                               | 05/01/2022 | Filled       | Applicant signed offer letter, giving 30-day notice to current employer and will start Monday.                                                               |
| Nursing                | MA-C-Noc Shift                   | 06/06/2022 | Open         |                                                                                                                                                              |



# MINUTES

## East Adams Rural Healthcare

5/25/2022 at 10:30am | Meeting called to order by Jackie Mathis

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### In Attendance

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Jackie Mathis, Jennifer Pepperd, Colene Hickman, Neil Verberne, Tyler Dennis, Nelson McKay, Kim Polonco, Terri Abney, Stacey Plummer, Todd Nida

Missing: Amelia Bernal (discharge), John Kragt, Corey Fedie (vacation), Amanda Osborne (payroll), Dan Crisp (patient care), Bruce Garner (patient care)

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### Approval of Minutes

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No issues with April minutes, located on I drive.

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### Board

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No questions at this time. Board will be given minutes in board meeting packet for approval.

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### New Business

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State POC was approved with most recent updates. State inspection closed.

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### PowerPoint Manager Reports

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PowerPoint was presented for April data. All managers explaining current tracking measures, goals, and action plans. Discussion on current measures, questions asked and answered, and current data documented and previous measures referenced as needed. Highlights from discussion below.

Lab: Unable to attend as acute patients required to miss meeting. Will follow-up with additional information in June or before as needed.

Safety: Regular meetings have resumed. No safety incidents reported in session that met prior to QA meeting today, see safety minutes for additional items discussed at safety meeting.

Medical records: monitoring charting and documentation discrepancies, percentage of incomplete charts overdue, and days in total discharge not final billed. Improvements in numbers, some outstanding charts which are being monitored on a daily basis for completion. See PowerPoint for percentages of outstanding documentation deficiencies by provider. Clinic documentation and Hospital documentation to be accounted for separately when reporting documentation deficiencies for clarity.



Therapy: April numbers were decreased related to number of patients responding to referrals. Continue to have good success at the school. Building issues resolved, some space needs continue to be in progress for action plans. Goal for retention and successful follow through of referrals is 75% with action plan in place to hit this goal including tracking, implementing a policy to connect with patients, and returning calls to providers for follow-up. Physical therapist resigned and good prospects on replacement, planning on continuing school contract.

Patient Safe Handling: No falls in previous month, slide not updated, no referrals to SPH for month of April.

Radiology: See PowerPoint for data, continuing to meet goals. Manager in patient care at time of meeting.

Maintenance: Continuing on measures for 2022. Goals being met, no additional action items at this time. All maintenance requests being worked on, in compliance for all state findings with continuation of measures put in place for POC.

Dietary: All goals were met, Dietician is reporting monthly inspections, RD checks, no issues found. Some weight changes with residents, however were not unexpected r/t goals and changes in life stages. No QMM or dietary issues identified.

SS: Continuing with weekly care planning meetings, cancelled x2 r/t stable patients with no new needs and discharge of other acute patients. All referrals being monitored and discussed going forward at weekly careplan meetings, referrals have been few and far between the past month.

IT: PowerPoint slide was updated, reported on projects currently in the works including the implementation of Windows 10 to all facility computers to replace Internet Explorer, replacing screens on computers for implementation of EPIC, creating a device list for Epic implementation, moving out current network to new servers, and creating a new Intranet landing page with updated QMM icon for easier reporting.

Nursing reported 0 STEMI. No use of restraints reported, all blood transfusions spot checked for completeness by lab staff for their state POC compliance, no CVA for the month. All deaths are reviewed by Medstaff in peer review quarterly by Dr. Anderson. Organ procurement paperwork completed as needed on ongoing basis, 0 April ED deaths. Continuing chart audits and education as needed on excellent documentation of ASA given and actual EKG time for appropriate patients See PPT for current numbers. No nursing findings related to QA, but will continue to monitor ongoing.

Infection control continues to monitor all things COVID and update policies as needed. No COVID related transfers for the month of April. All previous findings r/t covid vaccinations and contingency policy and implementation resolved with action plans in place and functioning.

Antibiotic Stewardship/ Pharmacy and Therapeutics/ Infection Control Committee to meet tomorrow. All med errors/ near misses identified and ongoing issues being monitored closely by pharmacy and reviewed. COVID still on forefront of discussions, documentation requests of providers all reported back through Medstaff. Monkey Pox identified as potential emerging disease and will continue to be monitored with education going out as needed. Antibiotic usage at EARH remains low. TASP participation by IC and Pharmacy regularly.

HR reviewing personnel files as established at the last meeting and is at 100% of the five personnel audits per our POC. POC for missing "approvals" on exemption paperwork in place and contingency policy live and being audited.

Business Office is continuing to work towards their goals in correcting any billing discrepancies and training new staff. Progress continues to be made with correct billing and revenue cycle. Several staff members out in months April. Registration and billing goals outlined and current stats given. Goals being met and improvements to measures continue. Please see PPT for exact numbers related to ongoing QA projects. Continuing to see improvements in revenue cycle.

QMMs: Zero falls for April. Additional QMMs reported x0 and all previous QMM closed.to staff, referrals to appropriate managers, and immediate action taken when necessary. One clinic QMM this month referred to clinic manager and resolved.

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## Announcements

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Next Meeting June 22 , 2022

Current PowerPoint and Minutes available on I drive

Adjournment at 11:10am



# East Adams Rural Healthcare

903 South Adams  
Ritzville, Washington 99169  
509-659-1200

## CEO Report to the Board

Board of Commissioners  
East Adams Rural Healthcare  
June 22<sup>nd</sup>, 2022

Welcome to Summer! The spring has been tough on us, but we are persevering. May turned out to be more positive than anticipated. Although we had very low hospital census which is a significant impact to our finances, our revenue cycle team processed some larger accounts that minimized those losses. June is expected to be low in patient volumes still as the healthcare industry struggles to get moving. However, we are seeing hospital beds filling in our region which is a good indicator for us. In addition, there is a growing backlog of surgical interventions across the industry. That's important because some of our patients stay here for recovery and rehabilitation. Some of the current projections on patient volumes are now looking positive for the fall. We will continue on our path of improvement and outreach to attempt to grow our volumes.

The board of Commissioners and the Community should be proud of the EARH team. We have made significant strides in improving our operations from billing to updating equipment to improving customer service. We know we are not done. The journey to excellence is long and we will not relent. The community Forum is one simple example. At the time of this writing we are preparing for the Community Forum. We hope to have some of our staff and providers available to have a good, honest discussion with the community about who we are and what we have to offer as well as collecting feedback so we can continue to improve. Forums are not typical for healthcare organizations. We recognize that and realize the need to engage in a more meaningful way to understand our patients, our community, in a more meaningful way. As a community anchor we need our community to come to EARH for their healthcare needs so we can continue to provide care into the future. We also recognize to that end that we must provide the best possible care and service to earn that trust.

As always, it is a privilege to serve the board and our community.

Respectfully,

Corey Fedie, CEO

# ***Finance Committee Meeting Minutes***

June 15, 2022

## **I. Call to order**

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:31 p.m.

## **II. In Attendance**

Jerry Crossler, Board Member; Dan Duff, Board Member; Beverly Kelley, Volunteer Committee Member; Corey Fedie, CEO; Kim Polanco, CFO, Colene Hickman, Revenue Cycle Manager, Kelly Wiggins, Interim Revenue Cycle Manager

## **III. Review and Approve meeting minutes: May 2022**

- a) See attached- Dan Duff moved to approve the May 2022 meeting minutes, Jerry Crossler seconded the motion, motion passed.

## **IV. Review Warrants and Vouchers: May 2022**

- a) See attached- Dan Duff asked about specific roofing expenses which Corey Fedie provided background on building leaks and the success with the latest repairs. Dan Duff moved to approve, Jerry Crossler seconded the motion, motion passed.

## **V. Financial Statements: May 2022**

- a) See Attached – Kim Polanco reported details in the CFO Report stating the District had a loss of (\$90,962) for the month and has a loss of (\$574,737) for the year. Medicare swing bed revenue collections reduced the deductions resulting in higher net revenue. Expenses are in line with the budget overall with the exception of higher contract nursing expense. Kim stated the increase in revenue collections per month on average in 2022 being notably higher than the previous two years. Kim also stated the Advance Medicare Payments have been fully paid back as of mid-June.
- b) The committee discussed the current swing and acute inpatient admissions as mid-June is currently higher than the previous two months. Plans around referrals, partnerships in the surrounding area, and the upcoming Community Forum were discussed with an emphasis on consistent communication to ensure the community is aware of all the services the District provides.
- c) Colene Hickman reported a significant increase in pain management referrals recently from surrounding areas.
- d) The committee talked about the building space and plans for additional service space in the future. Corey Fedie mentioned the master planning bid being prepared upon request from the Board of

Commissioners. Jerry complimented the facilities staff for their work improving the appearance of the external part of the building.

- e) The committee discussed various marketing options with more discussion planned for the next meeting.

## **VI. Additional Information**

- 1) Resolution – Registration Cash Box - Kim Polanco discussed the need for a cash box at the Registration/Front Desk in order to make change for cash payments. The Treasurer's Office requires a resolution for this. The committee agreed to submit the Resolution the Board of Commissioners.
- 2) Power of Choice – Community Forum - The District will have a community forum on Tuesday, June 21<sup>st</sup> from 5:30 – 7:00 at the Ritzville High School Collaboration Room.
- 3) Rural Health Clinic Chargemaster – Kim Polanco reported the clinic fee schedule will be updated soon to market rates. Colene Hickman noted the new rates will be in line with Washington State Labor & Industry rates.
- 4) Office of the Washington State Auditor – Accountability Audit 2019 & 2020 – Kim Polanco briefly discussed the latest audit with the State Auditor's Office and the attached report.

### **5) Adjourn**

Jerry Crossler moved to adjourn, Dan Duff seconded. Meeting adjourned at 1:23 p.m.

Respectfully Submitted by Kim Polanco

FINANCE COMMITTEE AGENDA  
Adams County Public Hospital District #2  
June 15, 2022

- I. Call to Order
- II. Attendance
- III. Review/approve meeting minutes: May 2022
- IV. Review of Warrants & Vouchers: May 2022
- V. Financial Statements: May 2022
- VI. Additional Information
  - 1. Resolution - Registration Cash Box
  - 2. Power of Choice – Community Forum
  - 3. Rural Health Clinic Chargemaster
  - 4. Office of the Washington State Auditor – Accountability Audit 2019 & 2020
- VII. Adjourn

# ***Finance Committee Meeting Minutes***

May 18, 2022

## **I. Call to order**

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:30 p.m.

## **II. In Attendance**

Jerry Crossler, Board Member; Dan Duff, Board Member; Beverly Kelley, Volunteer Committee Member; Corey Fedie, CEO; Kim Polanco, CFO, Colene Hickman, Revenue Cycle Manager, Kelly Wiggins, Interim Revenue Cycle Manager

## **III. Review and Approve meeting minutes: April 2022**

- a) See attached- Jerry Crossler moved to approve the April 2022 meeting minutes, Dan Duff seconded the motion, motion passed.

## **IV. Review Warrants and Vouchers: April 2022**

- a) See attached- Dan Duff moved to approve, Jerry Crossler seconded the motion, motion passed.

## **V. Financial Statements: April 2022**

- a) See Attached – Kim Polanco reported details in the CFO Report stating the District is at a loss of (\$482,676) for the year. She stated most service lines have shown increases in volume consistent with the recent trend, however operations are negative compared to budget due to lower than budgeted swing bed admissions. The committee had a lengthy discussion around swing and acute inpatient admissions and the lack of referrals from surgical centers ramping back up after the delay in surgeries with the pandemic. Corey Fedie stated the District is working with a consulting company which specializes in the critical access hospital area to increase admissions and ensure the program is efficient and marketing is effective. Jerry Crossler commented on drawing more patients to the hospital and clinic who care currently seeking medical care outside of Ritzville. Corey Fedie mentioned public forums being planned for the near future. He also briefly described data available to the District as of June 2022 through the Washington State Hospital Association and the Data Analytics Service Hub (DASH) which is a market and strategy tool for inpatient and outpatient services. The District will be using this tool to assist in projections and planning for additional community medical needs where possible. Corey also mentioned marketing data the District has been utilizing through a marketing vendor and Google Search to obtain data for better serving patients of different age groups. Colene Hickman shared information regarding the new EMR and options available next year for patients to schedule appointments online for convenience.

- b) Kim Polanco discussed the change in Net AR days as well as receivables over 120 days. Approximately half of the accounts receivable in the over 120 days category is due to delays in being able to bill claims with the current cumbersome electronic medical record as well as with delayed chart documentation. Both issues are being addressed with the Epic implementation and with staff training and accountability. She stated given the Washington regulations around self-pay accounts receivable the timeline pushes those balances into the over 120 days category before the District is able to send them to a collection agency. In addition, 9% in this aged category represents patient balances with payment plans. She also stated service volumes in the clinic have increased 24% over this time period last year with the addition of pain management and women's health services.
- c) The committee had a brief discussion around recruitment and retention for the hospital as it relates to housing, activities, and collaboration with community partners.
- d) The committee had a brief discussion regarding the ambulances and EMS services.

#### **VI. Additional Information**

#### **VII. Adjourn**

Dan Duff moved to adjourn, Jerry Crossler seconded. Meeting adjourned at 1:34 p.m.

Respectfully Submitted by Kim Polanco



EARH

| Check Number | Vendor Name                        | Check Date | Check Amount |
|--------------|------------------------------------|------------|--------------|
| 0000064111   | AFLAC                              | 05/03/2022 | 1,035.64     |
| 0000064112   | ATLS                               | 05/03/2022 | 1,980.00     |
| 0000064113   | BRONCO FARM SUPPLY                 | 05/03/2022 | 969.11       |
| 0000064114   | Backus Marketing & Design          | 05/03/2022 | 453.25       |
| 0000064115   | Dorcey Hunt                        | 05/03/2022 | 4,800.00     |
| 0000064116   | Emergency Medical Products         | 05/03/2022 | 266.45       |
| 0000064117   | Fedie, Corey                       | 05/03/2022 | 194.22       |
| 0000064118   | INCYTE PATHOLOGY                   | 05/03/2022 | 2,719.69     |
| 0000064119   | JENNIFER PEPPERD                   | 05/03/2022 | 936.41       |
| 0000064120   | Maddison London                    | 05/03/2022 | 149.00       |
| 0000064121   | Nuance Communications, Inc         | 05/03/2022 | 258.12       |
| 0000064122   | OWENS & MINOR                      | 05/03/2022 | 336.16       |
| 0000064123   | Pacific Office Automation INC      | 05/03/2022 | 1,220.04     |
| 0000064124   | QuadraMed                          | 05/03/2022 | 24,004.60    |
| 0000064125   | RICOH USA INC                      | 05/03/2022 | 208.60       |
| 0000064126   | RITZVILLE RODEO ASSOCIATION        | 05/03/2022 | 800.00       |
| 0000064127   | Rogers Machinery Company, Inc      | 05/03/2022 | 836.46       |
| 0000064128   | STAPLES                            | 05/03/2022 | 265.03       |
| 0000064129   | Todd Nida                          | 05/03/2022 | 121.68       |
| 0000064130   | Trinity Bonita                     | 05/03/2022 | 20.00        |
| 0000064131   | US Foods                           | 05/03/2022 | 1,825.72     |
| 0000064132   | VIAVANT, PETER                     | 05/03/2022 | 15,500.00    |
| 0000064133   | Washington Hospital Services, Inc. | 05/03/2022 | 2,495.00     |
| 0000064134   | A-L COMPRESSED GASES               | 05/18/2022 | 972.83       |
| 0000064135   | AION Women's Health                | 05/18/2022 | 10,780.00    |
| 0000064136   | ALSCO                              | 05/18/2022 | 1,740.39     |
| 0000064137   | AMERISOURCEBERGEN                  | 05/18/2022 | 2,154.12     |
| 0000064138   | AVISTA UTILITIES                   | 05/18/2022 | 7,746.72     |
| 0000064139   | Aaron Demeurers                    | 05/18/2022 | 7.00         |
| 0000064140   | Access Information Protected       | 05/18/2022 | 182.26       |
| 0000064141   | Amanda Miller                      | 05/18/2022 | 15.00        |
| 0000064142   | Amanda Osborne                     | 05/18/2022 | 59.67        |
| 0000064143   | Backus Marketing & Design          | 05/18/2022 | 17,001.60    |
| 0000064144   | CAREFUSION                         | 05/18/2022 | 2,234.16     |
| 0000064145   | CENTURYLINK                        | 05/18/2022 | 777.24       |
| 0000064146   | CONTROL SOLUTIONS, INC             | 05/18/2022 | 66.98        |
| 0000064147   | COVERYS                            | 05/18/2022 | 32.00        |
| 0000064148   | Canon Medical Systems              | 05/18/2022 | 6,290.55     |
| 0000064149   | CellNetix Pathology, PLLC          | 05/18/2022 | 250.00       |
| 0000064150   | Columbia Basin Media Group         | 05/18/2022 | 266.00       |
| 0000064151   | DATAPRO SOLUTIONS INC              | 05/18/2022 | 3,817.58     |
| 0000064152   | DENNY'S 6870                       | 05/18/2022 | 95.79        |
| 0000064153   | DINGUS, ZARECOR & ASSOCIATES PLLC  | 05/18/2022 | 600.00       |
| 0000064154   | David J. Anderson                  | 05/18/2022 | 1,250.00     |
| 0000064155   | Dorcey Hunt                        | 05/18/2022 | 4,800.00     |

|            |                                      |            |            |
|------------|--------------------------------------|------------|------------|
| 0000064156 | EAP Consulting L.L.C.                | 05/18/2022 | 4,550.00   |
| 0000064157 | EARH INSURANCE & PENSION             | 05/18/2022 | 13,508.37  |
| 0000064158 | ECOLAB                               | 05/18/2022 | 86.11      |
| 0000064159 | EMPLOYEE FUND                        | 05/18/2022 | 101.00     |
| 0000064160 | Eva Froemke                          | 05/18/2022 | 83.90      |
| 0000064161 | Evco Sound and Electronics           | 05/18/2022 | 426.61     |
| 0000064162 | FARMER BROS CO                       | 05/18/2022 | 130.05     |
| 0000064163 | FIRST CHOICE HEALTH                  | 05/18/2022 | 126.22     |
| 0000064164 | FISHER HEALTHCARE                    | 05/18/2022 | 1,539.01   |
| 0000064165 | Family Support Registry              | 05/18/2022 | 92.76      |
| 0000064166 | Fedie, Corey                         | 05/18/2022 | 51.30      |
| 0000064167 | Frank Roe                            | 05/18/2022 | 20.00      |
| 0000064168 | GREENWALT, PATSY                     | 05/18/2022 | 65.52      |
| 0000064169 | HARRAH, RENEE                        | 05/18/2022 | 197.04     |
| 0000064170 | HPM Services LLC                     | 05/18/2022 | 31,980.00  |
| 0000064171 | Health Carousel, LLC                 | 05/18/2022 | 7,964.00   |
| 0000064172 | Hospital Services Corporation        | 05/18/2022 | 150.00     |
| 0000064173 | INLAND IMAGING BUSINESS Associates   | 05/18/2022 | 2,947.85   |
| 0000064174 | JENNIFER PEPPERD                     | 05/18/2022 | 162.85     |
| 0000064175 | Jackson Physician Search             | 05/18/2022 | 2,500.00   |
| 0000064176 | Jennifer Saunders                    | 05/18/2022 | 10.00      |
| 0000064177 | KINNEY, RONI                         | 05/18/2022 | 54.57      |
| 0000064178 | Lincare, Inc                         | 05/18/2022 | 211.10     |
| 0000064179 | MEDICATION REVIEW                    | 05/18/2022 | 7,318.39   |
| 0000064180 | MRI MOBILE                           | 05/18/2022 | 9,304.97   |
| 0000064181 | MedWorxs                             | 05/18/2022 | 788.00     |
| 0000064182 | NORCO INC                            | 05/18/2022 | 732.18     |
| 0000064183 | Neil Verberne                        | 05/18/2022 | 218.36     |
| 0000064184 | OMNI STAFFING SERVICES, INC.         | 05/18/2022 | 47,623.93  |
| 0000064185 | PETTY CASH - H                       | 05/18/2022 | 7.20       |
| 0000064186 | PHD UNEMPLOYMENT COMPENSATION        | 05/18/2022 | 1,231.00   |
| 0000064187 | QuadraMed                            | 05/18/2022 | 1,956.94   |
| 0000064188 | RICOH USA INC                        | 05/18/2022 | 862.51     |
| 0000064189 | RICOH USA INC                        | 05/18/2022 | 239.76     |
| 0000064190 | RITZVILLE JOURNAL                    | 05/18/2022 | 4,635.00   |
| 0000064191 | RITZVILLE, CITY OF                   | 05/18/2022 | 1,432.59   |
| 0000064192 | SPHC Service                         | 05/18/2022 | 1,106.90   |
| 0000064193 | The USF Group, Inc.                  | 05/18/2022 | 2,476.66   |
| 0000064194 | Transportation Equipment Sales Corp. | 05/18/2022 | 205,141.50 |
| 0000064195 | Travelers CL Remittance Center       | 05/18/2022 | 7,239.80   |
| 0000064196 | Triyam, Inc                          | 05/18/2022 | 18,054.00  |
| 0000064197 | U.S. BANCORP                         | 05/18/2022 | 8,363.38   |
| 0000064198 | United Health Care                   | 05/18/2022 | 49,220.41  |
| 0000064199 | VERIZON WIRELESS                     | 05/18/2022 | 1,191.56   |
| 0000064200 | Vitalant                             | 05/18/2022 | 760.00     |
| 0000064201 | WASHTUCNA, TOWN OF                   | 05/18/2022 | 156.43     |
| 0000064202 | WHIT                                 | 05/18/2022 | 7,735.82   |

|            |                                |            |           |
|------------|--------------------------------|------------|-----------|
| 0000064203 | ABILITY NETWORK INC            | 05/31/2022 | 1,170.26  |
| 0000064204 | AFLAC                          | 05/31/2022 | 1,035.64  |
| 0000064205 | AION Women's Health            | 05/31/2022 | 1,120.00  |
| 0000064206 | AMERISOURCEBERGEN              | 05/31/2022 | 1,654.93  |
| 0000064207 | Abney, Theresa                 | 05/31/2022 | 172.64    |
| 0000064208 | Automated Accounts Inc         | 05/31/2022 | 322.28    |
| 0000064209 | BASIC Benefits                 | 05/31/2022 | 50.00     |
| 0000064210 | BW BRONCO INN                  | 05/31/2022 | 118.79    |
| 0000064211 | Bright Light Solutions         | 05/31/2022 | 350.00    |
| 0000064212 | COBRA Management Services, LLC | 05/31/2022 | 284.00    |
| 0000064213 | Caravan Health                 | 05/31/2022 | 2,500.00  |
| 0000064214 | Change Healthcare              | 05/31/2022 | 421.26    |
| 0000064215 | DT Micro                       | 05/31/2022 | 1,155.00  |
| 0000064216 | EARH INSURANCE & PENSION       | 05/31/2022 | 5,000.00  |
| 0000064217 | ECOLAB                         | 05/31/2022 | 86.11     |
| 0000064218 | FIRST CHOICE HEALTH            | 05/31/2022 | 5.98      |
| 0000064219 | FISHER HEALTHCARE              | 05/31/2022 | 4,882.90  |
| 0000064220 | Fasthealth                     | 05/31/2022 | 325.00    |
| 0000064221 | Grove Menus Inc                | 05/31/2022 | 55.00     |
| 0000064222 | Health Carousel, LLC           | 05/31/2022 | 14,940.00 |
| 0000064223 | Johnson Law Group              | 05/31/2022 | 2,500.00  |
| 0000064224 | LocalTel Communications        | 05/31/2022 | 60.90     |
| 0000064225 | MEDLINE INDUSTRIES, INC.       | 05/31/2022 | 236.65    |
| 0000064226 | Mathis, Jacqueline             | 05/31/2022 | 38.84     |
| 0000064227 | Medi-Dose Inc                  | 05/31/2022 | 218.21    |
| 0000064228 | NextGen Healthcare, Inc        | 05/31/2022 | 5,600.13  |
| 0000064229 | OWENS & MINOR                  | 05/31/2022 | 3,179.00  |
| 0000064230 | PARA HealthCare Analytics, LLC | 05/31/2022 | 2,500.00  |
| 0000064231 | PHD WORKERS COMPENSATION       | 05/31/2022 | 2,752.00  |
| 0000064232 | Pacific Office Automation INC  | 05/31/2022 | 1,298.89  |
| 0000064233 | Providence Health and Services | 05/31/2022 | 575.00    |
| 0000064234 | Quadient Finance USA, Inc      | 05/31/2022 | 292.00    |
| 0000064235 | Quadient Leasing USA, Inc      | 05/31/2022 | 1,093.05  |
| 0000064236 | RICOH USA INC                  | 05/31/2022 | 178.56    |
| 0000064237 | RITZVILLE TIRE COMPANY         | 05/31/2022 | 90.68     |
| 0000064238 | Ritzville Akins                | 05/31/2022 | 195.14    |
| 0000064239 | Robideaux Motors               | 05/31/2022 | 47,862.36 |
| 0000064240 | Rogers Machinery Company, Inc  | 05/31/2022 | 1,327.90  |
| 0000064241 | SAMARITAN HEALTHCARE           | 05/31/2022 | 2,134.00  |
| 0000064242 | SENSKE                         | 05/31/2022 | 140.40    |
| 0000064243 | STAPLES                        | 05/31/2022 | 16.63     |
| 0000064244 | STATE AUDITOR'S OFFICE         | 05/31/2022 | 2,089.80  |
| 0000064245 | Samaritan Healthcare           | 05/31/2022 | 761.00    |
| 0000064246 | Spokane Roofing                | 05/31/2022 | 7,579.44  |
| 0000064247 | Sprague Chamber of Commerce    | 05/31/2022 | 30.00     |
| 0000064248 | TIERPOINT                      | 05/31/2022 | 640.00    |
| 0000064249 | Target Solutions Learning LLC  | 05/31/2022 | 702.00    |

|            |                    |            |            |
|------------|--------------------|------------|------------|
| 0000064250 | US Foods           | 05/31/2022 | 2,115.46   |
| 0000064251 | United Health Care | 05/31/2022 | 48,009.47  |
| 0000064252 | WAYSTAR            | 05/31/2022 | 99.10      |
| 0000064253 | Werfen USA LLC     | 05/31/2022 | 746.00     |
|            |                    |            | 738,003.02 |

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**East Adams Rural Healthcare**

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**Ritzville, WA**

**The Five Months Ended, May 31, 2022**

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# East Adams Rural Healthcare

903 South Adams  
Ritzville, Washington 99169  
509-659-1200

CFO Report to the Board

Board of Commissioners  
East Adams Rural Healthcare  
June 14, 2022

## MAY 2022 FINANCIAL OVERVIEW

### May Financial Status

East Adams Rural Healthcare's May business resulted in a Net Loss of (\$90,962) for the month and (\$574,737) for the year. Operations resulted in a loss of (\$194,633) for the month and (\$1,174,634) for the year. The District has a negative total margin of (12.6%) and negative operating margin of (29.5%) year to date. The District has 229 days cash on hand. At the end of May 89% of the Medicare Advance Payments had been recouped and as of the date of this report the full \$2,002,536 has been paid back to Medicare.

### Accounts Receivable

Gross Patient AR decreased (\$166,561) or 4%. Net Patient AR decreased (\$125,145) or 5.4%. Gross Accounts Receivable Days decreased by five days to 140. Net Patient Accounts Receivable Days decreased by seven days to 91. Accounts receivable over 120 days old represent 43% of the receivables which increased 1% from April. These KPIs are based on accounts receivable balances aging from the date of service provided. Given the various delays experienced with the outdated electronic medical record and documentation delays we evaluated the receivables over 120 days aging from the date billed rather than date of service. The outcome of this evaluation indicated 22% of the AR is over 120 days old with 9% of that being patient balances with a payment plan. Therefore, 20% of the AR over 120 days old has a potential for quicker collection with the implementation of Epic Connect as well as with internal training around documentation requirements.

Revenue collection continues to be on positive trend with sustained improvements in the revenue cycle process. Average monthly collections in 2022 are 24% and 39% higher than the averages in 2021 and 2020, respectively.

### Expenses

May expenses were \$1,022,131, which is 0.50% below budget. Year to date expenses are 1.67% below budget. The decrease in expenses from budget year to date are primarily due to lower salaries and wages as well as reduced estimated bad debt, offset by higher contract staffing expense.

Best Regards,

Kimberly Polanco, CHFP



Adams County Public Hospital District No. 2  
Statement of Operations  
For the Period Ending  
The Five Months Ended, May 31, 2022

PAGE #4

|                                 | Prior Month  |              | Month to Date Information |              |          |                | Year to Date Information |              |          |              | Last Year YTD |
|---------------------------------|--------------|--------------|---------------------------|--------------|----------|----------------|--------------------------|--------------|----------|--------------|---------------|
|                                 | Last Month   | Actual       | Budget                    | Variance     | % Var    | Actual         | Budget                   | Variance     | % Var    |              |               |
|                                 |              |              |                           |              |          |                |                          |              |          |              |               |
| Patient Service Revenue         |              |              |                           |              |          |                |                          |              |          |              |               |
| Daily Inpatient Services        | \$ 33,459    | \$ 29,502    | \$ 10,206                 | \$ 19,296    | 189.07%  | \$ 166,048     | \$ 51,030                | \$ 115,018   | 225.39%  | 34,784       |               |
| Swingbed Room Revenue           | 74,075       | 38,182       | 116,955                   | (78,773)     | -67.35%  | 238,814        | 578,054                  | (339,240)    | -58.69%  | 630,638      |               |
| Physician/Clinic Services       | 74,918       | 54,619       | 63,279                    | (8,660)      | -13.69%  | 355,099        | 316,395                  | 38,704       | 12.23%   | 309,825      |               |
| Ancillary Inpatient Services    | 25,103       | 19,066       | 9,032                     | 10,035       | 111.11%  | 151,109        | 33,704                   | 117,405      | 348.35%  | 37,802       |               |
| Ancillary Outpatient Services   | 928,634      | 671,262      | 658,082                   | 13,180       | 2.00%    | 4,549,538      | 3,290,409                | 1,259,129    | 38.27%   | 2,997,861    |               |
| Total Gross Patient Revenue     | \$ 1,136,189 | \$ 812,631   | \$ 857,553                | \$ (44,922)  | -5.24%   | \$ 5,460,607   | \$ 4,269,592             | \$ 1,191,016 | 27.90%   | \$ 4,010,910 |               |
| Deductions from Revenue         | 444,915      | (7,561)      | (29,068)                  | (21,507)     | 73.99%   | 1,543,084      | (145,340)                | (1,688,424)  | 1161.71% | (1,071,328)  |               |
| Net Patient Service Revenue     | \$ 691,274   | \$ 820,192   | \$ 886,621                | \$ 66,429    | 7.49%    | \$ 3,917,523   | \$ 4,414,932             | \$ 497,408   | 11.27%   | \$ 5,082,237 |               |
| Other Operating Revenue         |              |              |                           |              |          |                |                          |              |          |              |               |
| Other Operating Revenue         | 4,550        | 7,306        | 40,833                    | (33,527)     | -82.11%  | 63,963         | 204,165                  | (140,202)    | -68.67%  | 130,885      |               |
| Total Operating Revenue         | \$ 695,824   | \$ 827,498   | \$ 927,454                | \$ (99,956)  | -10.78%  | \$ 3,981,486   | \$ 4,619,097             | \$ (637,610) | -13.80%  | \$ 5,213,123 |               |
| Expenses                        |              |              |                           |              |          |                |                          |              |          |              |               |
| Salaries and Wages              | 451,529      | 414,942      | 504,845                   | 89,904       | 17.81%   | 2,242,870      | 2,524,226                | 281,356      | 11.15%   | 2,015,935    |               |
| Employee Benefits               | 59,084       | 124,836      | 107,016                   | (17,820)     | -16.65%  | 548,622        | 535,078                  | (13,544)     | -2.53%   | 513,779      |               |
| Purchased Services              | 140,304      | 112,684      | 120,808                   | 8,124        | 6.72%    | 681,967        | 590,172                  | (91,795)     | -15.55%  | 630,422      |               |
| Professional Fees               | 72,518       | 87,446       | 32,125                    | (55,322)     | -172.21% | 448,635        | 160,623                  | (288,012)    | -179.31% | 241,589      |               |
| Supplies                        | 90,305       | 46,147       | 54,780                    | 8,633        | 15.76%   | 363,668        | 273,899                  | (89,768)     | -32.77%  | 260,451      |               |
| Repairs and Maintenance         | 43,479       | 23,362       | 22,431                    | (930)        | -4.15%   | 123,075        | 112,157                  | (9,918)      | -9.73%   | 75,927       |               |
| Utilities                       | 19,100       | 12,558       | 17,662                    | 5,105        | 28.90%   | 97,495         | 88,311                   | (9,184)      | -10.40%  | 97,684       |               |
| Advertising & Marketing         | 7,028        | 5,731        | 9,692                     | 3,961        | 40.87%   | 22,232         | 48,460                   | 26,228       | 54.12%   | 30,030       |               |
| Depreciation                    | 61,687       | 61,687       | 67,716                    | 6,029        | 8.90%    | 308,437        | 338,580                  | 30,143       | 8.90%    | 331,920      |               |
| Insurance                       | 25,261       | 8,675        | 11,205                    | 2,530        | 22.58%   | 75,627         | 56,026                   | (19,601)     | -34.99%  | 54,822       |               |
| Education/Travel/Dues           | 7,046        | 8,299        | 2,917                     | (5,382)      | -184.50% | 25,492         | 14,584                   | (10,908)     | -74.79%  | 9,679        |               |
| Interest                        | 30,520       | 30,434       | 31,870                    | 1,436        | 4.51%    | 152,237        | 159,352                  | 7,115        | 4.46%    | 166,732      |               |
| Taxes & Licenses                | 16,134       | 14,258       | 15,468                    | 1,210        | 7.82%    | 76,076         | 77,338                   | 1,261        | 1.63%    | (11,306)     |               |
| Rent                            | 3,024        | 2,234        | 2,446                     | 212          | 8.67%    | 19,577         | 12,231                   | (7,346)      | -60.06%  | 23,789       |               |
| Bad Debt Expense                | 36,657       | 67,391       | 13,270                    | (54,121)     | -407.84% | (37,534)       | 66,350                   | 103,884      | 156.57%  | (804,594)    |               |
| Other                           | 1,572        | 1,449        | 2,776                     | 1,328        | 47.82%   | 7,645          | 13,881                   | 6,237        | 44.93%   | (526)        |               |
| Total Operating Expenses        | \$ 1,065,227 | \$ 1,022,131 | \$ 1,017,027              | \$ (5,104)   | -0.50%   | \$ 5,156,121   | \$ 5,071,268             | \$ (84,852)  | -1.67%   | \$ 3,636,336 |               |
| Operating Income (Loss)         | \$ (369,403) | \$ (194,633) | \$ (89,573)               | \$ (105,061) | 117.29%  | \$ (1,174,634) | \$ (452,172)             | \$ (722,463) | 159.78%  | \$ 1,576,787 |               |
| Non-Operating Income            |              |              |                           |              |          |                |                          |              |          |              |               |
| Grant & Other NonOp Revenue     | 52,212       | 838          | 12,340                    | (11,502)     | -93.21%  | 88,267         | 61,699                   | 26,568       | 43.06%   | 477,469      |               |
| Tax Levy Income                 | 101,675      | 101,649      | 100,019                   | 1,630        | 1.63%    | 511,280        | 500,095                  | 11,185       | 2.24%    | 559,749      |               |
| Interest Income                 | 628          | 1,185        | 17                        | 1,168        | 6868.12% | 351            | 85                       | 266          | 312.53%  | 72           |               |
| Donations                       | -            | -            | -                         | -            | 0.00%    | -              | -                        | -            | 0.00%    | -            |               |
| EACC Gain/Loss on Sale          | -            | -            | -                         | -            | 0.00%    | -              | -                        | -            | 0.00%    | -            |               |
| Gain/(Loss) on Sale of Property | -            | -            | -                         | -            | 0.00%    | -              | -                        | -            | 0.00%    | -            |               |
| Total Non-Operating Income      | \$ 154,515   | \$ 103,671   | \$ 112,376                | \$ (8,705)   | -7.75%   | \$ 599,897     | \$ 561,879               | \$ 38,019    | 6.77%    | \$ 1,037,290 |               |
| Net Income (Loss)               | \$ (214,888) | \$ (90,962)  | \$ 22,803                 | \$ (113,765) | -498.90% | \$ (574,737)   | \$ 109,706               | \$ (684,443) | -623.89% | \$ 2,614,077 |               |



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS  
13 MONTH COMBINED STATEMENT OF INCOME AND LOSS

|                              | May 21       | Jun 21       | Jul 21       | Aug 21       | Sep 21       | Oct 21       | Nov 21       | Dec 21       | Jan 22       | Feb 22       | Mar 22       | Apr 22       | May 22       | 12 - Month<br>Average | YTD            | This Year      |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------------------|----------------|----------------|
| Patient Service Revenue      |              |              |              |              |              |              |              |              |              |              |              |              |              |                       |                |                |
| Daily Inpatient Services     | \$ -         | \$ 8,520     | \$ 5,595     | \$ 4,860     | \$ 18,235    | \$ 15,315    | \$ 26,510    | \$ 12,055    | \$ 48,988    | \$ 48,690    | \$ 7,409     | \$ 33,459    | \$ 28,502    | \$ 21,259             | \$ 34,784      | \$ 186,048     |
| Swingbed Room Revenue        | 238,906      | (63,125)     | 194,170      | 137,067      | (18,969)     | 88,827       | 133,297      | 77,789       | 738          | 50,729       | 74,075       | 74,075       | 38,182       | 62,355                | 630,638        | 238,814        |
| Physician/Clinic Services    | 40,725       | 77,541       | 104,927      | 104,927      | 38,887       | 56,340       | 123,330      | 79,619       | 78,569       | 64,094       | 92,899       | 74,819       | 54,619       | 73,271                | 309,825        | 355,039        |
| Ancillary Inpatient Services | 549          | 6,029        | 8,964        | 10,477       | 1,948        | 11,345       | 10,768       | 11,070       | 55,985       | 42,102       | 8,863        | 25,103       | 19,068       | 17,642                | 37,902         | 151,109        |
| Ancillary Outpatient Svc     | 628,442      | 504,614      | 580,344      | 775,053      | 644,818      | 617,968      | 591,178      | 389,825      | 843,991      | 1,189,958    | 915,733      | 928,634      | 671,282      | 714,503               | 2,897,861      | 4,549,538      |
| Total Gross Patient Revenue  | \$ 909,622   | \$ 531,579   | \$ 772,528   | \$ 1,033,408 | \$ 686,519   | \$ 789,599   | \$ 825,083   | \$ 570,058   | \$ 1,028,170 | \$ 1,383,573 | \$ 1,100,044 | \$ 1,136,189 | \$ 812,831   | \$ 889,031            | \$ 4,010,910   | \$ 5,480,607   |
| Deductions from Revenue      | \$ (152,288) | \$ (47,562)  | \$ 251,524   | \$ 298,817   | \$ 273,031   | \$ 157,974   | \$ (885,740) | \$ (255,520) | \$ 291,455   | \$ 641,797   | \$ 172,778   | \$ 444,915   | \$ (7,561)   | \$ 111,301            | \$ (1,071,328) | \$ 1,543,034   |
| Net Patient Service Rev      | \$ 757,334   | \$ 579,141   | \$ 521,003   | \$ 734,591   | \$ 412,488   | \$ 631,620   | \$ 1,710,823 | \$ 825,578   | \$ 737,015   | \$ 741,776   | \$ 927,267   | \$ 691,274   | \$ 820,192   | \$ 777,731            | \$ 5,082,237   | \$ 3,917,523   |
| Other Operating Revenue      |              |              |              |              |              |              |              |              |              |              |              |              |              |                       |                |                |
| Total Operating Revenue      | \$ 8,944     | \$ 24,212    | \$ 4,282     | \$ 10,839    | \$ 75,586    | \$ 265,843   | \$ 15,195    | \$ (211,048) | \$ 6,325     | \$ 10,477    | \$ 35,305    | \$ 4,550     | \$ 7,306     | \$ 20,738             | \$ 5,213,123   | \$ 3,981,486   |
| Expenses                     |              |              |              |              |              |              |              |              |              |              |              |              |              |                       |                |                |
| Salaries and Wages           | \$ 380,413   | \$ 367,491   | \$ 576,898   | \$ 389,818   | \$ 407,842   | \$ 426,959   | \$ 438,823   | \$ 625,890   | \$ 465,174   | \$ 483,202   | \$ 448,024   | \$ 451,529   | \$ 414,942   | \$ 458,378            | \$ 2,015,935   | \$ 2,242,870   |
| Employee Benefits            | 136,973      | 38,298       | 144,513      | 91,460       | 135,433      | 51,357       | 88,201       | 116,437      | 141,172      | 113,186      | 110,363      | 59,064       | 124,836      | 101,193               | 513,779        | 548,622        |
| Purchased Services           | 99,113       | 124,605      | 169,674      | 147,429      | 158,451      | 215,742      | 126,554      | 229,831      | 138,635      | 153,604      | 136,740      | 140,304      | 112,684      | 164,521               | 630,422        | 681,967        |
| Professional Fees            | 82,188       | 95,342       | 103,230      | 112,132      | 95,158       | 119,343      | 56,482       | 172,862      | 89,858       | 59,462       | 145,353      | 72,518       | 87,445       | 100,224               | 241,599        | 448,636        |
| Supplies                     | 57,155       | (149,154)    | 36,407       | 48,870       | 97,088       | 65,924       | 49,151       | 187,972      | 52,704       | 51,758       | 122,755      | 90,305       | 48,147       | 58,410                | 280,451        | 363,688        |
| Repairs and Maintenance      | 17,156       | 13,043       | 21,305       | 15,792       | 20,878       | 14,782       | 19,246       | 15,255       | 19,928       | 12,485       | 23,821       | 43,479       | 23,362       | 20,281                | 75,927         | 123,075        |
| Utilities                    | 23,857       | 19,204       | 11,672       | 14,939       | 22,827       | 9,965        | 11,574       | 17,310       | 18,695       | 28,848       | 18,294       | 18,100       | 12,558       | 17,082                | 97,684         | 97,485         |
| Advertising & Marketing      | 8,175        | 5,450        | 8,321        | 4,519        | 12,534       | 10,261       | 2,376        | 21,871       | 3,725        | 5,623        | 125          | 7,028        | 5,731        | 7,280                 | 30,030         | 22,232         |
| Depreciation                 | 66,428       | 66,427       | 66,428       | 79,839       | 63,402       | 63,728       | 63,728       | 20,137       | 61,687       | 61,687       | 61,687       | 61,687       | 61,687       | 61,011                | 331,920        | 308,437        |
| Insurance                    | 7,989        | 28,903       | 7,588        | 7,588        | 2,979        | 7,094        | 18,565       | 12,599       | 22,414       | 9,627        | 9,648        | 25,281       | 8,675        | 13,400                | 54,822         | 75,627         |
| Education/Travel/Dues        | 2,909        | 2,311        | 2,148        | 430          | 3,220        | 3,834        | 1,697        | 2,937        | 2,837        | 4,749        | 2,862        | 7,046        | 8,299        | 3,506                 | 9,679          | 25,492         |
| Interest                     | 31,282       | 31,218       | 31,235       | 31,220       | 31,841       | 31,174       | 31,160       | 30,436       | 30,406       | 30,421       | 30,457       | 30,520       | 30,434       | 30,677                | 166,732        | 162,237        |
| Taxes & Licenses             | 4,925        | 16,891       | 7,306        | 11,615       | 15,050       | 18,813       | 9,780        | 30,588       | 4,251        | 21,454       | 19,980       | 16,134       | 14,258       | 15,494                | (11,306)       | 76,076         |
| Rent                         | 4,766        | 4,865        | 4,624        | 4,624        | 4,624        | 4,624        | 4,624        | 3,724        | 6,844        | 3,751        | 3,724        | 3,024        | 2,234        | 4,278                 | 23,789         | 19,577         |
| Bad Debt Expense             | (6,853)      | 15,719       | 41,863       | 254,082      | 24,791       | 12,419       | 28,540       | 55,375       | (14,380)     | (94,940)     | (2,613)      | 36,657       | 67,391       | 32,938                | (804,594)      | (37,594)       |
| Other                        | 1,975        | 919          | 1,330        | 629          | 641          | 847          | 696          | 1,056        | 1,169        | 842          | 2,633        | 1,572        | 1,449        | 1,148                 | (526)          | 7,645          |
| Total Operating Expenses     | \$ 918,442   | \$ 681,433   | \$ 1,234,482 | \$ 1,214,968 | \$ 1,096,823 | \$ 1,057,666 | \$ 951,208   | \$ 1,543,592 | \$ 1,044,816 | \$ 919,761   | \$ 1,104,185 | \$ 1,065,227 | \$ 1,022,131 | \$ 1,078,023          | \$ 3,636,386   | \$ 5,166,121   |
| Operating Income (Loss)      | \$ (152,163) | \$ (78,080)  | \$ (709,177) | \$ (469,538) | \$ (608,769) | \$ (160,202) | \$ 774,810   | \$ (829,063) | \$ (301,476) | \$ (167,509) | \$ (141,614) | \$ (369,403) | \$ (194,633) | \$ (279,554)          | \$ 1,576,767   | \$ (1,174,634) |
| Non-Operating Income         |              |              |              |              |              |              |              |              |              |              |              |              |              |                       |                |                |
| Grant & Other NonOp Rev      | \$ -         | \$ 1,104,275 | \$ -         | \$ 12,200    | \$ 923       | \$ -         | \$ 129,608   | \$ 1,000,309 | \$ 15,889    | \$ -         | \$ 19,328    | \$ 52,212    | \$ 836       | \$ 194,632            | \$ 477,469     | \$ 88,267      |
| Tax Levy Income              | 57,473       | 113,271      | 94,317       | 94,328       | 94,336       | 94,353       | 94,404       | 48,795       | 101,939      | 111,207      | 94,811       | 101,675      | 101,649      | 95,424                | 559,748        | 511,280        |
| Interest Income              | 7            | 31           | 6            | 6            | 5            | 5            | 8            | 27           | 141          | 306          | 435          | 628          | 1,185        | 232                   | 72             | 351            |
| Donations                    | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -                     | -              | 671            |
| EACC Gain/Loss on Sale       | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -                     | -              | -              |
| Gain/Loss on Sale prop       | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -                     | -              | -              |
| Total Non-Operating Income   | \$ 67,480    | \$ 1,217,577 | \$ 94,323    | \$ 106,534   | \$ 95,263    | \$ 94,368    | \$ 224,020   | \$ 1,049,131 | \$ 117,969   | \$ 111,513   | \$ 114,574   | \$ 154,515   | \$ 103,671   | \$ 290,287            | \$ 1,037,290   | \$ 600,589     |
| Net Income (Loss)            | \$ (84,683)  | \$ 1,139,496 | \$ (614,854) | \$ (363,004) | \$ (513,506) | \$ (65,844)  | \$ 998,830   | \$ 120,068   | \$ (183,507) | \$ (55,996)  | \$ (27,040)  | \$ (214,888) | \$ (93,962)  | \$ 10,733             | \$ 2,614,077   | \$ (574,066)   |





ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS  
Comparative Balance Sheet

| ASSETS                                          | May 21      | Jun 21      | Jul 21      | Aug 21      | Sep 21      | Oct 21      | Nov 21      | Dec 21      | Jan 22      | Feb 22      | Mar 22      | Apr 22      | May 22      | Change    |         |
|-------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|---------|
|                                                 |             |             |             |             |             |             |             |             |             |             |             |             |             | Current   | % YTD   |
| <b>Current Assets</b>                           |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Operating Cash                                  | 7,700,804   | 7,721,302   | 7,189,349   | 6,808,469   | 6,358,827   | 6,046,167   | 6,385,864   | 6,283,807   | 5,752,377   | 5,456,515   | 5,601,240   | 5,708,730   | 5,527,531   | (181,199) | -3.2%   |
| Accounts Receivable                             | 3,575,772   | 3,327,388   | 3,612,358   | 4,092,947   | 3,923,778   | 4,016,575   | 4,294,488   | 4,045,965   | 4,207,829   | 4,560,340   | 4,204,621   | 4,159,520   | 3,992,860   | (166,561) | -4.0%   |
| Patients                                        |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Allowance for Bad Debt & Contractuals           | (1,254,862) | (1,186,742) | (1,338,036) | (1,724,230) | (1,537,863) | (1,548,802) | (1,540,202) | (1,719,620) | (1,745,066) | (1,870,349) | (1,680,293) | (1,849,703) | (1,808,266) | 41,415    | -2.2%   |
| Net Patient Receivables                         | 2,320,910   | 2,137,646   | 2,274,319   | 2,366,717   | 2,355,915   | 2,467,773   | 2,754,266   | 2,326,345   | 2,462,741   | 2,689,991   | 2,524,328   | 2,308,817   | 2,184,672   | (125,145) | -5.4%   |
| Third Party Receivables                         | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | (393,126)   | -         | 0.0%    |
| Taxes Receivable                                | (157,990)   | (46,119)    | 40,469      | 131,450     | 161,262     | 62,183      | 11,963      | 54,084      | 153,373     | 261,452     | 259,518     | (31,338)    | (210,763)   | (179,445) | 572.6%  |
| Inventory                                       | 207,448     | 101,948     | 99,442      | 86,119      | 93,541      | 81,188      | 88,159      | 371,874     | 378,156     | 386,677     | 406,195     | 417,156     | 432,404     | 15,208    | 3.6%    |
| Reserve For Operations                          | 26,207      | 26,207      | 26,210      | 26,212      | 26,212      | 26,213      | 26,214      | 26,215      | 26,216      | 26,218      | 26,222      | 26,230      | 26,245      | 15        | 0.1%    |
| Reserve For Funded Depreciation                 | 1,838,385   | 1,838,498   | 1,838,768   | 1,838,881   | 1,839,021   | 1,839,166   | 1,839,295   | 1,839,443   | 1,839,593   | 1,839,733   | 1,840,062   | 1,840,657   | 1,841,785   | 1,099     | 0.1%    |
| Other Current Assets                            | (0)         | 80,178      | 59,234      | 56,292      | 89,232      | 87,290      | 85,348      | 140,468     | 173,520     | 171,578     | 170,435     | 250,519     | 209,942     | (40,577)  | -99.47% |
| <b>Total Current Assets</b>                     | 11,542,637  | 11,443,532  | 11,133,686  | 10,953,023  | 10,560,865  | 10,226,854  | 10,798,003  | 10,629,110  | 10,392,841  | 10,441,039  | 10,434,896  | 10,138,412  | 9,628,367   | (510,045) | -5.0%   |
| <b>Other Assets</b>                             |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Property, Buildings & Equipment                 | 16,748,235  | 16,748,235  | 16,748,235  | 16,748,235  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 16,892,345  | 276,316   | 1.6%    |
| Accumulated Depreciation                        | (7,538,862) | (7,605,388) | (7,671,817) | (7,751,656) | (7,815,058) | (7,878,786) | (7,942,514) | (7,992,651) | (8,024,399) | (8,096,026) | (8,147,714) | (8,209,401) | (8,271,089) | (61,687)  | 0.8%    |
| <b>Net Property Plant &amp; Equipment</b>       | 9,209,373   | 9,142,846   | 9,076,418   | 9,096,579   | 9,077,287   | 9,017,044   | 8,949,831   | 8,999,694   | 8,867,946   | 8,796,319   | 8,746,631   | 8,682,944   | 8,621,256   | 214,628   | 2.5%    |
| Investment In Property Construction In Progress | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | 46,798      | -         | 0.0%    |
| 4578 Plan Assets                                | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -         | 0.0%    |
| <b>Total Property, Plant &amp; Equipment</b>    | 9,256,061   | 9,189,644   | 9,123,216   | 9,143,377   | 9,124,085   | 9,063,842   | 8,996,629   | 8,996,492   | 8,904,744   | 8,842,817   | 8,793,433   | 8,729,346   | 8,668,054   | 214,628   | 2.5%    |
| <b>Total Assets</b>                             | 20,798,698  | 20,633,155  | 20,256,902  | 19,976,360  | 19,674,950  | 19,290,696  | 19,794,632  | 19,625,602  | 19,297,585  | 19,283,856  | 19,228,329  | 18,867,757  | 18,576,340  | (285,417) | -1.6%   |
| <b>LIABILITIES</b>                              |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| <b>Current Liabilities:</b>                     |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Accounts Payable                                | 107,903     | (96,976)    | (149,806)   | (74,280)    | 88,116      | (52,181)    | (156,506)   | 477,537     | 344,481     | 287,104     | 259,387     | 357,530     | 331,351     | (26,179)  | -7.3%   |
| Payroll And Related Liabilities                 | 1,566,876   | 1,505,216   | 1,772,927   | 1,736,404   | 1,782,642   | 1,544,404   | 1,596,514   | 1,482,376   | 1,523,264   | 1,463,743   | 1,306,728   | 1,111,020   | 1,094,489   | (26,521)  | -2.4%   |
| Third Party Cost Report Settlements             | 2,032,346   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | 1,146,627   | -         | 0.0%    |
| Current Portion of LTD                          | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | 240,000     | -         | 0.0%    |
| Other Accrued Expenses                          | 178,103     | 177,841     | 173,127     | 185,408     | 177,584     | 178,460     | 174,889     | 249,956     | 224,688     | 333,648     | 474,545     | 404,958     | 403,215     | 218       | 0.1%    |
| <b>Total Current Liabilities</b>                | 4,123,228   | 2,975,770   | 3,182,874   | 3,234,150   | 3,414,969   | 3,055,310   | 2,969,394   | 2,596,509   | 2,451,123   | 2,492,235   | 2,429,400   | 2,262,287   | 2,209,805   | (52,462)  | -2.3%   |
| <b>Long Term Debt:</b>                          |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Capital Lease                                   | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | -         | 0.0%    |
| Bonds                                           | 8,069,334   | 7,913,711   | 7,944,835   | 7,975,960   | 8,007,064   | 8,038,169   | 7,632,546   | 7,662,941   | 7,693,395   | 7,723,790   | 7,754,124   | 7,794,519   | 7,632,546   | (151,973) | -2.0%   |
| <b>Total Liabilities</b>                        | 8,069,334   | 7,913,711   | 7,944,836   | 7,975,960   | 8,007,065   | 8,038,169   | 7,632,547   | 7,662,941   | 7,693,396   | 7,723,790   | 7,754,125   | 7,794,519   | 7,632,547   | (151,973) | -2.0%   |
| <b>FUND BALANCE (DEFICIT):</b>                  |             |             |             |             |             |             |             |             |             |             |             |             |             |           |         |
| Prior Years                                     | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | 5,969,203   | -         | 0.0%    |
| Current Year                                    | 2,614,077   | 3,759,573   | 3,138,719   | 2,775,715   | 2,262,209   | 2,156,366   | 3,195,196   | 3,315,254   | 3,315,254   | 3,315,254   | 3,315,254   | 3,315,254   | 3,315,254   | (30,962)  | -1.0%   |
| <b>Total Fund Balance (Deficit)</b>             | 8,603,280   | 9,742,776   | 9,127,923   | 8,764,918   | 8,251,413   | 8,165,569   | 9,164,399   | 9,304,458   | 9,122,874   | 9,066,878   | 9,039,838   | 8,924,951   | 8,733,989   | (30,962)  | -1.0%   |
| <b>Total Liabilities And Fund Balance</b>       | 20,797,842  | 20,632,197  | 20,255,533  | 19,975,028  | 19,673,467  | 19,279,049  | 19,796,340  | 19,566,018  | 19,297,333  | 19,283,843  | 19,228,383  | 18,871,757  | 18,576,340  | (285,417) | -1.6%   |



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS  
Comparative Balance Sheet Changes

PAGE #7

|                                        | May 21           | Jun 21           | Jul 21           | Aug 21           | Sep 21           | Oct 21           | Nov 21           | Dec 21           | Jan 22           | Feb 22           | Mar 22           | Apr 22           | May 22           |
|----------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Cash From Operations</b>            |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Net Income                             | 1,313,762        | 1,139,496        | (614,854)        | (363,004)        | (513,506)        | (65,844)         | 998,830          | 120,068          | (181,593)        | (55,996)         | (27,040)         | (214,888)        | (90,962)         |
| Depreciation                           | 905,038          | 66,427           | 66,428           | 79,839           | 63,402           | 63,728           | 63,728           | 20,137           | 61,687           | 61,687           | 61,687           | 61,687           | 61,687           |
| Change in A/R                          | 1,092,734        | 183,263          | (136,673)        | (94,398)         | (17,198)         | (81,858)         | (286,513)        | 427,941          | (136,396)        | (227,250)        | 165,663          | 214,511          | 125,145          |
| Change in Current Liabilities          | 3,075,833        | (1,149,518)      | 207,165          | 51,276           | 180,820          | (359,659)        | (85,916)         | (370,785)        | (117,486)        | 12,112           | (63,835)         | (167,113)        | (52,482)         |
| Change in Other Current Assets         | 379,416          | (63,547)         | (85,140)         | (85,717)         | (60,174)         | 103,374          | 55,191           | (380,956)        | (138,623)        | (114,658)        | (16,442)         | 189,076          | 204,814          |
| <b>Net Cash From Operations</b>        | <b>6,766,782</b> | <b>176,121</b>   | <b>(563,075)</b> | <b>(412,004)</b> | <b>(346,656)</b> | <b>(340,258)</b> | <b>745,321</b>   | <b>(183,595)</b> | <b>(512,411)</b> | <b>(324,105)</b> | <b>120,033</b>   | <b>83,274</b>    | <b>248,203</b>   |
| <b>Cash from Financing and Capital</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Change in Long Term Liabilities        | 587,792          | -                | -                | -                | (134,110)        | (3,486)          | -                | 31,145           | (27,358)         | -                | (7,350)          | (5,566)          | (276,316)        |
| Bond                                   | (445,620)        | (155,623)        | 31,125           | 31,125           | 31,125           | 31,085           | (405,623)        | 30,395           | 30,395           | 30,395           | 30,395           | 30,395           | (151,973)        |
| Net Cash From Capital                  | 142,172          | (155,623)        | 31,125           | 31,125           | (102,985)        | 27,599           | (405,623)        | 61,539           | 3,037            | 30,395           | 23,045           | 24,829           | (428,289)        |
| <b>Net Change in Cash</b>              | <b>6,909,054</b> | <b>20,499</b>    | <b>(531,950)</b> | <b>(380,880)</b> | <b>(449,641)</b> | <b>(312,659)</b> | <b>339,698</b>   | <b>(122,056)</b> | <b>(509,374)</b> | <b>(293,710)</b> | <b>143,078</b>   | <b>108,103</b>   | <b>(180,086)</b> |
| <b>Beginning Cash</b>                  | <b>2,655,486</b> | <b>9,585,396</b> | <b>9,586,007</b> | <b>9,054,328</b> | <b>8,673,571</b> | <b>8,224,060</b> | <b>7,911,545</b> | <b>8,251,373</b> | <b>8,129,464</b> | <b>7,618,176</b> | <b>7,324,466</b> | <b>7,467,544</b> | <b>7,575,647</b> |
| <b>Ending Cash</b>                     | <b>9,564,541</b> | <b>9,585,894</b> | <b>9,054,057</b> | <b>8,673,448</b> | <b>8,223,929</b> | <b>7,911,401</b> | <b>8,251,243</b> | <b>8,129,317</b> | <b>7,620,090</b> | <b>7,324,466</b> | <b>7,467,544</b> | <b>7,575,647</b> | <b>7,395,561</b> |



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS  
STATISTICS

Page #8

|                              | Jun 21 | Jul 21 | Aug 21 | Sep 21 | Oct 21 | Nov 21 | Dec 21 | Jan 22 | Feb 22 | Mar 22 | Apr 22 | May 22 | Year To Date |         | 12 Month Average | % Change from Prior Year |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|---------|------------------|--------------------------|
|                              |        |        |        |        |        |        |        |        |        |        |        |        | Last Year    | Current |                  |                          |
| Days In Period               | 30     | 31     | 31     | 30     | 31     | 30     | 31     | 31     | 28     | 31     | 30     | 31     | 151          | 151     | 30.45            |                          |
| Admits                       | 2      | 1      | 1      | 4      | 2      | 6      | 2      | 5      | 4      | 3      | 6      | 4      | 13           | 22      | 3.45             | 69%                      |
| Discharges                   | 1      | 2      | 1      | 4      | 2      | 5      | 3      | 5      | 3      | 3      | 6      | 3      | 7            | 20      | 3.38             | 188%                     |
| Patient Days                 | 4      | 3      | 3      | 9      | 9      | 16     | 8      | 26     | 23     | 5      | 16     | 22     | 30           | 92      | 12.73            | 207%                     |
| Average LOS per Discharge    | 4.00   | 1.50   | 3.00   | 2.25   | 4.50   | 3.20   | 2.67   | 5.20   | 7.67   | 1.67   | 2.67   | 7.33   | 4.28         | 4.60    | 3.79             | 7%                       |
| Average Daily Census         | 0.13   | 0.10   | 0.10   | 0.30   | 0.29   | 0.53   | 0.26   | 0.84   | 0.82   | 0.16   | 0.53   | 0.71   | 0.20         | 0.61    | 0.42             | 207%                     |
| Laboratory Billable Tests    | 1,043  | 991    | 1,091  | 1,684  | 1,427  | 1,398  | 1,375  | 1,794  | 1,438  | 1,364  | 1,335  | 1,220  | 5,875        | 7,151   | 1,374            | 22%                      |
| EKG Charges                  | 17     | 46     | 51     | 27     | 31     | 35     | 66     | 26     | 42     | 54     | 35     | 35     | 235          | 192     | 41               | -18%                     |
| X-rays                       | 109    | 109    | 102    | 104    | 133    | 112    | 126    | 141    | 114    | 113    | 117    | 121    | 506          | 606     | 117              | 20%                      |
| CT Scans                     | 43     | 41     | 82     | 46     | 55     | 50     | 78     | 83     | 101    | 71     | 96     | 47     | 198          | 398     | 68               | 101%                     |
| MRI Scans                    | 5      | 5      | 7      | 4      | 8      | 5      | 7      | 4      | 9      | 3      | 14     | 5      | 23           | 35      | 6                | 52%                      |
| ULTRASOUND Scans             | 14     | 18     | 9      | 14     | 15     | 20     | 23     | 30     | 18     | 27     | 30     | 12     | 83           | 117     | 20               | 41%                      |
| Pain Management Procedures   | 7      | 32     | 27     | 41     | 33     | 19     | 23     | 26     | 23     | 35     | 25     | 28     | 3            | 137     | 28               |                          |
| ER Visits                    | 39     | 122    | 166    | 86     | 100    | 62     | 176    | 90     | 104    | 84     | 101    | 70     | 419          | 449     | 106              | 7%                       |
| Ambulance Runs               | 67     | 71     | 67     | 54     | 49     | 52     | 93     | 70     | 46     | 49     | 70     | 44     | 308          | 279     | 60               | -9%                      |
| Skilled Swing Days           | 47     | 68     | 58     | 56     | 47     | 80     | 78     | 5      | 15     | 33     | 28     | 9      |              |         |                  |                          |
| Skilled Average Daily Census | 1.57   | 2.19   | 1.87   | 1.87   | 2.16   | 2.87   | 1.52   | 0.81   | 0.54   | 1.06   | 0.93   | 0.29   |              |         |                  |                          |
| Non-Skilled Swing Days       | 45     | 61     | 90     | 60     | 51     | 48     | 96     | 108    | 163    | 123    | 84     | 90     | 302          | 146     | 89               | -52%                     |
| Observation Hours            | 76     | 140    | 43     | 195    | 120    | 275    | 70     | 128    | 265    | 189    | 196    | 27     | 225          | 805     | 150              | 258%                     |
| Observation Days             | 3.17   | 5.83   | 1.79   | 8.13   | 5.00   | 11.46  | 2.92   | 5.33   | 11.04  | 7.88   | 8.17   | 1.13   | 9.38         | 33.54   | 6.2              | 258%                     |
| Physical Therapy Treatments  | 528    | 573    | 657    | 799    | 760    | 844    | 779    | 498    | 518    | 738    | 682    | 733    | 2,965        | 3,169   | 689              | 7%                       |



ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2  
EAST ADAMS RURAL HEALTHCARE & DISTRICT CLINICS  
STATISTICS

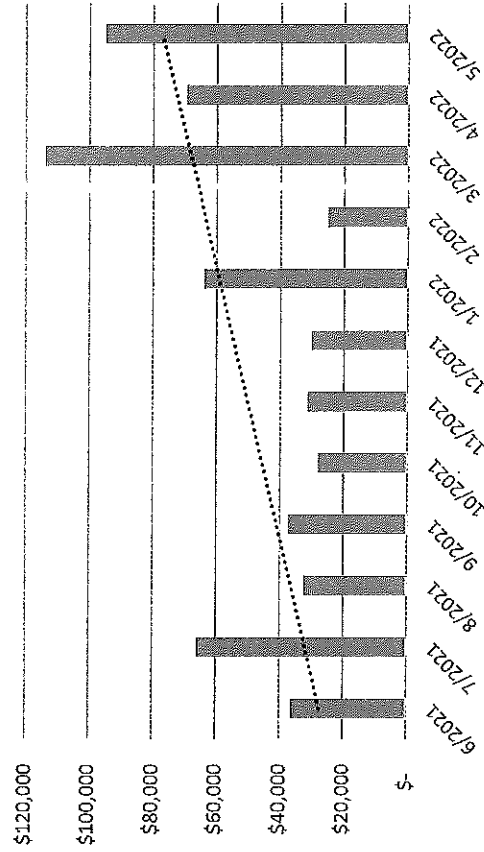
Page #9

| Days In Period              | Jun 21 | Jul 21 | Aug 21 | Sep 21 | Oct 21 | Nov 21 | Dec 21 | Jan 22 | Feb 22 | Mar 22 | Apr 22 | May 22 | Year To Date |         | 12 Month Average | % Change from Prior Year |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|---------|------------------|--------------------------|
|                             |        |        |        |        |        |        |        |        |        |        |        |        | Last Year    | Current |                  |                          |
| Provider Visits             |        |        |        |        |        |        |        |        |        |        |        |        |              |         |                  |                          |
| Doctors                     | 45     | 48     | 38     | 33     | 58     | 82     | 107    | 142    | 135    | 125    | 125    | 111    | 555          | 638     | 91.27            | 15%                      |
| Mid-Levels                  | 441    | 453    | 492    | 469    | 461    | 396    | 386    | 365    | 358    | 431    | 389    | 398    | 1,535        | 1,941   | 418.00           | 25%                      |
| Nurses                      | 4      | 4      | 0      | 7      | 85     | 29     | 28     | 12     | 4      | 15     | 9      | 9      | 18           | 49      | 18.36            | 172%                     |
| Total Provider Visits       | 490    | 505    | 530    | 509    | 604    | 507    | 521    | 519    | 497    | 571    | 523    | 518    | 2,108        | 2,628   | 527.64           | 25%                      |
| Provider Visits by Location |        |        |        |        |        |        |        |        |        |        |        |        |              |         |                  |                          |
| Ritzville                   | 383    | 384    | 396    | 393    | 514    | 489    | 517    | 503    | 489    | 571    | 508    | 502    | 1,957        | 2,573   | 478.73           | 31%                      |
| Washtucna                   | 2      | 4      | 4      | 4      | 5      | 3      | 3      | 4      | 4      | 3      | 6      | 7      | 16           | 24      | 4.27             | 50%                      |
| Total                       | 385    | 388    | 400    | 397    | 519    | 492    | 520    | 507    | 493    | 574    | 514    | 509    | 1,973        | 2,597   | 483.00           | 32%                      |
| Provider Visits by Provider |        |        |        |        |        |        |        |        |        |        |        |        |              |         |                  |                          |
| Trofio                      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 349          | 0       | 0.00             |                          |
| Shapiro                     | 152    | 109    | 85     | 131    | 79     | 113    | 82     | 66     | 67     | 96     | 84     | 70     | 406          | 383     | 89.27            |                          |
| Jones                       | 0      | 5      | 10     | 83     | 96     | 96     | 98     | 96     | 136    | 111    | 106    | 152    | 30           | 601     | 89.91            |                          |
| Boyer                       | 152    | 149    | 164    | 110    | 157    | 133    | 163    | 160    | 125    | 179    | 160    | 123    | 624          | 752     | 148.00           |                          |
| Noble                       | 9      | 0      | 11     | 7      | 10     | 8      | 20     | 12     | 12     | 11     | 9      | 14     | 41           | 58      | 10.36            |                          |
| Bryant                      | 16     | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 357          | 0       | 0.00             |                          |
| McKay                       | 0      | 0      | 0      | 0      | 28     | 66     | 93     | 87     | 78     | 85     | 60     | 72     | 0            | 382     | 51.73            |                          |
| Miner (Pain Mgmt)           | 0      | 0      | 0      | 0      | 0      | 16     | 14     | 31     | 37     | 23     | 39     | 23     | 0            | 153     | 16.64            |                          |
| Zuver (Women's Health)      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0            | 0       | 0.00             |                          |
| Visiting Doctors            | 22     | 46     | 44     | 38     | 35     | 46     | 23     | 26     | 18     | 34     | 30     | 34     | 11           | 142     | 34.00            |                          |
| TOTAL                       | 351    | 309    | 314    | 369    | 405    | 478    | 493    | 478    | 473    | 539    | 488    | 493    | 1,818        | 2,471   | 439.91           |                          |

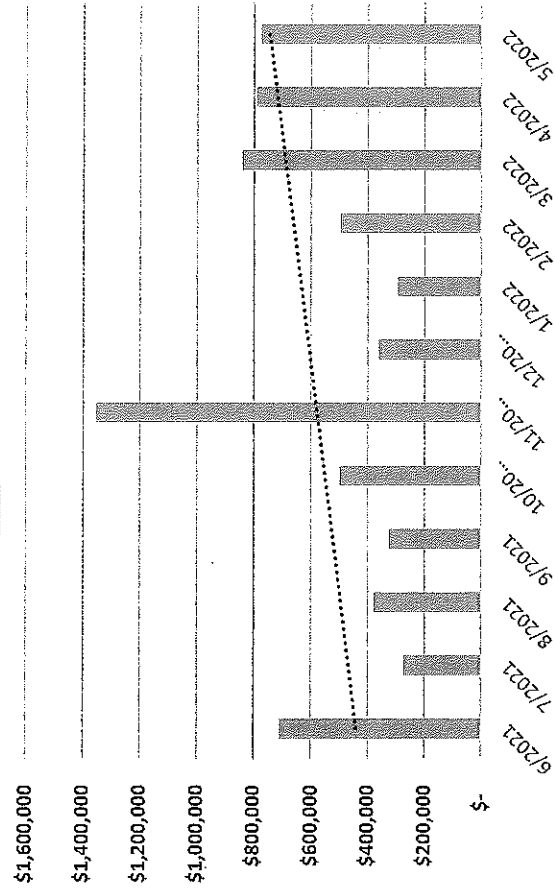
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| Month/Year | Total Deposits | Clinic     | Hospital     | Grants/Other | COVID Funds                                   |
|------------|----------------|------------|--------------|--------------|-----------------------------------------------|
| 5/2021     | \$ 770,148     | \$ 36,526  | \$ 723,984   | \$ 9,638     | \$ -                                          |
| 6/2021     | \$ 987,207     | \$ 36,209  | \$ 707,871   | \$ 43,127    | \$ 200,000 (HRSA RHC COVID Vaccine Grant)     |
| 7/2021     | \$ 352,041     | \$ 66,237  | \$ 273,773   | \$ 12,030    | \$ -                                          |
| 8/2021     | \$ 442,031     | \$ 32,485  | \$ 377,607   | \$ 31,939    | \$ -                                          |
| 9/2021     | \$ 438,609     | \$ 37,088  | \$ 325,985   | \$ 75,536    | \$ -                                          |
| 10/2021    | \$ 806,874     | \$ 27,909  | \$ 500,063   | \$ 26,219    | \$ 252,684 (WA SHIP Vaccine Mitigation Grant) |
| 11/2021    | \$ 1,540,730   | \$ 31,280  | \$ 1,354,015 | \$ 25,827    | \$ 129,608 (CARES Act Phase 4)                |
| 12/2021    | \$ 819,851     | \$ 30,053  | \$ 361,866   | \$ 427,932   | \$ -                                          |
| 1/2022     | \$ 646,179     | \$ 63,810  | \$ 294,334   | \$ 272,147   | \$ 15,889 (CARES Act Phase 4)                 |
| 2/2022     | \$ 648,252     | \$ 25,189  | \$ 497,656   | \$ 125,407   | \$ -                                          |
| 3/2022     | \$ 1,112,421   | \$ 113,944 | \$ 841,596   | \$ 156,881   | \$ -                                          |
| 4/2022     | \$ 931,309     | \$ 69,707  | \$ 790,282   | \$ 71,319    | \$ -                                          |
| 5/2022     | \$ 923,732     | \$ 95,004  | \$ 773,803   | \$ 54,924    | \$ -                                          |

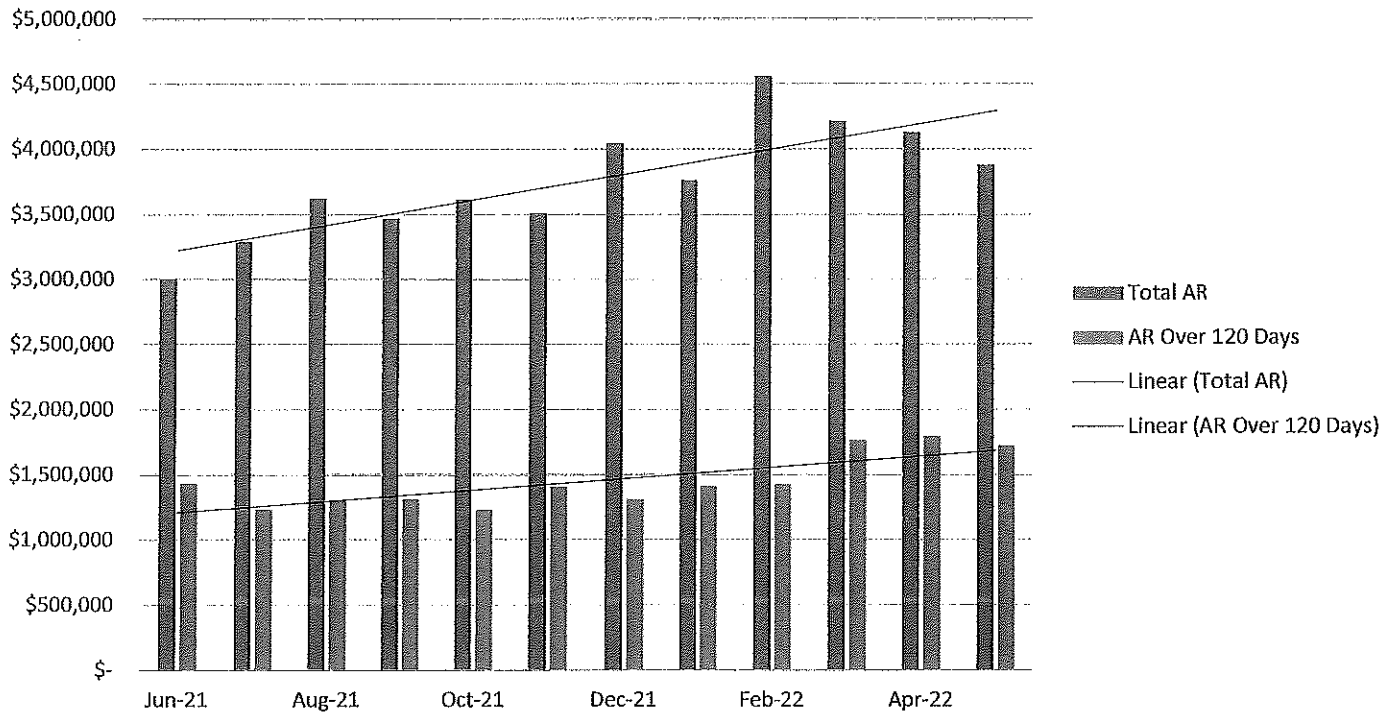
EARH Clinic Revenue Collected



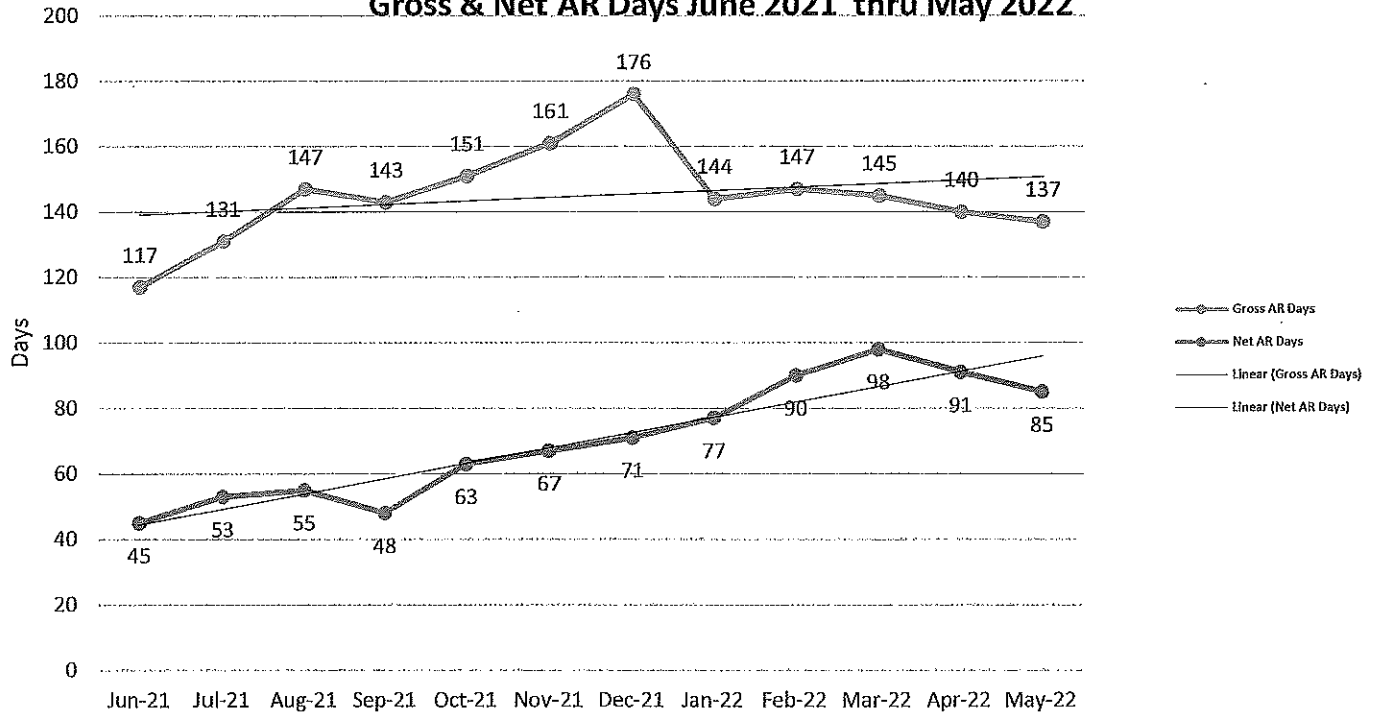
EARH Hospital Revenue Collected



## EARH Gross AR Balances Over 120 Days 12 Month Trend Ending May 2022



## Gross & Net AR Days June 2021 thru May 2022





## Office of the Washington State Auditor

Pat McCarthy

### **Exit Conference: Adams County Public Hospital District No. 2**

The Office of the Washington State Auditor's vision is increased trust in government. Our mission is to provide citizens with independent and transparent examinations of how state and local governments use public funds, and develop strategies that make government more efficient and effective.

The purpose of this meeting is to share the results of your audit and our draft reporting. We value and appreciate your participation.

#### **Audit Reports**

We will publish the following reports:

- Accountability audit for January 1, 2019 through December 31, 2020 - see draft report.

#### **Audit Highlights**

- The audit liaison was professional to work with during our audit.
- The audit liaison worked very hard to answer questions and compile requested documentation, which creates a great working relationship between the District and our Office.

#### **Recommendations not included in the Audit Reports**

#### **Exit Items**

We have provided exit recommendations for management's consideration. Exit items address control deficiencies or non-compliance with laws or regulation that have an insignificant or immaterial effect on the entity, or errors with an immaterial effect on the financial statements. Exit items are not referenced in the audit report.

#### **Work of Other Auditors**

A financial statement audit was performed by Dingus, Zarecor & Associates PLLC. of Adams County Public Hospital District No. 2. Professional audit standards require us to evaluate relevant work done by other auditors and communicate certain matters to the governing body.

- We performed procedures to ensure we could rely on the work of the external auditors and reference their audit in our audit report. These procedures included consideration of attendance at key meetings, evaluation of the firm's last peer review report, review of the other auditor's work, review of the other auditor's results and communications with the other auditor.
- We did not become aware of any instance in which the work of the other auditors gave rise to concern about the quality of their work.
- There were no limitations that restricted our analysis of the other audit(s).
- We did not become aware of any instance in which a material misstatement of the financial statements has or may have resulted from fraud or suspected fraud.

## **Finalizing Your Audit**

### **Report Publication**

Audit reports are published on our website and distributed via e-mail in an electronic .pdf file. We also offer a subscription service that allows you to be notified by email when audit reports are released or posted to our website. You can sign up for this convenient service at: <https://portal.sao.wa.gov/SAOPortal>.

### **Management Representation Letter**

We have included a copy of representations requested of Adams County Public Hospital District No. 2 management.

### **Audit Cost**

At the entrance conference, we estimated the cost of the audit to be \$14,000 and actual audit costs will approximate that amount.

We had budgeted for travel costs to approximate \$2,700. However, since we were not required to travel to the District, the District saved this amount.

### **Your Next Scheduled Audit**

Your next audit is scheduled to be conducted in 2023 and will cover the following general areas:

- Accountability for Public Resources

The estimated cost for the next audit based on current rates is \$14,000 plus travel expenses. This preliminary estimate is provided as a budgeting tool and not a guarantee of final cost.

If expenditures of federal awards are \$750,000 or more in any fiscal year, notify our Office so we can schedule your audit to meet federal single audit requirements. Federal awards can include grants, loans, and non-cash assistance such as equipment and supplies.

## **Working Together to Improve Government**

### **Audit Survey**

When your report is released you will receive an audit survey from us. We value your opinions on our audit services and hope you provide feedback.

### **Local Government Support Team**

This team provides support services to local governments through technical assistance, comparative statistics, training, and tools to help prevent and detect a loss of public funds. Our website and client portal offers many resources, including a client Help Desk that answers auditing and accounting questions. Additionally this team assists with the online filing of your financial statements.

### **The Center for Government Innovation**

The Center for Government Innovation of the Office of the Washington State Auditor is designed to offer services specifically to help you help the residents you serve at no additional cost to your government. What does this mean? We provide expert advice in areas like Lean, peer-to-peer networking and culture-building to help local



governments find ways to be more efficient, effective and transparent. The Center can help you by providing assistance in financial management, cybersecurity and more. Check out our best practices and other resources that help local governments act on accounting standard changes, comply with regulations, and respond to recommendations in your audit. The Center understands that time is your most precious commodity as a public servant, and we are here to help you do more with the limited hours you have. If you are interested in learning how we can help you maximize your effect in government, call us at (564) 999-0818 or email us at [Center@sao.wa.gov](mailto:Center@sao.wa.gov).

### **Questions?**

Please contact us with any questions about information in this document or related audit reports.

**Kelly Collins, CPA, Director of Local Audit, (564) 999-0807, [Kelly.Collins@sao.wa.gov](mailto:Kelly.Collins@sao.wa.gov)**

**Brandi Pritchard, CFE, Assistant Director of Local Audit, (360) 489-4591, [Brandi.Pritchard@sao.wa.gov](mailto:Brandi.Pritchard@sao.wa.gov)**

**Brad White, CPA, Program Manager, (509) 919-0240, [Bradley.D.White@sao.wa.gov](mailto:Bradley.D.White@sao.wa.gov)**

**Weston Fink, CPA, Assistant Audit Manager, (509) 919-2439, [Weston.Fink@sao.wa.gov](mailto:Weston.Fink@sao.wa.gov)**

**Shelby Beedle, Audit Lead, (509) 606-8490, [Shelby.Beedle@sao.wa.gov](mailto:Shelby.Beedle@sao.wa.gov)**



# East Adams Rural Healthcare

## VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED SUPERINTENDENT, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

\_\_\_\_\_  
COREY FEDIE, SUPERINTENDENT

WARRANTS AUDITED AND CERTIFIED BY THE SUPERINTENDENT HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #064111 THROUGH #064253 IN THE AMOUNT OF \$738,003.02 AND AN ADDITIONAL \$384,580.72 FOR PAYROLL DIRECT DEPOSITS AND \$115,810.44 FOR PAYROLL TAX DEPOSITS.

SIGNED THIS 22ND DAY OF JUNE 2022:

\_\_\_\_\_  
ERIC WALKER, COMMISSIONER

\_\_\_\_\_  
JOHN KRAGT, CHAIRMAN

\_\_\_\_\_  
STACEY PLUMMER, VICE CHAIRMAN

\_\_\_\_\_  
JERRY CROSSLER, COMMISSIONER

\_\_\_\_\_  
DAN DUFF, SECRETARY/COMMISSIONER

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2  
ADAMS COUNTY, WASHINGTON  
June 22, 2022

RESOLUTION 22-01

RESOLUTION

WHEREAS, the Board of Commissioners of Adams County Public Hospital District No. 2 desires to have an employee authorized to deposit or withdraw investments for the District.

BE IT RESOLVED, the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Corey Fedie, CEO to deposit or withdraw investments on behalf of Adams County Hospital District No. 2.

COMMISSIONER CERTIFICATE

I hereby certify that the foregoing Resolution 22-01 was adopted by the Board of Commissioners on June 22, 2022.

\_\_\_\_\_  
John Kragt, Chairman

\_\_\_\_\_  
Stacey Plummer, Vice Chairman

\_\_\_\_\_  
Daniel Duff, Secretary

\_\_\_\_\_  
Jerry Crossler, Commissioner

\_\_\_\_\_  
Eric Walker, Commissioner

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2

June 22, 2022

RESOLUTION 22-02

RESOLUTION

WHEREAS, the Board of Commissioners of Adams County Public Hospital District No. 2 desires to establish a Patient Accounts Cash Drawer.

BE IT RESOLVED, the Board of Commissioners of Adams County Public Hospital District No. 2 hereby authorizes Corey Fedie, CEO, to establish a Patient Accounts Cash Drawer on behalf of Adams County Hospital District No. 2.

COMMISSIONER CERTIFICATE

I hereby certify that the foregoing Resolution 22-02 was adopted by the Board of Commissioners on June 22, 2022.

\_\_\_\_\_  
John Kragt, Chairman

\_\_\_\_\_  
Stacey Plummer, Vice Chairman

\_\_\_\_\_  
Daniel Duff, Secretary

\_\_\_\_\_  
Jerry Crossler, Commissioner

\_\_\_\_\_  
Eric Walker, Commissioner