

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT #2  
Meeting of the Board of Commissioners  
**February 22, 2023**  
East Adams Rural Healthcare  
Conference Room  
Ritzville, WA

- I) Call to Order
- II) Additions or Corrections to the Agenda
- III) Public Comment
- IV) Approval of Minutes-Regular Board Meeting January 25, 2023
- V) Consent Agenda
  - i) Chief Nursing Officer Report
  - ii) EMS Report
  - iii) HR Report
  - iv) Quality Report
- VI) Medical Staff Report
- VII) CEO Report
- VIII) Committee Reports
  - i) Finance Committee
    - (1) Financials – January
    - (2) Approval of Warrants and Vouchers
  - ii) Building Committee
  - iii) Compliance Committee
- IX) Old Business
  - i) Daycare
- X) New Business
  - i) EMS Presentation by Jared Oscarson
- XI) Public Comment
- XII) Executive Session
  - i) RCW 42.30.110 (g); To review the performance of a public employee
- XIII) Next Board Meeting March 22, 2023 at 5:30 p.m.
- XIII) Adjourn

Washington State law states that all meetings of public bodies such as ours be open to attendance by the public, save for executive sessions or if a meeting has been closed owing to disruption. But that law is equally clear that there is no requirement that public attendees at such meetings be permitted to take any part in the proceedings. This Board, however, promotes open dealings with our community, and welcomes appropriate public participation; but, considering interests such as efficiency and simple civility, we do have rules governing that participation.

We generally have on our agenda a period intended for public comments and questions, and we ask that members of the public confine questions and comments to that period. If, however, during our deliberations on a given matter a member of the public believes that he or she has some clearly relevant information that we have not considered, he or she may raise his or her hand and the Board Chair, in his or her discretion, may allow that member of the public to provide a brief factual comment.

Moreover, both during meetings and in the specified comment period, we require that questions or comments be concise, factual, and, notably, that they be civil. We willingly accept tough questions and critical comments, but we will not accept generalized negative opinions, rambling, personal attacks, or perceived disparagement of individuals. Comments are limited to three minutes.

The Board reserves the right to terminate a question or comment at any point if the Board determines in its discretion that the comment or question is unacceptable or disruptive. Please remember the need for civility and compliance with our rules.

ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2

East Adams Rural Hospital

903 S. Adams

Ritzville, WA 99169

Meeting of the Board of Commissioners

January 25, 2023

PRESENT:	John Kragt	Chairman
	Eric Walker	Commissioner
	Stacey Plummer	Vice Chair
	Corey Fedie	CEO
	Charlene Morgan	CNO
	Dr. Nelson McKay	Chief of Staff
	Kimberly Polanco	CFO

ABSENT: Commissioner Jerry Crossler, Commissioner Dan Duff

GUESTS: Jared Oscarson, EMS consultant

There were 3 community members present.

John Kragt, Board Chair, called the meeting to order at 5:30 p.m.

**INTRODUCTIONS-** None

**ADDITIONS AND CORRECTIONS-**

Under executive session: remove item #2

**PUBLIC COMMENT-**None

**APPROVAL OF MINUTES**

The December 22 Board meeting minutes were presented. Commissioner Eric Walker made a motion to approve the December 22 Board meeting minutes. Vice-Chair Stacey Plummer seconded. The motion passed.

**CONSENT AGENDA:**

John Kragt, Board Chair polled the Board if they would like anything moved from the Consent Agenda to the regular agenda. The Board did not request anything to be moved.

## **MEDICAL STAFF REPORT:**

Dr. McKay reported that the medical staff retreat went well. There was discussion regarding getting patients transferred out to higher level of care. Board Chair John Kragt asked if it is accidents off the freeway or sick family members. Dr. McKay said that it is a mix. Some hospitals are refusing to accept critical patients. Dr. McKay said that it is a capacity issue. Providers cannot break EMTALA law and agree that this may not be an acute problem any longer to solve and may be the new normal so rather than try to fix the transfer issue it would be best to learn to take care of the more critical patients. Some solutions that could help would be to hire a paramedic that would not only be able to help EMS but could also help in the ED or to hire a RT that could run bi-pap machines and educate staff. Dr. McKay said the biggest challenge are patients that need surgery. Commissioner Eric Walker asked if some of the challenge is hardware or specialized expertise. Dr. McKay said that it is both. Board Chair John Kragt said that we would have to have more than one RT on staff to cover all shifts. Dr. McKay said that even having one part of the time would be beneficial. Corey said that it would be helpful if we could find other things for the RT to do while they were here. Dr. McKay said they could do breathing exercises with patients or do home visits to check on heart failure patients. Charlene agreed that you do not know what is going to come through the door and an RT would be very beneficial. Dr. McKay said that Corey made a good point at the retreat that we could be the leader of staffing an RT at a rural facility. Dr. McKay gave an update on EPIC. He said that staff is already seeing benefits of having the system although there are some minor issues that are still being worked out. Board Chair John Kragt asked what the three top benefits that Dr. McKay has seen. Dr. McKay said the capability to see patient charts from outside providers, the workflow of notes that helps providers see patients on time and are accurate, and the ease of transferring patients from one department to another. Dr. McKay said that it is very beneficial for the patients especially being able to transfer medication lists. Commissioner Eric Walker asked how likely it would be that we would be able to bring surgery here. Dr. McKay said that he did not know if there would be enough patients to see the benefit of having surgery here. Commissioner Stacey Plummer asked when Dr. McKay became Chief of Staff. Dr. McKay said that it was voted on during the medical staff retreat.

## **CEO REPORT- See attached**

Corey introduced Charlene Morgan to the board. Board Chair John Kragt and Commissioner Eric Walker met her last night at the Governance meeting. Several attendees were surprised to learn that Eastern Washington University is starting a nursing program this fall and more in the spring. Charlene shared some of her background. Corey then introduced Jared Oscarson, EMS Consultant. Corey gave kudos to Neva Malby for stepping up and helping with EMS after the manager resigned. Jared shared some of his background. Corey shared that we are going to take the opportunity to look at EMS department and see what we are doing and what things that we could do better. Jared will present a summary to the board next meeting. Corey said that Master Planning proposals would be presented to the board next month. Corey explained that we had a drop in swing beds for a few weeks but we have picked back up. Board Chair John Kragt asked about the swing bed numbers. Jackie shared that we have four swing bed patients at this time. John said that there has been a tremendous difference on the amount of swing bed patients under Jackie's leadership. Jackie shared that it was a team effort and staff was willing to care for some more extensive patients even though they may be a little uncomfortable. Charlene said that we just need to educate staff. Corey shared that we have contracted with a third-party company to help us navigate how larger facilities operate their swing bed programs and help us negotiate with those facilities. Charlene will be providing updates over the next several months. Corey said that they would provide education to nursing on the things we need to sell that we have available.

## **COMMITTEE REPORTS**

### **Finance Committee- See Attached Report**

### **CFO REPORT - See attached**

Kim took a moment to welcome Charlene to the team, she is grateful that she is here. Kim also shared her appreciation to Dr. McKay for taking the Chief of Staff position, he is a great leader and to Neva for stepping up and helping with EMS leadership. Kim shared preliminary December financials that show results of a loss of \$124,920 and a preliminary net gain of \$222,932 for the year. The gain is expected to increase slightly with the approval of grant transactions, which are under review. Board Chair John Kragt asked how solid Kim felt about that number. Kim said that she is confident in that number just keep in mind that it will change in the positive. Kim would like to validate all the numbers after switching every system that hits financials in 2022. Commissioner Eric Walker asked what Kim's estimate of slight increase would be. Kim explained that it is not up to her so she does not want to put an exact amount out there. Corey said that the audit report would have the final numbers. Kim said that EPIC is going well and getting better every day as the little bugs are worked out. Kim explained that we are still collecting in the old system and it is taking time to transfer over to EPIC. Expenses are a little over for the year but we have several contracted nursing staff and supply cost increase. Board Chair John Kragt asked if we still have quite a few contracted nurses. John asked if we could ever get to no contracted staff. Charlene said it is possible it just takes time. Jackie shared that we still have two Passport nurses coming in late 2023 or early 2024. Passport is still looking for additional nurses for us. Corey shared that we have a three-year contract and we pay a little more because of housing stipend. Board Chair John Kragt asked if after the three-year contract runs out we have the option to hire them. Corey said that is how it is supposed to work. Commissioner Eric Walker asked if what they heard last night about the nursing program if that could help us. Charlene said that it could be awhile before we could see any impact from the nursing school. An RN takes anywhere from a little over two years to four years to complete schooling. Kim shared her appreciation for all the staff that have worked so hard with the transition to the new system. They will still not be familiar with it for another two to four months.

### **WARRANTS & VOUCHERS: EARH**

Commissioner Eric Walker presented the following warrants for approval Accounts Payable Warrants #065128 to #065236 for \$794,025.45 and an additional \$359,645.13 for payroll direct deposits and \$121,024.19 for payroll tax deposits. Vice-Chair Stacey Plummer made a motion to approve. Commissioner Eric Walker seconded. Motion passed unanimously.

### **BUILDING COMMITTEE- Nothing to report**

### **COMPLIANCE COMMITTEE**

Jackie reported that some of the previous items were resolved. There is one ongoing HIPPA violation investigation. There will be some items that will need to be brought to executive session next month. Jackie reported that there is still work being done on timely documentation items. There are action plans in place so that those people are aware of items and just continuing to work on it.

## **OLD BUSINESS**

Daycare: Corey reported that he did not meet with the ministerial association due to a scheduling conflict. However, the meeting was canceled regardless. Corey will be contacting another possibility. Board chair John Kragt would like to have daycare up and running by the beginning of school year 2023. Commissioner Eric Walker asked if there were any other organizations that we could collaborate with, John said that unfortunately everyone is short on funding and lacking in volunteers.

Board Retreat: Executive Assistant Kylie Buell asked the board for agenda items for the retreat. The board would like to discuss daycare, master planning and get an update on EMS.

## **NEW BUSINESS**

The board was provided with the Code of Ethics policy to review and acknowledge. Present board members signed and acknowledged. Executive Assistant Kylie Buell will follow-up with the others.

Resolution 23-01: Commissioner Eric Walker read aloud Resolution 23-01 to authorize the check signers for the district and to add Charlene Morgan as a check signer. Vice chair, Stacey Plummer made a motion to approve Resolution 23-01. Commissioner Eric Walker seconded. Motion passed.

Resolution 23-02: Commissioner Eric Walker read aloud Resolution 23-02 to authorize the listed employees to transfer funds for the district and to add Charlene Morgan as an authorized employee. Vice chair, Stacey Plummer made a motion to approve Resolution 23-02. Commissioner Eric Walker seconded. Motion passed.

**PUBLIC COMMENT**-None

## **EXECUTIVE SESSION**

The Board went into executive session at 6:30 p.m. to discuss Medical Staff Credentialing. The estimated length of the executive session was 5 minutes. The Board came out of executive session at 6:35 p.m. Commissioner Eric Walker made a motion of approval to appoint Camille Reyes to the Medical Staff at East Adams Rural Healthcare provisional of review and signature of Dr. McKay, Chief of Staff. Vice Chair Stacey Plummer seconded. The motion passed.

Commissioner Eric Walker made a motion, seconded by Vice Chair Stacey Plummer to adjourn the meeting. The motion passed.

The meeting adjourned at 6:36 p.m.

Respectfully submitted,  
Kylie Buell, Executive Assistant



## CNO Board Report for February 2023

In February we have initiated hourly rounding with documentation on all patients, Bedside shift reporting to insure the patient has the opportunity to participate in their care and give them the opportunity to ask questions, New Falls process to improve patient safety and reduce falls.

We are currently assessing the education level of our staff with special attention to cardiac skills i.e. telemetry interruption. This is a huge deficient in our facility. We are in communication with an instructor who will be not only educating our staff but our providers as well.

We have purchased a larger telemetry monitor for our ED so that the patients on telemetry on the Med/Surg unit can be monitored while our staff are working with patients in our ER.

We also have instituted our March schedule to not include differencing identification so our nursing staff. We are too small of a hospital to have title designations for our nurses. Our staff should be able to take care of all of our patients and not be labeled as a ED, LTC, or SB nurse.

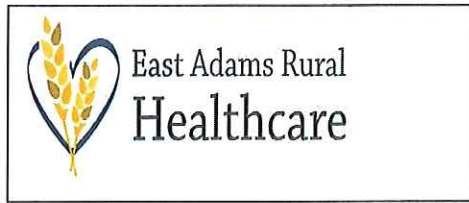
We are currently in the process of revising our supplies in our Med-Surg area to make the smaller spaces more conducive to storage which we have a shortage of. We are installing wall panels with a bin system to allow for more floor space storage of wheel chairs, walkers, etc.

We are also looking at a space to move our existing Pyxis medication dispensers to a more secure area that will allow the nurse an environment with less distractions. (we are including our staff's opinions in all of these improvements.)

As of March 1<sup>st</sup>, my oversight will include the clinic as well as the hospital. I will be working closely with the providers and Pam to improve process and patient flow as well as improve prescriptions refills and referrals.

## Job Openings

[illegible]



# MINUTES

East Adams Rural Healthcare

1/25/2023 at 10:30am | Meeting called to order by Jackie Mathis

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## In Attendance

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Jackie Mathis, Neil Verberne, Terri Abney, Dan Crisp, Bruce Garner, Corey Fedie, Kim Polanco, Charlene Morgan, Michelle Swartz

Missing: Amanda Osborne, John Kragt, Nelson McKay, Colene Hickman, Stacey Plummer, Todd Nida, Tyler Dennis

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## Approval of Minutes

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No issues with November minutes, located on I drive. December meeting cancelled due to Holidays and staff out. December data updated on PowerPoint on I drive.

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## Board

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Members unavailable, will report QA to members at Board Meeting tonight. Board will be given minutes in board meeting packet for approval next month.

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## New Business

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New CNO Charlene Morgan has started and is present. House Supervisor Michelle Swartz has started and will be working in collaboration with Charlene. Will be looking at potential new QA projects to report out for Floor Nursing Metrics, TBD.

PowerPoint was presented for November and December data. All managers explaining current tracking measures, goals, and action plans. Discussion on current measures, questions asked and answered, and current data documented and previous measures referenced as needed. Highlights from discussion below.

Lab: Continuing auditing all bloodbank paperwork r/t deficiencies found in state lab inspection, focused on training and education to lab staff and nursing staff on proper documentation. Will be ongoing. Blood bank has moved to EPIC, hopefully be able to get rid of majority of papers and eliminate errors. Working on navigating new EMR, still learning reporting mechanisms this will be ongoing for the next several months in getting accurate data to track metrics.

Safety: Meeting next month, agenda via email approved by safety members, no safety incidents to report out.

Medical records: monitoring charting and documentation discrepancies, percentage of incomplete charts overdue, and days in total discharge not final billed. Manager out due to illness will update metrics and report out next month.

Therapy: November and December numbers reported, some slowness related to the holidays, see PowerPoint for accurate data. Will continue to follow up with patients and referring providers. Goal for retention and successful follow through of referrals is 75% with action plan in place to hit this goal including tracking, implementing a policy to connect with patients, and returning calls to providers for follow-up. Working on navigating new EMR, still learning reporting mechanisms this will be ongoing for the next several months in getting accurate data to track metrics.

Patient Safe Handling: No falls in November and December. Looking to re-start PSH committee as a sub-committee of safety in the future, with cooperation of CNOP and House Supervisor. Continuing to audit for completion of admit paperwork, and follow-up on concerns on an individual basis as needed.

Radiology: See PowerPoint for data, continuing to meet goals, billing discrepancies remain low. Slide shows dates for expired items, Bruce to update and ensure all items are current. EPIC build missing some elements, tickets in for system fixes.

Maintenance: Continuing on measures for 2023. Goals being met, no additional action items at this time. All maintenance requests being worked on, in compliance for all state findings with continuation of measures put in place for POC. Checklists being completed timely. Fire drills completed as regulated.

Dietary: All goals were met, Dietician is reporting monthly inspections, RD checks, no issues found. Some weight changes with residents, however were not unexpected r/t goals and changes in life stages. No QMM or dietary issues identified. No complaints r/t dietary.

SS: Continuing with weekly care planning meetings. All referrals being monitored and discussed going forward at weekly. All care plans active in EPIC updated at weekly meetings and daily as indicated.

IT: PowerPoint slide was updated, reported on projects currently in the works including the implementation of Windows 10 to all facility computers to replace Internet Explorer. Huge goals for Epic implementation, working through IT tickets and focusing on implementation success. Looking to restart other projects, IVs top priority. Tyler out on FMLA.

Nursing reported statistics, please see PowerPoint for specifics. No use of restraints reported, all blood transfusions spot checked for completeness by lab staff for their state POC compliance. All deaths are reviewed by Medstaff in peer review quarterly by Dr. Anderson in November meeting including any ED deaths, next peer review in March. Organ procurement paperwork completed as needed on ongoing basis. Continuing chart audits and education as needed on excellent documentation of ASA given and actual EKG time for appropriate patients See PPT for current numbers. Some metrics missing as navigating new EMR, still learning reporting mechanisms this will be ongoing for the next several months in getting accurate data to track metrics.

Infection control continues to monitor all things COVID and update policies as needed. No COVID related transfers for the months of November and December. All previous findings r/t covid vaccinations and contingency policy and implementation resolved with action plans in place and functioning. Masking education provided to all staff on a continual basis, as well as PPE reminders, looking to update COVID Visitor Policy based on current mitigation and guidance from DOH and other area hospitals.

Antibiotic Stewardship/ Pharmacy and Therapeutics/ Infection Control Committee meeting to commence after EPIC implementation. All med errors/ near misses identified and ongoing issues being monitored closely by pharmacy and reviewed. COVID still on forefront of discussions, documentation requests of providers all reported back through Medstaff. Antibiotic usage at EARH remains low. TASP participation by IC and Pharmacy regularly.

HR reviewing personnel files as established at the last meeting and is at 100% of the five personnel audits per our POC. POC for missing "approvals" on exemption paperwork in place and contingency policy live and being audited. Carelearning numbers continuing to increase. Following up on expired credentials by HR. Amanda out on VHP today.

Business Office is continuing to work towards their goals in correcting any billing discrepancies and training new staff. Kelly W. working in legacy system to finish billing, moving forward to EPIC billing system under Colene. Manager out due to illness.

QMMs: Please see PowerPoint r/t additional QMMs reported through QA

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## Announcements

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Next Meeting February 22 , 2022

Current PowerPoint and Minutes available on I drive

Adjournment at 11:00am



# East Adams Rural Healthcare

903 South Adams  
Ritzville, Washington 99169  
509-659-1200

## CEO Report to the Board

Board of Commissioners  
East Adams Rural Healthcare  
February 22<sup>nd</sup>, 2023

The past month has been encouraging to start the year. Positive Patient Volume continues. This is typically the busy time of year for us so we hope this trend continues for some time as summer is typically slower. Charlene Morgan (CNO) has been digging into our processes and procedures. I have her focused on ensuring reliability, regulatory compliance, improved patient care and driving patient centered care across the organization. She has tremendous experience in this and will do well. Much of her work so far has been well received by staff.

Now that EPIC is in full swing we will begin looking at numerous areas that have had problems historically due to a range of issues, but mostly the dysfunctional electronic medical records we had previously. This does not mean EPIC is smoothly operating yet. It is however a significant improvement even though we continue to have some challenges to work out. A key area of focus for the next six months will be Clinic Improvements. Specifically, in the areas of Prescription Refills, Referrals and Workflow Restructuring.

We have also received three proposals for our master planning project. We will review them over the next few weeks and intend to present at the March Board Meeting.

Lastly, we did a site visit to a Critical Access Hospital in Colorado to review their swing bed program and clinic operations in an effort to learn from them some areas to grow as well as raise the bar of excellence. It was a good visit and we brought numerous ideas and resources back to implement. Some of which are already in process.

As always, it is a privilege to serve the board and our community.

Respectfully,

Corey Fedie, CEO

FINANCE COMMITTEE AGENDA  
Adams County Public Hospital District #2  
February 15, 2023

- I. Call to Order
- II. Attendance
- III. Review/approve meeting minutes: January 2023 – No quorum in the January Meeting, no minutes to review.
- IV. Review of Warrants & Vouchers: January 2023
- V. Financial Statements: December 2022
- VI. Additional Information
  
- VII. Adjourn

# ***Finance Committee Meeting Minutes***

February 15, 2023

## **I. Call to order**

Corey Fedie called the meeting of the Finance Committee for Adams County Public Hospital District #2 to order at 12:35 p.m.

## **II. In Attendance**

Dan Duff, Board Member; Corey Fedie, CEO; Beverly Kelley, Volunteer Committee Member;

Kim Polanco, CFO; Colene Hickman, Revenue Cycle Manager

Absent: Jerry Crossler, Board Member

## **III. Review/Approve Meeting Minutes: January 2023**

- a) The Finance Committee Meeting in January did not have a quorum, therefore no minutes to approve.

## **IV. Review Warrants and Vouchers: January 2023**

- a) See attached- Dan Duff moved to approve, Beverly Kelley seconded the motion, motion passed.

## **V. Financial Statements: December 2023**

- a) Kim Polanco discussed the income statement (see attached) and reported a 2022 net gain of \$842,893 and an operating loss of \$1,902,552. Grant revenue for the year totaled \$1,435,019 with a significant impact to the year-end profit. She stated January financial statements will be available in March with the February statements as the month end is not quite complete. Staff time has been prioritized with Epic workflow and revenue collection to ensure accounts receivable are processed correctly and timely.
- b) Corey Fedie talked briefly about the master plan request for proposals including the coordination of plans and the impact to the cost report.
- c) Corey Fedie and the committee had a brief discussion regarding clinic, nursing operations, and customer service. The committee also discussed an upcoming increase in pain management services anticipated in 2023.

## **VI. Additional Information**

## **VII. Adjourn**

Dan Duff moved to adjourn, Beverly Kelley seconded. Meeting adjourned at 1:15 p.m.

Respectfully Submitted by Kim Polanco

DRAFT

EARH January 2023 Warrants				
Check Number	Vendor Name	Check Date	Check Amount	Purpose
65327	V00030--A-L COMPRESSED GASES	1/9/2023	\$ 225.19	Medical Supplies
65328	V00009--ABILITY NETWORK INC	1/9/2023	\$ 1,170.26	Billing Expense
65329	V00027--AFLAC	1/9/2023	\$ 924.88	Employee Benefits
65330	V00040--ALSCO	1/9/2023	\$ 2,461.91	Laundry Expense
65331	V00675--Araque, Judy	1/9/2023	\$ 961.47	Reimbursement
65332	V00064--ASSOC OF WA PUBLIC HOSPITAL DIST	1/9/2023	\$ 5,799.00	Training Expense
65333	V00078--Backus Marketing & Design	1/9/2023	\$ 422.00	Marketing Expense
65334	V00082--BASIN REFRIGERATION	1/9/2023	\$ 490.86	Plant Operations
65335	V00088--Beacon Management, LLC	1/9/2023	\$ 10,460.25	Billing Expense
65336	V00673--Bob's TV & Appliance	1/9/2023	\$ 152.27	Plant Operations
65337	V00100--BOYER, MARNIE	1/9/2023	\$ 525.00	Employee Reimbursement
65338	V00108--Brownlowe, Joshua	1/9/2023	\$ 92.76	Employee Reimbursement
65339	V00674--CareOregon	1/9/2023	\$ 112.50	Refund
65340	V00131--CENTURYLINK	1/9/2023	\$ 3,433.13	Television Expense
65341	V00133--Change Healthcare	1/9/2023	\$ 444.43	Billing Expense
65342	V00137--Clearwater Springs	1/9/2023	\$ 299.64	Water Expense
65343	V00149--Connell Oil	1/9/2023	\$ 1,452.80	Plant Operations
65344	V00150--CONSOLIDATED DISPOSAL SVCS	1/9/2023	\$ 410.00	Plant Operations
65345	V00153--Cooper Graham	1/9/2023	\$ 167.00	Employee Reimbursement
65346	V00613--Data Innovations LLC	1/9/2023	\$ 25,740.00	Lab Expense
65347	V00610--DeliverHealth	1/9/2023	\$ 975.00	Epic Project Management
65348	V00171--DENNY'S 6870	1/9/2023	\$ 144.82	EMS Expense
65349	V00196--EARH INSURANCE & PENSION	1/9/2023	\$ 14,318.75	Employee Benefits
65350	V00203--EMPLOYEE FUND	1/9/2023	\$ 81.00	Employee Fund
65351	V00658--GAT Law Firm	1/9/2023	\$ 642.62	Legal Expense
65352	V00595--Health Carousel	1/9/2023	\$ 8,080.00	Contract Nurse Staffing
65353	V00251--Hollistic Pain Management of Colorado LLC	1/9/2023	\$ 39,180.00	Pain Management Service
65354	V00253--Hospital Services Corporation	1/9/2023	\$ 555.70	Credentialing and Payor Enrollment
65355	V00256--Huron Consulting Services, LLC	1/9/2023	\$ 5,606.24	Education Expense
65356	V00623--Imprivata, Inc.	1/9/2023	\$ 3,885.60	Epic Expense
65357	V00264--INLAND IMAGING BUSINESS Associates	1/9/2023	\$ 1,728.48	Lab Expense
65358	V00345--MRI MOBILE	1/9/2023	\$ 5,227.85	Radiology Expense
65359	V00352--NARHC	1/9/2023	\$ 580.00	Education Expense
65360	V00367--Nuance Communications, Inc	1/9/2023	\$ 291.61	Information Technology Expense
65361	V00375--OMNI STAFFING SERVICES, INC.	1/9/2023	\$ 38,334.12	Contract Nurse Staffing
65362	V00619--Pacific Office Automation	1/9/2023	\$ 62.27	Copier/Fax Expense
65363	V00383--Pacific Office Automation INC	1/9/2023	\$ 108.00	Copier/Fax Expense

Check Number	Vendor Name	Check Date	Check Amount	Purpose
65364	V00646--PARAREV	1/9/2023	\$ 4,500.00	Data Integrity - Billing Expense
65365	V00400--PETTY CASH - C	1/9/2023	\$ 125.00	Medical Supplies
65366	V00400--PETTY CASH - C	1/9/2023	\$ 27.46	Medical Supplies
65367	V00620--Providence	1/9/2023	\$ 575.00	Education Expense
65368	V00422--Quadient Finance USA, Inc	1/9/2023	\$ 524.00	Postage
65369	V00599--Ricoh	1/9/2023	\$ 239.76	Copier/Fax Expense
65370	V00434--RITZVILLE CHAMBER OF COMMERCE	1/9/2023	\$ 75.00	Administration
65371	V00439--RITZVILLE HARDWARE	1/9/2023	\$ 1,116.09	Plant Operations
65372	V00440--RITZVILLE JOURNAL	1/9/2023	\$ 8,979.50	Advertising
65373	V00459--SAMARITAN HEALTHCARE	1/9/2023	\$ 1,848.00	Grand Columbia Health Assoc. Expense
65374	V00480--SPHC Service	1/9/2023	\$ 428.18	Plant Operations
65375	V00504--Swissray Customer Care, LLC	1/9/2023	\$ 2,000.00	Radiology Expense
65376	V00536--US Foods	1/9/2023	\$ 2,350.49	Dietary Expense
65377	V00541--VIAVANT, PETER	1/9/2023	\$ 15,312.50	Provider Expense
65378	V00568--WASHTUCNA, TOWN OF	1/9/2023	\$ 156.52	Utilities
65379	V00571--WAYSTAR	1/9/2023	\$ 91.93	Billing Expense
65380	V00196--EARH INSURANCE & PENSION	1/10/2023	\$ 5,000.00	Employee Benefits
65381	V00360--NORIDIAN Healthcare Solutions	1/10/2023	\$ 272,000.00	Cost Report Settlement
65382	V00615--Akins	1/16/2023	\$ 385.78	Dietary Expense
65383	V00078--Backus Marketing & Design	1/16/2023	\$ 422.00	Marketing Expense
65384	V00082--BASIN REFRIGERATION	1/16/2023	\$ 1,367.55	Plant Operations
65385	V00677--Best Western - Bronco Inn	1/16/2023	\$ 120.55	Administration
65386	V00095--BIORAD	1/16/2023	\$ 859.49	Plant Operations
65387	V00124--CARELEARNING	1/16/2023	\$ 4,250.00	Education Expense
65388	V00614--CellNetix Pathology, PLLC	1/16/2023	\$ 1,600.00	Lab Expense
65389	V00145--COMMUNITY HEALTH PLAN OF WA	1/16/2023	\$ 113.69	Billing Expense
65390	V00149--Connell Oil	1/16/2023	\$ 1,434.05	Plant Operations
65391	V00151--Control Solutions Northwest, Inc.	1/16/2023	\$ 211.68	Plant Operations
65392	V00202--EMERGENCY MEDICAL PRODUCTS, INC	1/16/2023	\$ 320.69	Medical Supplies
65393	V00218--FERRELLGAS	1/16/2023	\$ 938.76	Plant Operations
65394	V00220--FIRST CHOICE HEALTH	1/16/2023	\$ 1,884.00	Billing Expense
65395	V00648--G&M Love & Care Staffing LLC	1/16/2023	\$ 1,889.44	Contract Nurse Staffing
65396	V00678--Patient Refund	1/16/2023	\$ 50.00	Patient Refund
65397	V00242--HEALTH FACILITIES PLANNING	1/16/2023	\$ 2,592.90	Grant Management Expense
65398	V00679--Idaho State Tax Commission	1/16/2023	\$ 66.81	Employee Benefits
65399	V00645--Integrative Health Centers, Inc	1/16/2023	\$ 570.00	Behavioral Health Telehealth Service
65400	V00277--Johnson Law Group	1/16/2023	\$ 5,000.00	Legal Expense
65401	V00297--Laboratory Corporation of America Holdings	1/16/2023	\$ 4,747.45	Lab Expense
65402	V00680--Lexie Zuver	1/16/2023	\$ 443.50	Employee Reimbursement

Check Number	Vendor Name	Check Date	Check Amount	Purpose
65403	V00326--MCKESSON	1/16/2023	\$ 2,947.64	Medical Supplies
65404	V00332--MEDICATION REVIEW	1/16/2023	\$ 7,737.08	Pharmacy Management
65405	V00334--MEDLINE INDUSTRIES, INC.	1/16/2023	\$ 388.58	Medical Supplies
65406	V00342--Molina Healthcare of Washington	1/16/2023	\$ 81.93	Billing Expense
65407	V00347--MultiMedical Systems, LLC	1/16/2023	\$ 151.20	Billing Expense
65408	V00359--NORCO INC	1/16/2023	\$ 719.67	Plant Operations
65409	V00681--NRHA	1/16/2023	\$ 415.00	Patient Refund
65410	V00367--Nuance Communications, Inc	1/16/2023	\$ 291.61	Information Technology Expense
65411	V00375--OMNI STAFFING SERVICES, INC.	1/16/2023	\$ 14,151.54	Contract Nurse Staffing
65412	V00381--OWENS & MINOR	1/16/2023	\$ 2,287.37	Medical Supplies
65413	V00621--Pacific Office Automation	1/16/2023	\$ 10.55	Copier/Fax Expense
65414	V00413--PREMERA BLUE CROSS	1/16/2023	\$ 14.80	Billing Expense
65415	V00430--RICOH USA INC	1/16/2023	\$ 714.10	Copier/Fax Expense
65416	V00439--RITZVILLE HARDWARE	1/16/2023	\$ 103.81	Plant Operations
65417	V00441--RITZVILLE LIONS CLUB	1/16/2023	\$ 500.00	Advertising
65418	V00445--RITZVILLE TIRE COMPANY	1/16/2023	\$ 2,021.19	Vehicle Expense
65419	V00464--SANOFI PASTEUR INC	1/16/2023	\$ 1,700.67	Education Expense
65420	V00487--STAPLES	1/16/2023	\$ 2,114.68	Office Supplies
65421	V00518--Travelers CL Remittance Center	1/16/2023	\$ 5,907.80	Insurance Expense
65422	V00534--US Bank Community Card	1/16/2023	\$ 4,465.52	Corporate Credit Card
65423	V00626--US Bank Equipment Finance	1/16/2023	\$ 72.36	Postage Expense
65424	V00561--WASHINGTON STATE HOSPITAL ASSOCIA	1/16/2023	\$ 3,092.00	Insurance Expense
65425	V00579--WHIT	1/16/2023	\$ 5,682.99	Insurance Expense
65426	V00683--State Tax Commission	1/18/2023	\$ 440.00	Licensing
65427	V00683--State Tax Commission	1/18/2023	\$ 660.00	Licensing
65428	V00683--State Tax Commission	1/18/2023	\$ 360.00	Licensing
65429	V00683--State Tax Commission	1/18/2023	\$ 330.00	Licensing
65430	V00683--State Tax Commission	1/18/2023	\$ 330.00	Licensing
65431	V00683--State Tax Commission	1/18/2023	\$ 301.00	Licensing
65432	V00683--State Tax Commission	1/18/2023	\$ 180.00	Licensing
65433	V00683--State Tax Commission	1/18/2023	\$ 330.00	Licensing
65434	V00030--A-L COMPRESSED GASES	1/20/2023	\$ 209.53	Medical Supplies
65435	V00040--ALSCO	1/20/2023	\$ 3,942.56	Laundry Expense
65436	V00056--AMERISOURCEBERGEN	1/20/2023	\$ 5,382.67	Pharmaceutical Expense
65437	V00075--Avanos Medical, Inc.	1/20/2023	\$ 11,622.73	Medical Supplies
65438	V00077--AVISTA UTILITIES	1/20/2023	\$ 14,020.24	Utilities
65439	V00601--Basic Benefits	1/20/2023	\$ 50.00	Insurance Refund
65440	V00088--Beacon Management, LLC	1/20/2023	\$ 7,452.00	Billing Expense
65441	V00103--Bright Light Solutions	1/20/2023	\$ 350.00	Marketing Expense

Check Number	Vendor Name	Check Date	Check Amount	Purpose
65442	V00123--CAREFUSION	1/20/2023	\$ 2,324.16	Pharmaceutical Expense
65443	V00614--CellNetix Pathology, PLLC	1/20/2023	\$ 150.00	Lab Expense
65444	V00133--Change Healthcare	1/20/2023	\$ 421.26	Billing Expense
65445	V00139--COBRA Management Services, LLC	1/20/2023	\$ 540.00	Employee Benefits
65446	V00142--COLUMBIA BASIN HERALD	1/20/2023	\$ 638.00	Advertising
65447	V00183--DINGUS, ZARECOR & ASSOCIATES PLLC	1/20/2023	\$ 3,500.00	Auditor/Accounting Expense
65448	V00191--DT Micro	1/20/2023	\$ 1,155.00	Internet Access
65449	V00194--EAP Consulting L.L.C.	1/20/2023	\$ 4,550.00	IT Management
65450	V00196--EARH INSURANCE & PENSION	1/20/2023	\$ 17,711.24	Employee Benefits
65451	V00212--Family Support Registry	1/20/2023	\$ 185.52	Employee Payroll Expense
65452	V00213--FARMER BROS CO	1/20/2023	\$ 133.31	Dietary Expense
65453	V00686--First Avenue Storage	1/20/2023	\$ 290.00	Plant Operations
65454	V00221--FISHER HEALTHCARE	1/20/2023	\$ 26,593.01	Lab Supplies
65455	V00345--Heritage Imaging	1/20/2023	\$ 5,183.28	Radiology Expense
65456	V00320--M&M HARRISON ELECTRIC CO.	1/20/2023	\$ 1,542.26	Plant Operations
65457	V00326--MCKESSON	1/20/2023	\$ 2,141.43	Medical Supplies
65458	V00326--MCKESSON	1/20/2023	\$ 920.53	Medical Supplies
65459	V00326--MCKESSON	1/20/2023	\$ 155.46	Medical Supplies
65460	V00334--MEDLINE INDUSTRIES, INC.	1/20/2023	\$ 6.32	Medical Supplies
65461	V00356--NextGen	1/20/2023	\$ 37,568.42	Clinic Software
65462	V00684--Patient Refund	1/20/2023	\$ 3,750.00	Patient Refund
65463	V00381--OWENS & MINOR	1/20/2023	\$ 1,328.31	Medical Supplies
65464	V00401--PHD UNEMPLOYMENT COMPENSATION	1/20/2023	\$ 860.00	Employee Benefits
65465	V00402--PHD WORKERS COMPENSATION	1/20/2023	\$ 2,652.00	Employee Benefits
65466	V00423--QuadraMed	1/20/2023	\$ 17,280.00	Hospital Software
65467	V00446--RITZVILLE, CITY OF	1/20/2023	\$ 1,892.55	Utilities
65468	V00449--Rose Jones	1/20/2023	\$ 1,043.50	Employee Reimbursement
65469	V00459--SAMARITAN HEALTHCARE	1/20/2023	\$ 978.76	Grand Columbia Health Assoc. Expense
65470	V00685--Patient Refund	1/20/2023	\$ 60.00	Patient Refund
65471	V00540--VERIZON WIRELESS	1/20/2023	\$ 1,204.96	Cell Phone Expense
65472	V00561--WASHINGTON STATE HOSPITAL ASSOCIA	1/20/2023	\$ 3,029.00	Insurance Expense
65473	V00030--A-L COMPRESSED GASES	1/27/2023	\$ 209.53	Medical Supplies
65474	V00012--Access Information Protected	1/27/2023	\$ 182.26	Billing Expense
65475	V00027--AFLAC	1/27/2023	\$ 924.88	Employee Benefits
65476	V00040--ALSCO	1/27/2023	\$ 602.27	Laundry Expense
65477	V00088--Beacon Management, LLC	1/27/2023	\$ 1.00	Billing Expense
65478	V00116--Canon Medical Systems	1/27/2023	\$ 6,290.55	Radiology Expense
65479	V00133--Change Healthcare	1/27/2023	\$ 10.74	Billing Expense
65480	V00692--Charlene Morgan	1/27/2023	\$ 1,393.19	Employee Reimbursement

Check Number	Vendor Name	Check Date	Check Amount	Purpose
65481	V00606--Columbia Bank	1/27/2023	\$ 11,077.33	Corporate Credit Card
65482	V00199--ECOLAB	1/27/2023	\$ 94.90	Medical Supplies
65483	V00202--EMERGENCY MEDICAL PRODUCTS, INC	1/27/2023	\$ 258.86	Medical Supplies
65484	V00215--Fasthealth	1/27/2023	\$ 1,095.00	Website Fee
65485	V00220--FIRST CHOICE HEALTH	1/27/2023	\$ 62.40	Billing Expense
65486	V00221--FISHER HEALTHCARE	1/27/2023	\$ 4,236.03	Lab Supplies
65487	V00236--Grove Menus Inc	1/27/2023	\$ 55.00	Dietary Expense
65488	V00595--Health Carousel	1/27/2023	\$ 16,559.25	Contract Nurse Staffing
65489	V00690--Jamey Bitton	1/27/2023	\$ 45.00	Employee Reimbursement
65490	V00281--Julietta Shapiro	1/27/2023	\$ 397.20	Employee Reimbursement
65491	V00625--Larmer, Sarah	1/27/2023	\$ 45.50	Employee Reimbursement
65492	V00326--MCKESSON	1/27/2023	\$ 316.18	Medical Supplies
65493	V00333--Medi-Dose Inc	1/27/2023	\$ 411.70	Pharmacy Management
65494	V00684--Patient Refund	1/27/2023	\$ 3,750.00	Patient Refund
65495	V00375--OMNI STAFFING SERVICES, INC.	1/27/2023	\$ 40,748.35	Contract Nurse Staffing
65496	V00381--OWENS & MINOR	1/27/2023	\$ 4,146.99	Medical Supplies
65497	V00621--Pacific Office Automation	1/27/2023	\$ 57.24	Copier/Fax Expense
65498	V00383--Pacific Office Automation INC	1/27/2023	\$ 183.94	Copier/Fax Expense
65499	V00393--PC Connection Sales Corporation	1/27/2023	\$ 6,649.60	Computer Purchases
65500	V00691--Pulseway MMSOFT Design Ltd	1/27/2023	\$ 489.20	Information Technology Expense
65501	V00422--Quadient Finance USA, Inc	1/27/2023	\$ 519.00	Postage
65502	V00430--RICOH USA INC	1/27/2023	\$ 969.68	Copier/Fax Expense
65503	V00443--RITZVILLE PARTS HOUSE INC	1/27/2023	\$ 341.19	Plant Operations
65504	V00447--RLDatix	1/27/2023	\$ 258.55	Compliance Expense
65505	V00459--SAMARITAN HEALTHCARE	1/27/2023	\$ 1,424.50	Grand Columbia Health Assoc. Expense
65506	V00468--SENSKE	1/27/2023	\$ 140.40	Plant Operations
65507	V00487--STAPLES	1/27/2023	\$ 170.51	Office Supplies
65508	V00683--State Tax Commission	1/27/2023	\$ 440.00	Employee Reimbursement
65509	V00504--Swissray Customer Care, LLC	1/27/2023	\$ 1,269.00	Radiology Expense
65510	V00532--UP TO DATE	1/27/2023	\$ 10,290.24	Education Expense
65511	V00542--Vitalant	1/27/2023	\$ 2,068.00	Medical Supplies
65512	V00571--WAYSTAR	1/27/2023	\$ 83.88	Billing Expense
65513	V00579--WHIT	1/27/2023	\$ 5,565.64	Insurance Expense
			\$ 885,320.96	



# East Adams Rural Healthcare

903 South Adams  
Ritzville, Washington 99169  
509-659-1200

CFO Report to the Board  
Board of Commissioners  
East Adams Rural Healthcare  
February 15, 2023

## DECEMBER 2022 FINANCIAL OVERVIEW

### December Financial Status

East Adams Rural Healthcare's December business resulted in a gain of \$722,301, bringing the year to a net gain of \$842,893. Operations for the month was a loss of \$92,251 with a lower inpatient and swing bed census than the past few months. Operations for the year resulted in a loss of \$1,902,552. Total margin for 2022 was 5.73%.

### Revenue Collections

Revenue collections were \$1,327,628 in January which includes grant revenue earned in 2022. Patient collections are consistent with the monthly average. Accounts Receivable days outstanding are high given the Epic implementation. Gross days in AR are 134 days and net days in AR are 102. These are expected to drop to a more efficient level within the next three months.

### Expenses

2022 expenses were \$953,144, 14% over budget due to higher contract nursing expenses and additional expenses funded through grants.

Best Regards,

Kimberly Polanco, CHFP

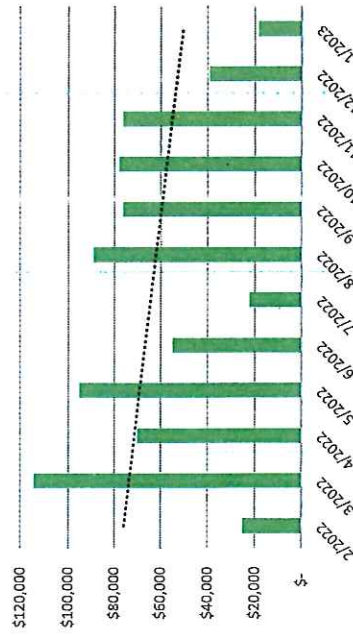
Adams County Public Hospital District No. 2  
Statement of Operations  
For the Period Ending  
The Twelve Months Ended December 31, 2022

	Prior Month 11/30/2022	Month Ending 12/31/2022			Year To Date 12/31/2022			Prior YTD 12/31/2021	
	Prior Month Actual \$ 1,179,937	Current Month Actual \$ 1,192,176	Budget \$ 857,593	Variance to Budget \$ 334,583	% Variance 39%	YTD Actual \$ 13,619,385	YTD Budget \$ 10,272,471	YTD Variance \$ 3,346,914	Prior Year YTD \$ 9,218,678
Total Gross Patient Revenue	250,550	331,417	(29,068)	360,485	-1240%	1,815,552	(348,816)	2,164,368	(1,278,802)
Deductions from Revenue									
Net Patient Service Revenue	\$ 929,387	\$ 860,759	\$ 886,661	\$ (25,902)	-3%	\$ 11,803,833	\$ 10,621,287	\$ 1,182,546	\$ 10,497,481
Other Operating Revenue	15,282	134	40,837	(40,703)	-100%	163,233	489,996	(326,763)	315,708
Total Operating Revenue	\$ 944,669	\$ 860,893	\$ 927,498	\$ (66,605)	-7%	\$ 11,967,066	\$ 11,111,283	\$ 855,783	\$ 10,813,189
Expenses									
Salary and Wages	668,624	478,732	504,845	(26,113)	-5%	6,035,798	6,058,143	(22,345)	5,249,598
Employee Benefits	147,608	(20,228)	107,024	(127,252)	-119%	1,269,485	1,284,194	(14,709)	1,179,477
Purchased Services	233,412	220,458	120,803	99,655	82%	2,511,563	1,435,820	1,075,743	1,802,709
Professional Fees	57,697	71,601	32,129	39,472	123%	678,686	385,500	293,186	995,647
Supplies	72,294	(141,677)	54,780	(196,457)	-359%	750,767	657,358	93,409	597,709
Repairs and Maintenance	4,510	8,010	22,437	(14,427)	-64%	140,760	269,183	(128,423)	196,229
Utilities	11,867	24,361	17,662	6,699	38%	247,392	211,945	35,447	205,176
Advertising and Marketing	1,919	10,108	9,692	416	4%	40,638	116,304	(75,666)	95,162
Depreciation	61,687	84,120	67,721	16,399	24%	762,682	812,597	(49,915)	755,610
Insurance	29,233	40,056	11,205	28,851	257%	203,242	134,463	68,779	139,997
Education/Travel/Dues	24,965	19,820	2,925	16,895	578%	127,066	35,200	91,866	26,256
Interest Expense	30,394	30,591	30,917	(326)	-1%	365,120	376,723	(11,603)	385,018
Taxes & Licenses	1,148	15,718	15,468	250	2%	95,264	185,610	(90,346)	98,548
Rent Expense	0	500	2,446	(1,946)	-80%	9,990	29,355	(19,365)	55,553
Bad Debt Expense	(12,475)	76,595	13,258	63,337	478%	156,629	159,228	(2,599)	(352,456)
Other Expenses	53,315	34,379	2,761	31,618	1145%	474,536	33,294	441,242	5,603
Total Operating Expenses	\$ 1,386,198	\$ 953,144	\$ 1,016,073	\$ (62,929)	-6.2%	\$ 13,869,618	\$ 12,184,917	\$ 1,684,701	\$ 11,435,835
Operating Income (Loss)	\$ (441,529)	\$ (92,251)	\$ (88,575)	\$ (3,676)	4%	\$ (1,902,552)	\$ (1,073,634)	\$ (828,919)	\$ (622,646)
Non-Operating Income									
Grant Revenue	4,718	655,244	12,340	642,904	5210%	1,435,019	148,080	1,286,939	2,724,783
Interest Income	85	172	13	159	1223%	999	0	989	161
Tax Levy Income	106,566	159,136	100,033	59,103	59%	1,309,437	1,200,432	109,005	1,193,552
Total Non-Operating Income	\$ 111,369	\$ 814,552	\$ 112,386	\$ 702,166	625%	\$ 2,745,445	\$ 1,348,512	\$ 1,396,933	\$ 3,918,496
Net Income	\$ (330,160)	\$ 722,301	\$ 23,811	\$ 698,490	29333%	\$ 842,893	\$ 274,878	\$ 568,014	\$ 3,295,850

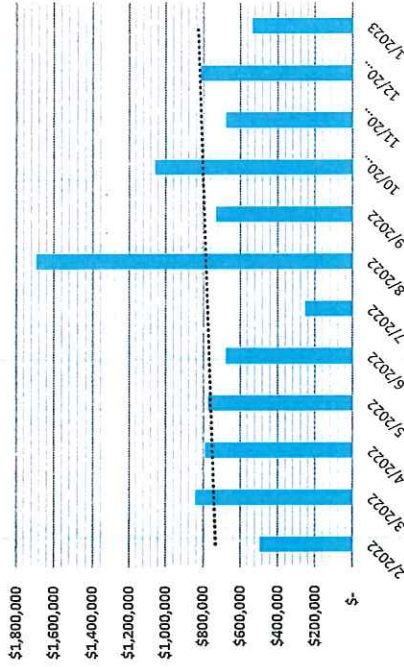
# EARH Revenue Collections 12 Month Trend

Month/Year	Total Deposits	Clinic	Hospital	Grants/Other	Epic-Hospital & Clinic
2/2022	\$ 648,252	\$ 25,189	\$ 497,656	\$ 125,407	\$ -
3/2022	\$ 1,112,421	\$ 113,944	\$ 841,596	\$ 156,881	\$ -
4/2022	\$ 931,309	\$ 69,707	\$ 790,282	\$ 71,319	\$ -
5/2022	\$ 923,732	\$ 95,004	\$ 773,803	\$ 54,924	\$ -
6/2022	\$ 901,380	\$ 54,838	\$ 677,329	\$ 169,213	\$ -
7/2022	\$ 317,038	\$ 22,297	\$ 255,452	\$ 39,289	\$ -
8/2022	\$ 1,815,105	\$ 88,959	\$ 1,693,890	\$ 32,256	\$ -
9/2022	\$ 880,920	\$ 76,139	\$ 733,380	\$ 71,400	\$ -
10/2022	\$ 1,151,127	\$ 77,711	\$ 1,059,172	\$ 14,243	\$ -
11/2022	\$ 783,132	\$ 76,221	\$ 678,305	\$ 28,606	\$ -
12/2022	\$ 894,691	\$ 39,237	\$ 813,945	\$ 41,510	\$ -
1/2023	\$ 1,327,628	\$ 18,412	\$ 539,555	\$ 497,528	\$ 272,132

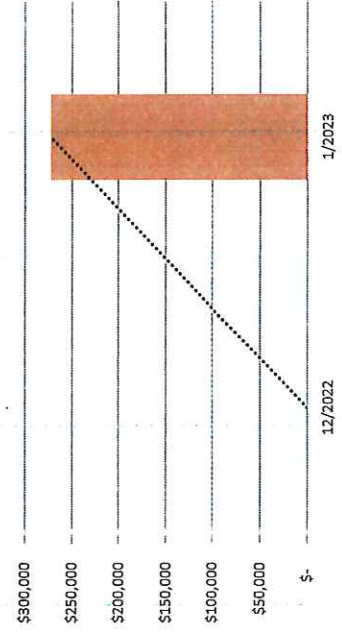
EARH Clinic Revenue Collected



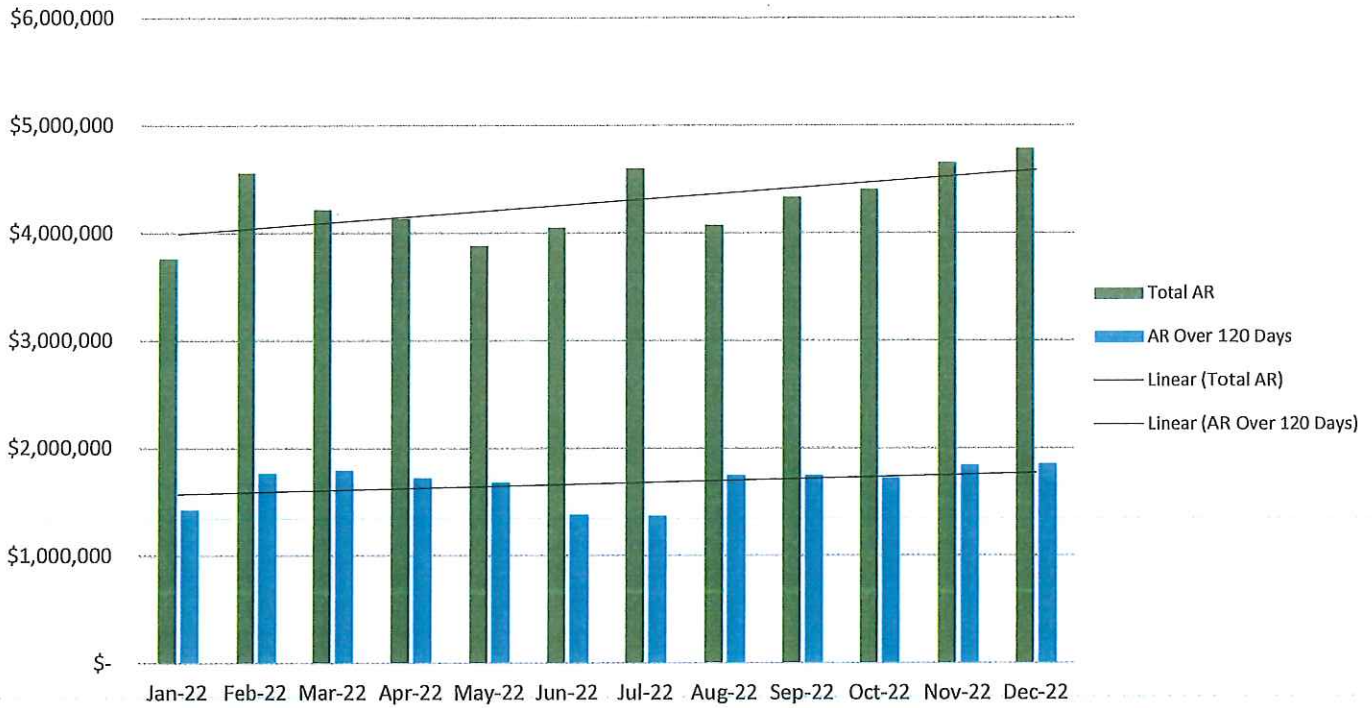
EARH Hospital Revenue Collected



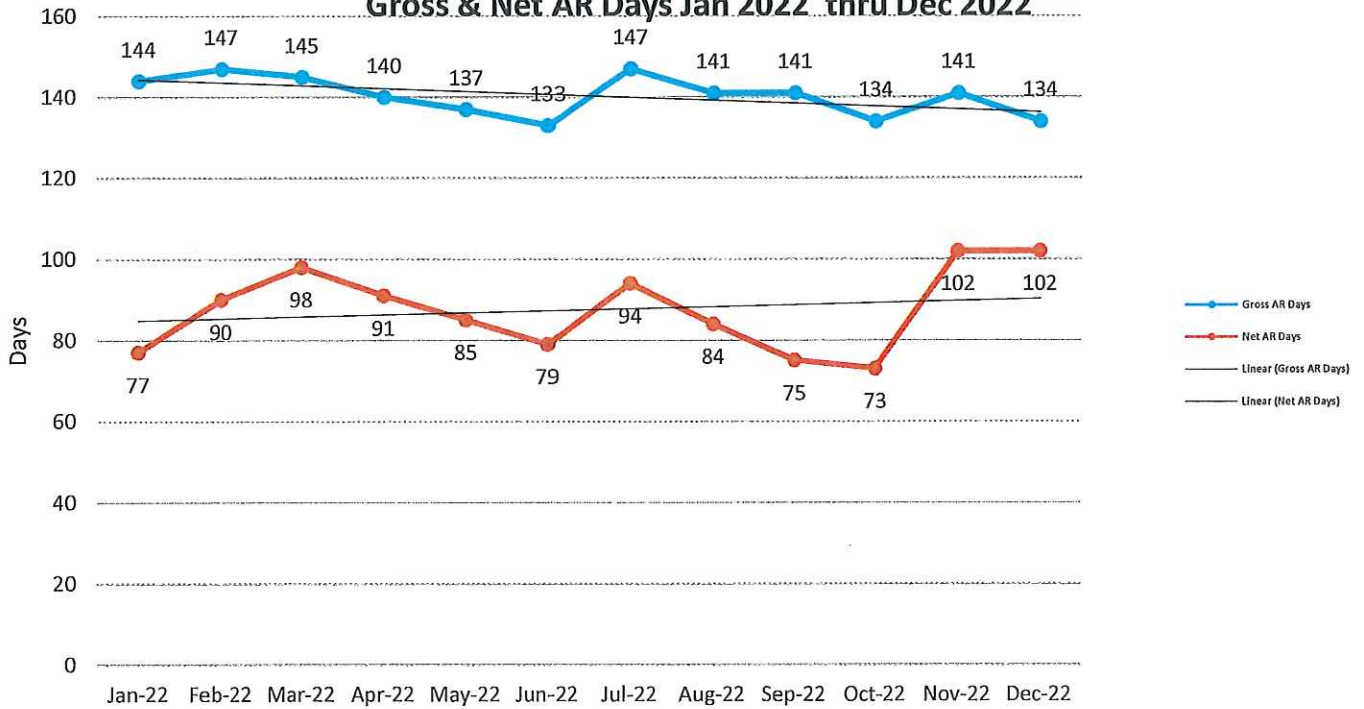
EARH Epic Clinic & Hospital Revenue Collected



## EARH Gross AR Balances Over 120 Days 12 Month Trend Ending December 2022



## Gross & Net AR Days Jan 2022 thru Dec 2022





# East Adams Rural Healthcare

## VOUCHER CERTIFICATION AND APPROVAL

I, THE UNDERSIGNED SUPERINTENDENT, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY THAT THE MATERIALS HAVE BEEN FURNISHED, THE SERVICES RENDERED AND THE LABOR PERFORMED AS DESCRIBED HEREIN AND THAT THE CLAIMS ARE JUST AND PAID OBLIGATIONS BY ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2 AND THAT I AM AUTHORIZED TO AUTHENTICATE AND CERTIFY TO SAID CLAIMS.

\_\_\_\_\_  
COREY FEDIE, SUPERINTENDENT

WARRANTS AUDITED AND CERTIFIED BY THE SUPERINTENDENT HAVE BEEN RECORDED ON THE ATTACHED LISTING.

WE, THE UNDERSIGNED BOARD OF DIRECTORS OF ADAMS COUNTY PUBLIC HOSPITAL DISTRICT NO. 2, ADAMS COUNTY, WASHINGTON, DO APPROVE THOSE WARRANTS INCLUDED IN THE ATTACHED LIST AND FURTHER DESCRIBED AS ACCOUNTS PAYABLE WARRANTS #065327 THROUGH #065513 IN THE AMOUNT OF \$885,320.96 AND AN ADDITIONAL \$351,885.98 FOR PAYROLL DIRECT DEPOSITS AND \$129,625.24 FOR PAYROLL TAX DEPOSITS.

SIGNED THIS 22ND DAY OF FEBRUARY 2023:

\_\_\_\_\_  
ERIC WALKER, COMMISSIONER

\_\_\_\_\_  
JOHN KRAGT, CHAIRMAN

\_\_\_\_\_  
STACEY PLUMMER, VICE CHAIRMAN

\_\_\_\_\_  
JERRY CROSSLER, COMMISSIONER

\_\_\_\_\_  
DAN DUFF, SECRETARY/COMMISSIONER